



LIVING THE FOOTBALL
SPIRIT AND OUR PRIDE



EFA ANNUAL REPORT 2026

One would to commence this statement by expressing a note of humility at being one of the recipients of His Majesty The King Mswati III to appreciate the business of football, in particular, our football competitions, with the mainstay Annual Ingwenyama Cup, which also exhibits the roots of the country. We are always extremely humbled and honoured and undividedly express our superlative gratitude.

One most outstanding business done in the recently ended year is when EFA and her full complement of members converged at an elective General Assembly in August 2025 to usher a new Executive Committee, tasked to spearhead the governance and development of football to greater heights. This happened at the backdrop of a significant development, that of the realization of an improved legal framework of the EFA Statutes to govern all of the football business and setting up governance structures envisaged to be following contemporary times. This also included the establishment of an inaugural Electoral Code, to govern elections of the EFA and her member associations, including independent committees. The utilization of these two regulatory frameworks ushered the very Executive Committee and in scope, covers those of the EFA members.

It is important to note that the Executive Committee had to immediately get into business, starting with the appointment of standing committees to assist in the governance and all the business operations



of football. The Executive Committee itself, as a steward body for the game, had to be taken through an governance induction session by FIFA to capacitate the newly elected committee on the governance structures of football universally and the standards of performance expected.

We are extremely ecstatic that FIFA further engaged with our top tier league, the premier league to deliver a club professionalization programme, aimed an improving the administration of football clubs.

It is therefore opportune at the time to congratulate Mr. Gcina Ndwandwe of Ubombo Sugar for his feat of successfully producing a club strategy that FIFA considered practical and competent, culminating to Mr. Ndwandwe attending to the FIFA World Cup 2026, where he formally graduated with a Diploma and presented with an opportunity of a universal network of football administration.

Another standout performance that placed the country into the continental and global map is the ascendancy of our Video Assistant Match Official, Letticia Viana, who in a historic feat officiated in the AFCON 2025 Finals Tournament in Morocco, which did not end there following her appointment to officiate at the WAFCON Finals 2026 and the FIFA U20 Women World Cup scheduled for Poland in September 2026. This is a great inspiration of a reality to other referees and upcoming referees on a possibility of a feat considered by many as a pipedream.

We are grateful for her outstanding performance, to which many, if not all of us, have to take leaf to commit to improve our areas of responsibility in the game.

Coming to the heartbeat of football, which are the competitions, it is therefore, EFA's duty to ensure that not only that football engages with football competitions or tournaments from all corners of the country, but also that football provides opportunities to everyone's sphere of life.

The return of the Somhlolo national stadium is not only a panacea to address financial constraints but also is a great stride towards the reestablishment of all international football performance and commercial properties that had otherwise been diminished as a result of having to host our international football matches outside the borders of Eswatini for a period of four years now. We pay gratitude to the Government of the Kingdom of Eswatini for the provision of the requisite budget to address the state of the stadium to comply with international standards. We will now reunite with our football fans, in which surely will bring a great push to the performance of our most revered national team.

After the successful development and introduction, the EFA Strategy 2023 – 2026 and the EFA Women Football Strategy 2023 to 2026, it is now important for EFA to converge to craft a new strategy covering the next cycle of 2027 to 2030, a strategy that is expected or hope to factor in the various universal development, especially the digital transformation, whilst also keeping to the realities of Eswatini, with an aggressive commitment to improve our international football performances at all levels. Some snippets and what could be integrated into the strategy have already been laid bare following the recent hosting

together with FIFA of a presentation of an analysis of the amateur football landscape of Eswatini, which outlined the areas that needed to be addressed for Eswatini to be comparatively competitive with the better performing countries universally.

The above interventions are also expected to reap from and also by a magnified extension benefit and also contribute to the FIFA Talent Development Scheme (TDS) programme in the country, which will assist in the consolidation of football talent countrywide in a decisive contributory effort to the generation of a better group of elite players to grace our elite leagues and national teams. We are at this point very hopeful to make significant headways into a better future of the women's game.

Infrastructure development continues to be at the heart of the foundation for the provision of a uniform platform for good quality facilities upon which elite football players can be engineered, whilst also providing complementary commercial opportunities. Facilities are rated as one of the important requirements for the realization of top-quality players hence EFA's ambitious drive to ensure that all the regions of the country are entitled to at least one such multipurpose facility from which the governance, administration, development and commercial exploitation can be practiced.



As we enter the 2026/2027 season, we are looking at now focusing towards the Manzini region to have a full-scale implementation of a technical centre that will extend the magnitude of facilities for the governance, competitions practice and development of the game of football.

We are therefore full of ambition and vigor to upscale the standards and performance of our sport, as we observe the great room that exists for improvement in all areas. We are already in a process of reviewing and establishing various synchronized strategic intents that will guide the business implementation and performance in the next few years.

Finally, in the last season, we faced an unfortunate occurrence of violence in our football matches, occurrences that should always remain alien in our football stadia. We are committed to ensure that our matches and competitions are safe and healthy and compliance with the universally accepted standards.

“It is henceforth significant that we drive through the observed artificial and natural hurdles to accord a safe environment.

We remain responsive to assuring a rewarding and safe environment for all in our revered sport.”





Strategizing for prospective better performance dictates for the analysis of the antecedent environment, in particular the factors that are pivotal to fashion the foundations for the envisaged better performance, including affecting determinants. One of the decisive performances in the year under review towards such an assertion, is the collaboratory hosting of a participatory stakeholder workshop on the presentation of the analysis document of the amateur and grassroots football landscape in Eswatini. This follows two years of analysis of the football environment, developing indexes of comparisons with other member associations of the world against which Eswatini can gauge themselves. Not only does this analysis look at the existing performance, it also analysed the various stakeholders that genetically makeup the performance of the game and their relationship proximity to contributing

towards the better performance of the game.

Integration into the universality of the contemporary football business standards is now no longer an option but an obligation, particularly if we have to remain relevant to the industry in its current and envisaged prospective configurations.

At inception, whilst the general football business normally characterized, in the eyes of many, by the successful implementation and realization of competitions throughout the season, the organization has reviewed some of its governance excellence systems, more especially relating to technological advancements. At the top of the pile in the period under scrutiny, is the introduction of the e-Sigwaca online platform to provide convenience to the operationalization of the registration and licensing business by football clubs, players and officials involved. The introduction of the E-Football game as part of the association provides for extended participation to the game of football recognizing the population is now diverse with many now appreciating the virtual community and the offerings that come with it and football now exists in the metaverse or virtual community in a pure augmented reality. The fact that Eswatini has already started to feature in international competitions gives credence to this initiative, particularly the speed of assimilation of this development by the population. This therefore provides us with an opportunity to engage with all, at all levels.

Secondly, we have committed to rise through the teething challenges of capturing our football game product and showcasing it to the global audience through the FIFA+ platform, a platform that started showing

our selected domestic football matches in the 2024/2025 and in the period under review (i.e. 2025/2026) season a wider selection of matches were covered where at least two matches were streamed live across millions of digital viewers across the globe every playing round of matches, with every football club having an opportunity to be covered. This magnifies the economic opportunities for the game as the game can now be enjoyed in digital platforms, platforms which continue to aggressively re-define the consumption of the football matches and events to the billions that inhabit the universe.

The launch of sponsorships partnerships, branding initiatives at international matches and of the national teams' replicas seek to magnify the opportunities of the commercialization of the game of football, presenting opportunities for brand visibility for many. In this vein we are gradually harnessing partnerships that could provide synergy with our normal football business in a way that will assure the increased commercialization works. Greater work lies ahead.

We have to ensure that all of our practitioners are provided with a safe and secure environment, including the implementation of aggressive safeguarding, and safety and security measures for our events, activities and competitions, which can aid to translate to greater holistic rewards to those who are participants and those that consume the game in various forms. As we look ahead to yet another year, we have to enshrine into our institution, the to populate the strategic pillar of prosperity and responsibility as we also look to contribute to the wider global goals for human development.

The launch of new football development programmes, particularly the FIFA Talent Academy with the Evelyn Baring High school and the FIFA Football for Schools Programme, the magnification of the FIFA Talent Scheme and the CAF African Schools Football Championships are only the right trajectory towards a better performance prospectively.

The FIFA Talent Academy, in particular, with a dedicated group of Talent Coaches under the supervision of a FIFA Talent Coach, is a trademark construct; one aimed at laying a very solid foundation for better elite players that can decisively improve the performances of our national teams and clubs and most importantly, a foundation for professional players that can play beyond the borders of Eswatini in the top leagues.

Great work and efforts are needed though, to realize the dreams of better elite domestic football that will help drive an incline in international football performance. In this regard, the recently introduced or launched programmes have to be intensified and magnified to cover all areas and a greater investment towards their course is critical to ensure their envisioned objectives are attained in the short, medium and long-term.

Women football have been integrated into the heart of football development, through the implementation of the women football campaign, the women football leagues in partnership with schools and various complementary development programmes are magnifying the development of football universally.

The current performance of one of our leading women referees, Letticia Viana and in particular in the new technology of Video Assistance Referees is an inspiration to not the present contingent and aspiring elite referees but to the whole continuum of football development. Her surgency to the bigger stages of not only women football but also venturing into the men's game shows the great potential the country has prospectively.



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THE YEAR 2025/2026 IN HIGHLIGHT

Implementation of an in-depth analysis into the performance of the amateur and grassroots football landscape in Eswatini, as a precursor for the implementation of responsive and resilient football development programmes

FIFA Amateur and Grassroots Football Analysis Workshop

EFA hosted a two-day amateur and football analysis workshop which was facilitated by FIFA on the 10th and 11th March 2026.

The 1st day was dedicated to the presentation of the global landscape and country's landscape to the Executive Committee and Secretariat, with the 2nd day dedicated to the EFA members and stakeholders.

The amateur football landscape documents carry recommendations on key performance areas that have to be integrated into the development projects NFD activities plan for the association prospectively and it is expected that a review on the progress will be made.

Enhancement of football governance frameworks through the review of its principal legal document, "The EFA Statutes and EFA Electoral Code"

EFA and her full complement of members converged on a number of occasions to review and usher in an improve legal framework of the EFA Statutes to govern all of the football business and setting up governance structures envisaged to be

following contemporary times. This also included the establishment of an inaugural Electoral Code, to govern elections of the EFA and her member associations, including independent committees.

Responsive Collaborations for Elite Football Development

EFA has collaborated with the Evelyn Baring High School to establish an EFA Academy for the training and development of talented young players in the ages of 13 and 14 (U15s). This is a four-year programme with the young players already enrolled in Grade 8 through to conclusion of their high school's education, whilst on the side receiving regular training and nurturing for elite players development.

A total of 39 young players have been enrolled in this programme (20 boys and 19 girls), who are full-time residents at the school, with specific coaches attached for regular (daily training).

FIFA will help finance the tuition and education fees for the young players. The players were drawn from the successful implementation of the build it tournaments for the boys (players selected as outstanding from all the tournament) and those that participated in the successful edition of the CAF African Schools Football Championship in Stellenbosch for the girls.

On another note, EFA has entered into a Cooperation Agreement with Enkonyeni International Christian College to have regular training of the students in the college, at least four training sessions per

week, where EFA has seconded a coach for the programme. EFA will also have the opportunity to utilize the modern facilities that have been established within the college (football facilities, swimming pool, gymnasium, etc) for other development and national teams' programmes.

FIFA Women Football Campaign, as a launchpad for the presentation of opportunities for girls participation in football and the identification of talented players for other specialized football programmes

EFA successfully launched a FIFA Women Football Campaign Programme, where 400 girls from varying schools in the four regions of the country converged at the Somhlolo National Stadium. The major objective of the campaign was grassroots football for girls and the sensitization of girls to participate in the women football game. The was preceded by a coach educators course, with educators drawn from the schools' teachers, who in turn were utilized to implement the campaign.

EFA commits to create a safe and secure environment for her participants and stakeholders through the FIFA Diploma in Safeguarding Course

Executive Committee Member, Mr. Sicelo Nene, who also chairs the Youth Committee was selected by FIFA to undergo training in Safeguarding in a Diploma Course comprising of five (5) modules, four (4) of which were conducted online and the last module was physical. Mr. Nene has already concluded his training and is now armed with the FIFA Diploma and joins the group of the first two (2) FIFA Diploma Holders in Safeguarding to assist to implement a holistic approach to Safeguarding under the auspices of EFA.

The EFA as a responsible Corporate Social citizen



The Eswatini Football Association (EFA) participated for the first time in the Career Fair Event that was hosted by Waterford Kamhlaba UWCSA on the 24th July 2025. A total of 24 organizations were part of this event. Students from different schools in the country were visiting stalls of these organizations as they were informed about the available career opportunities that can be possible in the future for these children in the companies and the respective industries. This initiative benefited the EFA as it was an eye opener to the students in as far as the career opportunities in football. A prospecting platform for future human resources for football was availed. By being part of this initiative, the brand image of the organization and the sport in general was also enhanced.

The professionalization of the Premier League football clubs always kept in perspective

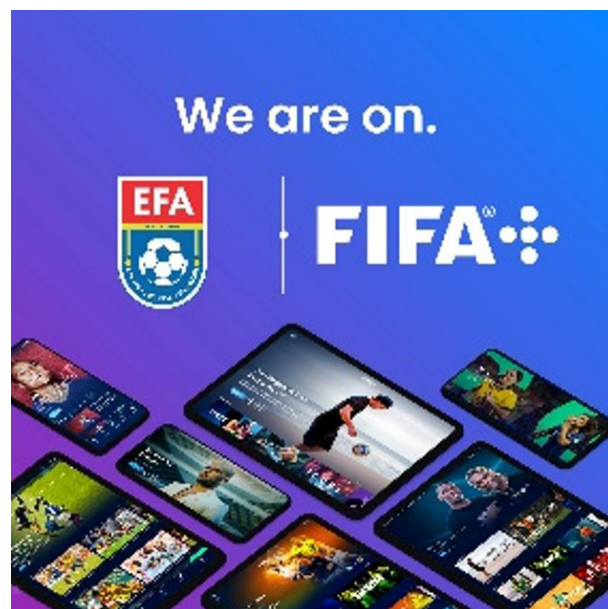
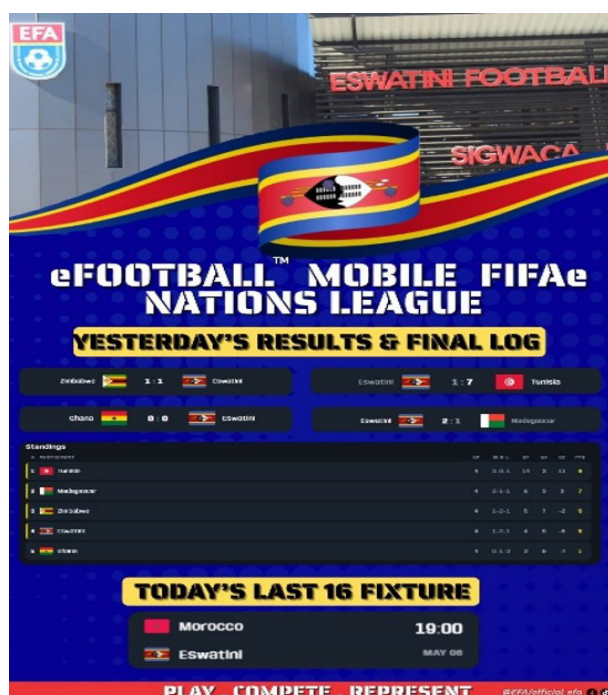
The Premier League Clubs of Eswatini are currently participating in the 2nd Edition of the FIFA Club Professionalisation and Management Programme – African 2nd Edition.

The project and programme is aimed at the professionalization of the governance and management of the football clubs of the premier divisions. The 16 PL clubs are therefore in participation, with the objective of the clubs being able to professionally organize themselves and establish strategic plans. The programme comprises both online and onsite workshops on various topics on governance, administration and professionalization.

An onsite session has been implemented for Eswatini where the 16 PL clubs were hosted in a two-day workshop from the 12th to 13th February 2025, for presentation of professionalization topics with certification to participants who participated in the workshops.

Other topics already presented and discussed include the following:

- Football governance
- Strategic and operational planning
- Finance management and planning
- Commercialization and Marketing
- How can a small club remain sustainable in an unfavorable environment



Eswatini Football Association and FIFA+ delivered on the commitment to bringing live domestic football matches to global football audiences.

The FIFA+ Project implementation has already commenced in the MTN Premier League matches. These matches were on weekly basis through the MTN League, where a selection of two matches per week for coverage and streaming into the FIFA+ Platform was implemented. The FIFA+ Project, which had been punctuated by a few teething matters came back in full in the 2025/2026 season.

At this moment, the office will wait for the production of the calendar of league and competitions matches for the new 2026/2027 season.

E-Football

As an effort to advance with the digitalization of football, the EFA implemented the EFAe Football National Championship on the 24th April 2026; with the objective of selecting the top four players that represented Eswatini in the eFootball Nations League

under the banner of FIFA. The eFootball Nations League is a qualifier of the FIFAe Football Championships, which are the qualifiers of the FIFAe Football World Cup. The Selection was competition oriented and the four players that were selected to be in the Eswatini eFootball National Team

were the semi-finalists of the EFAe Football National Championship. These players were Siyagcinwa Zulu, Seneme Khumalo, Cedusizi Nkambule, and Mzwandile Gujam. They were selected from a list of fifty players that registered for the EFAe Football National Championship.

Enhancement of football governance frameworks through the review of its principal legal document, “The EFA Statutes and EFA Electoral Code”

EFA now has a new EFA Statutes 2025 and an Electoral Code 2025, which came into force on the 22nd June 2025. EFA and her full complement of members converged on a number of occasions to review and usher in an improve legal framework of the EFA Statutes to govern all of the football business and setting up governance structures envisaged to be following contemporary times.

This was initiated by FIFA, as a governing body of global football, where governance matters have always been principal, including and more importantly compliance to modern governance standards. The statutes, therefore are the backbone of a member association.

This convention of the EFA members also included the establishment of an inaugural Electoral Code, to govern elections of the EFA and her member associations, including independent committees.

FIFA Induction for the EFA Executive Committee after the elective general assembly of 2025

The EFA Executive Committee participated in a two-day FIFA Induction Session at the Hilton Hotel on the 25th and 26th March 2026. This was facilitated by FIFA through the FIFA Development Office Lead, with various presentations also implemented online. The following topics were discussed:

- Football Governance
- Commercialization and Marketing
- Finance
- Projects
- Women Football Development



EFA Induction Workshops for EFA Member Associations

EFA implemented induction workshops for the following EFA Member Associations, who also, just the EFA had hosted their elective general assemblies for the new executive committees. These were conducted from February to April 2026 as two-days sessions:

- Eswatini Football Coaches Association
- Lubombo Regional Football Association
- Eswatini Referees Association
- Women Football Association



The following topics were discussed

- Football Governance
- Football Leadership
- Marketing, Commercialization and Communications
- Technical Development Programmes
- Finance

EFA Standing Committees Meetings following their appointments by the EFA Executive in compliance with the statutory provisions

The EFA Standing Committees were convened on an individual basis for introductory meetings following their appointments by the EFA Executive Committee.

The following items were presented to the standing committees:

- Football Governance Structure
- Establishment of the standing committees
- Statutory role and responsibilities of the standing committee
- Relationship of the standing committee with administration (secretariat)
- Compensation of the standing committee
- Current activities under implementation or planned in relation with the operational area of the standing committee

EFA commits to create a safe and secure environment for her participants and stakeholders through the safety and security programme



Executive Committee Member, Mr. Sicelo Nene, who also chairs the Youth Committee was selected by FIFA to undergo training in Safeguarding in a Diploma Course comprising of five (5) modules, four (4) of which were conducted online and the last module was physical. Mr. Nene has already concluded his training and is now armed with the FIFA Diploma and joins the group of the first two (2) FIFA Diploma Holders in Safeguarding and will assist to implement a holistic approach to Safeguarding under the auspices of EFA.



Our football competitions have increased to fill the gaps in the calendar of the football season including the emergence of new competitions and the general calendar of competitions across the country returning back to the normal period, an observation, which excited the football fans

The continuation of the New competitions introduced in 2024

One of the most exciting occurrences of the 2025/2026 football season has been the continuation of the traditional Trade Fair football competition, through the 8Bet Trade Fair Cup who in partnership with the Premier League of Eswatini was and will now be implemented during international trade fair period. The introduction of juniors leagues in collaboration with schools also continued to extended to further youth categories in trying to plug the massive player development pathway.

Regional Super Leagues and promotion to the National First Division League

The four (4) Regional Super Leagues have successfully concluded their 2025/2025 football season, and the following football clubs have been promoted to the National First Division League for the 2025/2026 football season:

- Hhohho : Emajukujuku FC
- Manzini : Moyeni Supersport FC
- Lubombo : CPL FC
- Shiselweni : Impimi Cosmos FC

Premier League of Eswatini (PLE) Competitions

Over and above the MTN Premier League and the National First Division League, both sponsored by MTN Eswatini which were in implementation in the recently concluded season of 2025/2026 season, there was the introduction of the 8Bet Trade Fair Cup, as a season opener, during the normal International Trade Fair period.

Nsingizini Hotspurs FC were crowned the winners of the second Edition.

Nsingizini Hotspurs FC were crowned the Champions of the Premier League, earning a qualification to the CAF Champions League. Nsingizini Hotspurs FC were crowned champions of the Ingwenyama Cup earning a qualification to the CAF Confederation Cup.

On the other hand, Red Rhinos FC were crowned the champions of the National First Division league gained promotion to the Premier League.

U15 Boys and Girls Schools Competitions

On the juniors or youth football levels, for both boys and girls competitions, through the introduction of the FIFA Football for Schools Programme (F4S) and the CAF

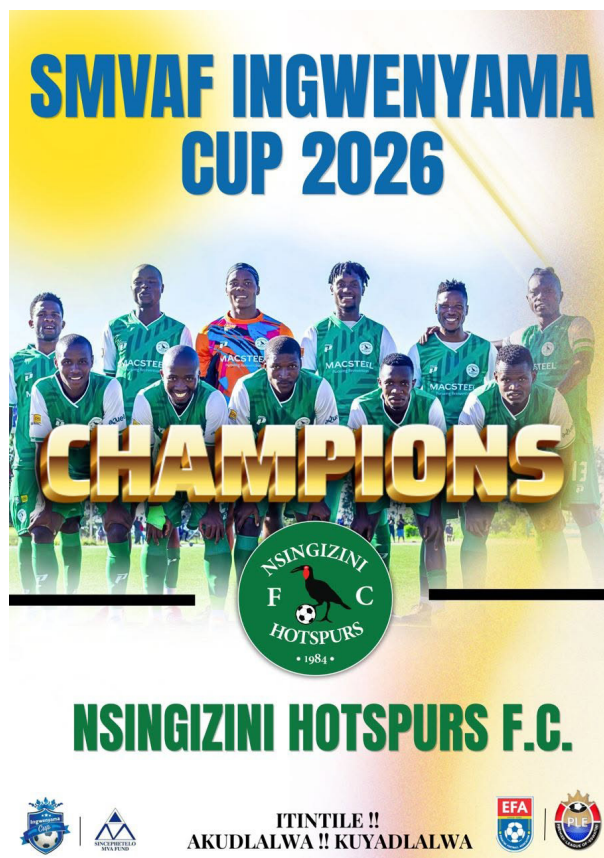
African Schools Football Competitions; saw the collaborations of EFA with various schools in the country for the establishment of age category competitions for U15 Boys and U15 Girls, from which talented players are selected to feed the FIFA Talent Development Scheme Programme (TDFS) and a selection of the national team for schools that participates at the now annual CAF African Schools Football Tournaments.

This development of new competitions at the youth levels also seeks to alleviate the shortage of players for the junior national teams and also breed new prospective players for our senior teams and elite football. These are implemented with both the Primary and High Schools.

EFA PC Systems Schools U19 Girls Football Competition

EFA has successfully managed to secure a partnership with PC Systems where they will cater for the Prize monies for the Schools U19 Girls Development Programme, which is a programme towards the development of women football at the grassroots levels, where collaborations with schools have been established.

PC Systems will cover the Prize Monies to a value of E51,000 per year for an initial period up to 2027.



FIFA/EFA								
U-19 SCHOOL GIRLS' FOOTBALL DEVELOPMENT PROGRAMME 2026								
THURSDAY, 23 JULY 2026								
LOG STANDING								
TEAM	P	W	D	L	GF	GA	GD	PTS
ST MARY'S HIGH	22	19	1	2	168	40	128	58
NGWANE PARK HIGH	22	18	2	2	127	29	98	56
MJINGO HIGH	22	18	1	3	111	15	96	55
MOYENI HIGH	22	13	3	6	70	33	37	42
SWAZI NATIONAL HIGH	22	12	4	6	93	37	39	40
SOMNJALOSE HIGH	22	12	3	7	45	48	-3	39
ELANGENI HIGH	22	9	3	10	48	47	1	30
LOBAMBA NATIONAL	22	6	3	13	47	74	-27	21
WOODLANDS HIGH	22	5	3	14	34	86	-52	18
LOBAMBA LOMDZALA H.S.	22	3	2	17	24	127	-103	11
JOHN WESLEY HIGH	22	2	2	18	16	127	-111	8
KOBE HIGH SCHOOL	22	1	1	17	17	109	-92	4

2025 saw a surge in opportunities through football for people across the societal dominion. At the height of such competitions football saw the introduction of the CAF African Schools Football Championships, where both boys and girls participate in a CAF Zonal Qualifier at the U15 age category

CAF U15 Boys and Girls African Schools Football Championship, Stellenbosch, South Africa, 5th – 8th December 2025

EFA in conjunction with CAF under the umbrella of the CAF African Schools Football Championship Programme (CASFC) hosted GAVI, an international vaccination drive unit to a programme to conclude the National phase of the CASFC from the 1st to 4th October 2025.

The national phase of the programme was implemented with the selection of the national teams for the U15 Boys and Girls to participate in the Zonal Phase of the CASFC 2025 to be hosted in Stellenbosch, South Africa from 5th to 8th December 2025.

Eswatini participated in the third edition of the CAF African Schools Football Championships that were hosted in Stellenbosch, South Africa from 5th to 8th December 2025.

In the U15 Boys Section, Eswatini qualified to play the semi-finals and achieved a bronze podium finish, with an award of \$50,000 to be utilized in a project that will benefit schools.

In the U15 Girls Section, Eswatini missed qualification on goal difference against Zimbabwe. In group stages they won against Angola (5-0); drew against Zimbabwe (1-1) and lost against South Africa to finish tied with Zimbabwe, however, losing out qualification to the semi-finals on goal difference.

The two U15 national teams have now formed a good base for the development of competitive future national teams, with continuous training and nurturing of the individual players already in progression with the TDS Centres, to avoid halting their continued development.



CAF Confederations Cup 2025/2026, Preliminary Phase

Royal Leopards FC in the CAF Confederation Cup got eliminated in the 2nd Round by Maniema SC of DRC after they had qualified from the 1st round in eliminating Young Africans FC of Namibia.

CAF Champions League 2025/2026, Preliminary Phase

Nsingizini Hotspurs FC in the Champions League also successfully qualified to the 2nd Round after eliminating Simba Bhora

of Zimbabwe. In the 2nd Round phase they got eliminated by Simba FC of Tanzania.

CAF Women Champions League | COSAFA Qualifiers

Young Buffaloes Ladies FC, who by virtue of being champions of the domestic women national league participated in the fourth edition of the CAF CL 2025, which was hosted in Blantyre, Malawi from the 15th to 24th August 2025, in South Africa, where, unfortunately they got eliminated in the group phase.

Women AFCON Qualifiers

The senior women national team played two matches against Namibia in the first round of the Women AFCON 2026 Qualifiers on the 21st February 2025 and 25th February 2025, home and away respectively.

The women national team unfortunately lost both matches thus eliminated from the qualifiers, with the matches played on a knock-out format.

It must also be noted that the home match was exclusively hosted at the Somhlolo national stadium.

FIFA World Cup 2026 Qualifiers

The Group stages of the FIFA World Cup 2026 Qualifiers were concluded in October 2025. Eswatini was placed last in its group after failing to secure a win. In its last two (2) matches with the interim coaches at the helm, they managed a (2-2) draw with Angola and lost the last match against Cape Verde (0-3).

U20 FIFA Women World Cup 2026 Qualifiers

Eswatini lost both its home and away matches against South Africa in the U20FWWC2026 Qualifiers. The team has now been eliminated from progressing to the next stage.



The performance of the various national teams has been tabulated:

SENIOR NATIONAL TEAM – MEN (SIHLANGU)

NO	DATE	MATCH	VENUE	RESULT	SCORE	COMPETITION
1	09/06/25	Eswatini vs Madagascar	Bloemfontein	Draw	1-1	COSAFA
2	11/06/25	Eswatini vs Tanzania	Bloemfontein	Loss	1-2	COSAFA
3	04/09/25	Cameroon vs Eswatini	Cameroon	Loss	3-0	World cup qualifiers
4	11/09/25	Lybia vs Eswatini	Lybia	Loss	2-0	World cup qualifiers
5	09/10/25	Eswatini vs Angola	Eswatini	Draw	2-2	World cup qualifiers
6	12/10/25	Cape Verde vs Eswatini	Cape Verde	Loss	0-3	World cup qualifiers
7	27/03/26	Eritrea vs Eswatini	Morocco	Loss	2-0	Afcon qualifiers
8	31/03/26	Eswatini vs Eritrea	Eswatini	Loss	1-2	Afcon qualifiers

Senior Women National Team

NO	DATE	MATCH	VENUE	RESULT	SCORE	COMPETITION
1	22/11/25	Eswatini vs Lesotho	Eswatini	Draw	1-1	International friendly
2	23/11/25	Eswatini vs Mozambique	Eswatini	Loss	0-1	International friendly
3	29/11/25	Mozambique vs Eswatini	Maputo	Win	2-0	International friendly
4	07/12/ 25	Sitsebe vs Mozambique	Eswatini	Win	2-0	International friendly
5	14/02/26	Mozambique vs Eswatini	Maputo	Win	0-2	International friendly
6	14/02/20	Mozambique vs Eswatini	Maputo	Draw	0-0	International friendly
7	19/02/26	Eswatini vs Zimbabwe	RSA	Loss	0-2	Cosafa
8	22/02/26	Eswatini vs Botswana	RSA	Draw	1-1	Cosafa
9	24/02/26	Eswatini vs Zambia	RSA	Loss	1-2	Cosafa

Under 20 National Team – Women

NO	DATE	MATCH	VENUE	RESULT	SCORE	COMPETITION
1	21/06/25	Kempton academy vs Eswatini	Kempton park	Win	0-3	International friendly
2	22/06/25	Eswatini vs Mozambique	Eswatini	Draw	2-2	International friendly
3	05/07/25	Eswatini vs Angola	Namibia	Loss	2-4	Region V games
4	07/07/25	Eswatini vs South Africa	Namibia	Loss	0-3	Region V games
5	09/07/25	Eswatini vs Zambia	Namibia	Loss	0-8	Region V games
6	13/09/25	Mozambique vs Eswatini	Mozambique	Loss	4-1	International friendly
7	19/09/25	Eswatini vs South Africa	Eswatini	Loss	0-5	Afcon qualifiers
8	27/09/25	South Africa vs Eswatini	South Africa	Loss	0-4	Afcon qualifiers

Under 15 National Team – Women

NO	DATE	MATCH	VENUE	RESULT	SCORE	COMPETITION
1	05/12/25	Eswatini vs Zambia	Stellenbosch	Loss	0-6	African Schools Football
2	05/12/25	Eswatini vs Comoros	Stellenbosch	Win	0-6	African Schools Football
3	06/12/25	Eswatini vs Lesotho	Stellenbosch	Loss	0-2	African Schools Football

Under 20 National Team – Men

NO	DATE	MATCH	VENUE	RESULT	SCORE	COMPETITION
1	07/06/25	Mozambique vs Eswatini	Maputo	Loss	2-0	International friendly
2	14/06/25	Eswatini vs Mozambique	Eswatini	Draw	1-1	International friendly
3	21/06/25	Kempton Park vs Eswatini	Kempton Park	Win	0-3	International friendly
4	05/07/25	Eswatini vs Botswana	Namibia	Loss	1-3	Region v games
5	07/07/25	Eswatini vs Zambia	Namibia	Loss	0-3	Region v games
6	09/07/25	Eswatini vs South Africa	Namibia	Loss	0-3	Region v games
7	22/11/25	Eswatini vs Mozambique	Eswatini	Win	2-0	International friendly
8	22/11/25	Eswatini vs Lesotho	Eswatini	Loss	0-1	International friendly
9	25/04/26	Eswatini vs Mozambique	Eswatini	Win	1-0	International friendly



ABOVE: The under - 20 lining up before the game against Mozambique at Kalanga. Final 1 - 0 in favour of the Eswatini

Under 15 National Team – Men

NO	DATE	MATCH	VENUE	SCORE	RESULT	COMPETITION
1	05/12/25	Eswatini vs Zambia	Stellenbosch	1-4	Loss	African football for schools
2	05/12/25	Eswatini vs Comoros	Stellenbosch	3-0	Win	African football for schools
3	06/12/25	Eswatini vs South Africa	Stellenbosch	0-2	Loss	African football for schools
4	06/12/25	Eswatini vs Malawi	Stellenbosch	4-3	Win	African football for schools <i>Bronze medallists</i>



Above: Group photo for the victorious under 15 national team - men

Under 17 National Team – Men

NO	DATE	MATCH	VENUE	RESULT	SCORE	COMPETITION
1	28/8/25	Eswatini vs Lesotho	Eswatini	Loss	0-1	International Friendly
2	11/ 9/ 25	Eswatini vs Comoros	Zimbabwe	Loss	0-3	Afcon qualifiers
3	13/9/25	Eswatini vs Mozambique	Zimbabwe	Loss	0-4	Afcon qualifiers
4	15/9 /25	Eswatini vs Zimbabwe	Zimbabwe	Draw	1-1	Afcon qualifiers
5	28/4/26	Mozambique vs Eswatini	Mozambique	Loss	0-7	International Friendly



Above: The under-17 men before kick off in Mozambique

Observations: **(Coaching)**

In the past twelve months, there has been a significant increase in the number of coaches enrolling in basic and intermediate coaching courses. The five main members of EFA who run competitions in the country are encouraged to motivate their teams to send more individuals to coaching programmes in order to enhance the overall standard of play nationwide

Observations: **(Youth National Teams)**

The Under 15 men's team performed very well in the 2025 African Schools Tournament held in South Africa. The team managed to earn the **Bronze medal** and a total of fifty thousand dollars (\$50, 000) as prize money.

Challenges:

The U-15 and U-17 women's national teams performed poorly, indicating that they still require significant developmental support to meet international standards

Solution:

Positive adherence to performance standards by schools in the EFA league for U-15 and U-19 girls will lead to beneficial outcomes in the near future.



FOOTBALL DEVELOPMENT WORKS NOW TAKING CENTRE STAGE TOWARDS THE INCLINE OF THE STANDARD OF THE GAME OF FOOTBALL

To spearhead the development of the game of football, in compliance with the Contract of Agreed Objectives 3.0, which govern the minimum activities and conditions under which every member association in the membership of FIFA has to perform and the development plan/strategy of the organization, there was an increase in the innovations on activities in the development section.

ADMINISTRATION AND MANAGEMENT ELABORATION

Premier of Eswatini (PLE) Administration and Management Course, 18th to 27th March 2025

EFA conducted an Administration and Management Course for the PLE Executive Committee, the PLE Board of Governors and Clubs' Officials of all the clubs are the auspices of the PLE, a course conducted at Sigwaca Conference Hall from the 18th to 27th March 2024. The following topics were presented at the course:

- FIFA,
- Confederations
- Members Associations
- General Management
- Leadership
- Types of Clubs
- Structure and Administration of a football club
- Competitions Management
- Event management
- Marketing
- Fan development
- Player management
- Producing an Elite/Top player

A total of 40 participants attended and were certified for the course.

CAF Football Management Executive Programme, 19th August to 7th September 2025

CAF invited all of her English-speaking General Secretaries to an Inaugural CAF Football Management Executive Programme, which started with an online programme from the 19th to 22nd August 2025, which was followed by an on-site programme with the Graduate Business School of the University of Cape Town, in South Africa from the 31st August to 7th September 2025.

As part of the programme and course, the following subjects were on offer:

- Event and project Management;
- Leadership
- Marketing and Sponsorship;
- Legal and governance
- Sustainable development
- Sports as a vehicle for Social Change
- Strategic management and planning

Shiselweni Regional Football Association Executive Committee Retreat

EFA successfully conducted the EFA induction workshop for Executive Committee Members of the Shiselweni Regional FA. This followed an induction of EFA Member Associations in 2023. The topics under presentation and discussions including:

- The structure of football
- General administration
- Introduction to leadership
- Communication
- Financial matters

It is proposed that more of such workshops are conducted to address other topics of core significance in the governance, administration and management of the game such as:

- Competitions management
- Player registration and player management
- Marketing
- Communication, Media Conferences and Media interviews
- Others in the line of administration

All of the eight (8) member associations of EFA have to undergo a similar induction and programme to upscale leadership aptitudes.

Regional Football Association Administration workshops, courses

EFA has revived and hosted administration and management courses for the four regional football association involving football clubs and the Competitions Committees of the various zones under the auspices of the Regional Football Associations.

These courses discussed the following critical topics in the administration of the game of football:

- The structure of football
- General management and management principles
- Competitions management club management; and
- Club licensing

It is worth mentioning that the workshops do not take place of the normal administration courses, which still have to be implemented with the same groups. The workshops are however, critical as a foundation for the courses and to address some intervening matters in the administration of the game.

TECHNICAL DEVELOPMENT

FIFA Talent Development Scheme (TDS)

The FIFA Talent Scheme (TDS) which was launched in 2024 in Eswatini took centre stage with the reorganization of the TDS Centres, which are centres for the nurturing and training of talented players, in pursuit of the vision of the proponents of the programme, in addressing the deficient football ecosystem, as identified by the football ecosystem analysis implemented by FIFA in 2021 for all member associations.



In Eswatini, the major achievements in the period under review were the following:

- Provision of a vehicle in the technical administration to aid in the implementation and monitoring of the progress of the programme
- Appointment of an initial 18 TDS Centres' Coaches, for the original six (6) centres, with a planned increase to have satellite centres where another group of coaches will be appointed.
- Regular training of both boys and girls on a weekly basis for the U13, U15 and U17 age categories.
- Implementation of TDS Centres tournaments, where periodically the TDS centres converge into one competition venue to play against one another to measure the progress of training and performance in view of that the programme is aimed to identify players for national teams and elite football.

Futsal Primary and High Schools Project

EFA has revived the implementation of the game of Futsal in schools, for both the primary and high schools, covering both boys and girls.

Futsal is a 5-side game mainly utilized to develop the essential technical and tactical skills for the 11-side football game, which in most cases be observed to be deficient in the current crop of players.

FIFA Football for Schools Programme Launch in Eswatini, 2nd to 4th September 2025

EFA in conjunction with the FIFA Department responsible for the FIFA Football For Schools

(F4S) Programme, successfully launched the programme in Eswatini from the 2nd to 4th September 2025.

The above follows a successful engagement with the Ministry of Education and Training and the Ministry of Sports, where a commitment was undertaken by the Education Ministry to have the programme implemented in schools.

A pilot of 20 schools participated in the programme, with a review to be done after a year to measure the progress, with the possibility of an expansion of the programme to more schools around the country.

Basic Coaching Courses, countrywide, March to May 2025

The Technical Department, in an effort to create a big base for the development programmes and the licensing of coaches is conducting a series of Basic Coaching Courses, comprising of a total of 154 coaches, for the following stakeholders:

- Manzini (46)
- Hhohho (33)
- Shiselweni (25)
- Lubombo (25)
- Teachers for schools' women football (25)

The basic coaching courses which started in March 2025 concluded in May 2025.

EFA Coaching Diploma Course

EFA concluded the implementation of a six-months long EFA Diploma in Coaching Course, where a total of 16 coaches participated, which concluded with an examination in June 2026.

This was aimed to add to the number of coaches with the minimum coach qualification for a coach to coach at the premier league and also to increase numbers for coaches that will be enrolled with the CAF A Coaching License once CAF has approved the Coaching Convention for Eswatini.

WOMEN FOOTBALL ELABORATION

COSAFA Women in Leadership Programme

The fifth edition of the COSAFA Women in Football Leadership Programme, saw four more women being engaged in; Nokwanda Dlamini (EFA Admin.), Nondumiso Magagula (WFA), Seluleko Masilela (WFA) and Gugu Dlamini (WFA). This is a 5 months programme with the following intents:

- Strengthen women's ability to lead in the world of football
- Prepare them to make an impact on the state of football in their countries, footballing region or organization and adding value to their organization
- Nurture them as future leaders in football with an open business mind-set that embraces diversity and integrity.
- Enable participants to develop a project to take back to their organizations.

CAF/COSAFA Women Football Clubs Development workshop

COSAFA extended an invitation to all women football clubs to send a representative for training under the auspices of the CAF/COSAFA Women Football Clubs Development workshop that commenced on the 11th November 2025.

This high-profile women football leadership programme is implemented on a weekly

basis for a period of five (5) months, with a graduation of the women leaders.

The programme has three core pillars

- Leadership development learning journey coupled with football business, legal and development topics
- Personal football business projects in which each participant will work on one topic to further the state of football in their Member Association, clubs, leagues and organizations.
- Mentoring of participants by a senior and accomplished leader in football or personality.

EFA PC Systems Schools U19 Girls Football Development programme

EFA has successfully managed to secure a partnership with PC Systems where they will cater for the Prize monies for the Schools U19 Girls Development Programme, which is a programme towards the development of women football at the grassroots levels, where collaborations with schools have been established.

PC Systems will cover the Prize Monies to a value of E51,000 per year up to 2027.

Football Equipment Distribution to schools as part of the contribution towards the implementation of the FIFA Football for Schools Programme

As part of the development of football in schools, particularly the girls/women football and the FIFA Football for Schools Programme for schools that have already signed the Memorandum of Understanding with the EFA for women's football and those that were approved with the Ministry of Education for the FIFA Football for Schools

Programme, EFA distributed football equipment (footballs; bibs and cones).

The equipment will assist the schools towards their training in preparation for the schools' football programme that kicked-off on the 2nd April 2025 and will play for a minimum 6-months period to comply with the FIFA Forward Regulations.

CAF Women Football Capacity Building Workshop, Cairo, Egypt, 26th – 29th February 2025

The EFA Women Football Officer, was invited to participate in a CAF Women Football Capacity Building Workshop which was hosted in Cairo Egypt from the 26th to 29th February 2025.

The objective of the workshop was to empower women in the administration offices of the women football development by providing them with comprehensive training with skills, strategies and connections they need to be able to discharge their responsibilities in the development of the women's football

game.

U19 Women EFA / Schools Development Programme

EFA continued her partnership with schools for the delivery of an U19 Women Development Programme, where girls' competitions in the category were implemented.

This was the second year, with the next edition expected to attract even larger numbers of schools to participate in the programme, which not only seeks to augment women players, but also seeks to address the development phases of women football.

The competitions, were preceded by workshops organized for the teachers who also partake in the implementation of the programme.

CAF/COSAFA Women Football Clubs Development workshop

COSAFA extended an invitation to all women football clubs to send a representative for training under the auspices of the CAF/COSAFA Women Football Clubs Development workshop that commenced on the 11th November 2025



REFEREEING DEVELOPMENT

FIFA MA Referee Instructor Course – Technical Centre, Lobamba

EFA hosted a FIFA MA Youth Referee Course at Technical Centre – Lobamba, on 7 -11 July 2025. The course was conducted successful with 22 participants (15 Men & 7 Women). It is in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2 and 3: (Capacitation of Elite Referees, Instructor and Assessors; Young Talent and Women Match Officials).

It was conducted by FIFA instructors.

1. Technical – Mr. Paulo MARQUES from South Africa.
2. Fitness – Mrs. Maroua HANNACHI from Tunisia.

Then Local Instructors were:

1. Mr. Bongizwe Kuhle MKHATSHWA – Technical.
2. Mr. Petros Mzikayifani MBINGO – Fitness.
3. Mduduzi BHEMBE – IT.
4. Ezrome Siphos DLAMINI – Camera Man.
- Sanele MAVUSO – Co-Ordinator.

FIFA MA Referee Course – Technical Centre, Lobamba

EFA also hosted a FIFA MA Referee Course on 4 – 8 August 2025. The course was successful with 33 Elite Referees (26 men and 7 women). It in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2, 3 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2 and 3: (Capacitation of

Elite Referees, Instructor and Assessors; Young Talent and Women Match Officials).

The FIFA Instructors were:

1. Technical – Mr. Paulo MARQUES from South Africa.
2. Fitness – Mr. Mark MZENGO from Malawi.

Then Local Instructors were:

1. Mr. Mandla Ernest DLAMINI – Technical.
2. Mr. Phinda Malangeni DLAMINI – Fitness.
3. Mduduzi BHEMBE – IT.
4. Ezrome Siphos DLAMINI – Camera Man.
5. Sifiso ZONDO – Co-Ordinator.

Referee Instructor/Assessor Seminar – Technical Centre, Lobamba



EFA also hosted a Referee Instructor/ Assessor Seminar on 20 – 23 July 2026. The seminar was successful with 22 participants (20 men and 2 women). It in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2, 3 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: (Capacitation of Elite Referees, Instructor and Assessors).

The International Instructors was:

1. Mr. Felix Tangawarima from Zimbabwe.

Basic Referee Courses 9, 10, 16 & 17 August 2025 Hhohho, Timphisini.

A Basic Referee Course at Mhlatane High School – Piggs Peak, on 9, 10, 16 & 17 August 2025. The course was conducted successful with 24. It is in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

Mr. Lybnah Sikelela Sibiya

Basic Referee Courses 9, 10, 16 & 17 August 2025 Hhohho, Mbabane.

A Basic Referee Course at Sigwaca House – Mbabane, on 9, 10, 16 & 17 August 2025. The course was conducted successful with 23 participants (17 Men & 6 Women). It is in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

Mr. Thulani Dennis Nkonyane.

Basic Referee Courses 30, 31 August, 6 & 7 September 2025 Hhohho, Mkhuzweni.

A Basic Referee Course at Mkhuzweni Technical Centre – Buhleni, on 30 & 31 August, 6 & 7 September 2025. The course was conducted successful with 23 participants (19 Men & 4 Women). It is in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

Mr. Mbongiseni Elliot Fakudze.

Basic Referee Courses 16, 17, 22 & 23 November 2025 Shiselweni, Hlathikhulu.

A Basic Referee Course at King the Christ High School – Hlathikhulu, on 15, 16, 22 & 23 November 2025. The course was conducted successful with 28 participants (14 Men & 14 Women). It is in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

1. Mr. Thulani Dennis Nkonyane.

Basic Referee Courses 17 - 21 November 2025 Manzini, Matsapha Correctional.

A Basic Referee Course at Correctional Services – Matsapha, on 17 to 21 November 2025. The course was conducted successful with 33 participants (31 Men & 2 Women). It is in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

1. Mr. Mbongiseni Elliot Fakudze.

Basic Referee Courses 18 - 21 December 2025 Shiselweni, Lavumisa, Somtongo.

A Basic Referee Course at Mlidzazwe High School – Somtongo, on 18 to 21 December 2025. The course was conducted successful with 16 participants. It is in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

1. Thulani Dennis Nkonyane.

Basic Referee Courses 14, 15, 21 & 22 February 2026 Lubombo, Siphofaneni.

A Basic Referee Course at Siphofaneni High School – Lubombo Region, on 14, 15, 21 & 22 February 2026. The course was successful conducted with 21 Participants (12 Men & 9 Women). It in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

1. Mr. Jabulani Paulos Motsa.

Basic Referee Courses 22 – 25 April 2026 Shiselweni, Magubheleni.

A Basic Referee Course for the Regional referees at Magubheleni – Shiselweni Region, from 22 to 25 April 2026. The course was conducted successful with 27 participants (27 Men). It in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

1. Thulani Dennis Nkonyane – Technical.

Youth Referee Course 24, 25, 31 May & 1 June 2025 – Technical Centre, Lobamba

EFA hosted Youth Referee Course at Technical Centre – Lobamba, on the 24, 25, 31 May & 1 June 2025. The course was conducted successful with 16 participants (9 Men & 7 Women). It in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 3: (Young Talent and Women Match Officials). It was conducted by local Instructors:

1. Mr. Mandla Ernest Dlamini – Technical.
2. Gilbert Zide Dlamini – Technical.
3. Bongizwe Kuhle Mkhathswa – Technical.
4. Petros Mzikayifani Mbingo – Fitness.
5. Buyisile Patricia Mkhaliphi – Fitness.
6. Sifiso Zondo Co-Ordinator.

Referees' Instructor Seminar 7, 8, 14 & 15 June 2025 – Technical Centre, Lobamba

EFA hosted a Referees' Instructor Seminar at Technical Centre - Lobamba, on the 7, 8, 14 & 15 June 2025. The Seminar was conducted successful with 17 participants (15 Men & 2 Women). It was in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 3: (Young Talent and Women Match Officials). It was conducted by local Instructors:

1. Mr. Mandla Ernest Dlamini – Technical.
2. Gilbert Zide Dlamini – Technical.
3. Bongizwe Kuhle Mkhathswa – Technical.
4. Sifiso Zondo – Co-Ordinator.

Referee Assessor Workshop

Eswatini Football Association hosted a Referees Assessor Workshop – Sigwaca House, Mbabane on 15 November 2025. The workshop was conducted successful with 13 participants (12 Men & 1 Women).

It is in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

1. Mr. Sifiso Zondo – Technical

Referee Assessor Workshop

Eswatini Football Association hosted a Referees Assessor Workshop – Technical Centre Lobamba on 8 February 2026. The workshop was successful with 20 participants (18 Men and 2 Women). It is in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

1. Mr. Sifiso Zondo – Technical.

Match Commissioner Workshop

Eswatini Football Association hosted a Match Commissioner Workshop at Sigwaca House – Mbabane, on 21 & 22 February 2026. The Workshop was successful conducted with 13 Participants (9 Men & 4 Women). It in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

1. Mr. Gilbert Zide Dlamini – Technical.

Elite Referee Workshop

Eswatini Football Association hosted an Elite Referees' Workshop at Catholic Centre – Manzini, on 22 March 2026. The Workshop was successful conducted with 33 Participants (27 Men & 6 Women). It in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

1. Mr. Gilbert Zide Dlamini – Technical.

Elite Referee Workshop

Eswatini Football Association hosted an Elite Referees' Workshop at Manzini – Caritas, on 28 March 2026. The Workshop was successful conducted with 50 Participants (46 Men & 4 Women). It in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

1. Mr. Gilbert Zide Dlamini – Technical.

Elite Referee Workshop

Eswatini Football Association hosted an Elite Referees' Workshop at Technical Centre – Lobamba, on the 14 May 2026. The workshop was conducted successful with 21 participants (15 Men & 6 Women). It in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of match officials). It was conducted by local Instructor:

1. Mr. Mandla Ernest Dlamini – Technical.
2. Mr. Bongizwe Kuhle Mkhathshwa – Technical.
3. Mrs. Letticia Antonella Viana – Technical.

Elite Referee Workshop

Eswatini Football Association hosted an Elite Referees' Workshop: Virtual (Zoom Meeting) to address the amendment of the Laws 2026/2027, on the 5 June 2026. The session was conducted successful with 41 participants (33 Men & 8 Women). It in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2: Capacitation of

match officials). It was conducted by local Instructor:

1. Mr. Mandla Ernest Dlamini – Technical.

Regional Referee Workshop

EFA hosted a Regional Referees Workshop at Siphofaneni – Lubombo Region, on the 13 June 2026. The workshop was conducted successful with 18 participants (14 Men & 4 Women). It is in line with the FIFA Forward Development Programme (Forward 3.0) article 6 (X) 2 and the EFA Refereeing Strategic Plan 2023 – 2026 (Strategic Goal 2 and 3: (Capacitation of Elite Referees, Instructor and Assessors; Young Talent and Women Match Officials). It was conducted by local Instructor:

1. Mr. Jabulani Paulos Motsa.

Physical Fitness Tests

EFA had hosted a Physical Fitness Tests at Technical Centre – Lobamba on the 16th November 2025. The Fitness tests were successful conducted.

1. Dynamic YOYO for referees.
2. ARIET for assistant referees.

The Referees Coaches were:

- a. Phinda Dlamini
- b. Dumisani Hadebe
- c. Petros Mbingo
- d. Senzo Nkambule
- e. Gcina Mkhabela
- f. Mbongeni Shongwe
- g. Phinda Ndzimandze

EFA had hosted a Physical Fitness Tests at Technical Centre – Lobamba on the 29th March 2025. The Fitness tests were successful conducted.

1. Sprints & HIIT (75x25) for referees.
2. CODA, Sprint & HIIT (75x25) for assistant referees.

The Referees Coaches were:

- a. Phinda Dlamini
- b. Dumisani Hadebe
- c. Petros Mbingo
- d. Senzo Nkambule
- e. Gcina Mkhabela
- f. Mbongeni Shongwe
- g. Phinda Ndzimandze

Training on medical care

The Medicine section of EFA has been the busiest in the period under review particular in view of the need to propagate first aid training and medical care for players at the Premier league clubs and the regional football association leagues.

FIFA Medical Conference, Boston, USA

The Chairman of the EFA Medical Committee, Mr. Welcome Motsa and a member of the Medical Committee, Ms. Busie Mamba attended and participated in a two-day FIFA Medical Conference aimed to consolidate the practice of medicine in all of FIFA's member associations. This was undertaken from 4th to 7th December 2025.

COSAFA Medical Workshop, Johannesburg, 11th/12th April 2025

COSAFA invited two (2) medical personnel to participate in a COSAFA Medical Workshop scheduled to take place in South Africa on the 11th and 12th April 2025.

The following were identified to represent Eswatini at the workshop:

- Dr. Mncedisi Mthethwa
- Ms. Ncamsile Kunene

YOUTH FOOTBALL DEVELOPMENT



Build It National Championships

EFA and BuildIt hosted the national championships on the 28th November 2025 in Manzini, at the Mavuso Sports Centre. The Manzini Store was crowned the champions of the national championships accruing to the 2025 operational year. The 2026 edition stores and nation all championships are already in procession with the national phase planned for November 2026.

Revival of the Grassroots Football Programmes

EFA successfully hosted a Grassroots Football programme at Madlangempisi Inkhundla, where grassroots coaches, mostly affiliated to the Sakhelene programme sponsored by the Royal Eswatini Sugar Corporation (RES) participated.

They were awarded with certificates and are now ready to implement the programme in the community with the support of the Tinkhundla and traditional authorities of the communities.

The next phase of the programme was implemented in Nhlangano, from the 17th to 20th February 2025. The following areas

successfully hosted grassroots football programmes:

- Sigcaweni
- Ndunayithini
- Kashewula

THE FUTSAL/BEACH SOCCER GAME

Futsal Primary and High Schools Project

EFA has revived the implementation of the game of Futsal in schools, for both the primary and high schools, covering both boys and girls.

Futsal is a 5-side game mainly utilized to develop the essential technical and tactical skills for the 11-side football game, which in most cases be observed to be deficient in the current crop of players.

Safeguarding Workshop, 1st – 5th November 2025

The EFA Youth Committee, Futsal Committee, the Women Football Committee and the EFA Safety and Security Committee were engaged in a series of workshops on the safeguarding matters. The workshop was a combination of both virtual and physical meetings are phased to discuss the following areas:

- The general understanding of safeguarding;
- Safeguarding research;
- Player trafficking;
- Doping;
- SODV Act understanding

It is further noted that safeguarding matters as decided by the EFA Executive Committee are now implemented, on the statutory/policy front with the EFA Safety and Security Committee.

CAF Club Licensing Online Platform Workshop, Accra, 29th May – 2nd June 2025

CAF through the CAF Professional and Licensing Division invited the Chairman of the Appeals Body, the Chairman of the First Instance Body (FIB), the Licensing Manager and the General Secretary to participate in a CAF Club Licensing Online Platform Workshop which was hosted in Accra, Ghana from the 29th May to 2nd June 2025.

The workshop had been designed for the practical training of all the personnel involved in the administration and management of the CLOP in member associations, especially given the obligatory or mandatory application of club licenses via the online platform as of the coming 2024/2025 football season.

Premier of Eswatini (PLE) Administration and Management Course, 18th to 27th March 2025

EFA conducted an Administration and Management Course for the PLE Executive Committee, the PLE Board of Governors and Clubs' Officials of all the clubs are the auspices of the PLE, a course conducted at Sigwaca Conference Hall from the 18th to 27th March 2025.

The following topics were presented at the course:

- FIFA,
- Confederations
- Members Associations
- General Management
- Leadership
- Types of Clubs
- Structure and Administration of a football club
- Competitions Management
- Event management
- Marketing
- Fan development
- Player management
- Producing an Elite/Top player

A total of 40 participants attended and were certified for the course.

Workshops on the 2025/2026 Registration regulations; Coach and Club Licensing regulations

EFA conducted workshops for both the Premier League, National First Division Clubs and Women Football Clubs as well the Regional Super Leagues on the expectation of the EFA from clubs towards the registration process requirements, as well as the licensing requirements there were applicable in the 2025/2026 football season.

A FIFA Competitions management system was also introduced, where the management of competitions will now be done digitally.

FIFA Connect Workshop, Dar Es Salaam, Tanzania, 16th/17th September 2025

The EFA Registration and IT Officer, Mduduzi Bhembe attended a two-day FIFA workshop on FIFA connect aimed at capacitating registration officers from the member associations on the implementation of the new technologies associated with the FIFA Connect Platform;

- FIFA Connect Programme and Registration
- Competitions Management System
- FIFA Clearing House

FIFA now requires that all players must be registered via the FIFA Connect Platform.

Club Licensing Compliance Summary of 16 Premier League Clubs (Compliance)

NO	CRITERIA	CLUBS	PERCENTAGE
1	Infrastructure	16	85%
2	Personnel & Administration	16	100%
3	Legal	16	100%
4	Finance	16	100%
5	Sporting	16	50%

THE MARKETING AND COMMUNICATIONS DEPARTMENT AS A CRITICAL DIVISION IN THE COORDINATION AND DISSEMINATION OF ACTIVITIES OF THE GAME OF FOOTBALL

Executive Summary

The Marketing and Communications Department continued to play a pivotal role in advancing the strategic objectives of the Eswatini Football Association (EFA) during the reporting period. Through targeted marketing initiatives, strategic partnerships, effective communication, and innovative digital engagement, the department contributed towards revenue generation, brand enhancement, stakeholder engagement, and the promotion of football development programmes across the country.

In the area of revenue generation, the department successfully facilitated the sale of Senior Men's National Team replica jerseys through established retail outlets and strategic partnerships within the tourism and community sectors. Additional revenue was generated through the sale of advertising space, streaming rights, and matchday ticketing during national team competitions. Corporate support from partners such as Emlembe Mountain Spring Water, PC Systems, Build It, PrintPak, and OK Foods further strengthened the EFA's capacity to implement football development programmes and national team activities.

The department also enhanced the visibility and reputation of the EFA brand through comprehensive branding of football events and programmes, the production of promotional materials, strategic stakeholder engagement, and an active presence across digital platforms. The continued use of branded assets, national team merchandise, and digital communication channels contributed to increased public awareness and engagement with EFA activities.

Corporate Social Responsibility remained an important focus area, with the department utilizing its communication platforms to advocate against gender-based violence, child abuse, and child labour, while also promoting HIV/AIDS awareness. Furthermore, the department contributed to youth empowerment through internship opportunities offered to students and graduates, thereby supporting skills development and professional growth.

In the communications sphere, the EFA maintained strong engagement with local and international audiences through its website, social media platforms, monthly e-newsletter, television, radio, and print media. These platforms served as important tools for promoting football development initiatives, attracting commercial interest, and showcasing local football talent. The livestreaming of 60 MTN Premier League matches on FIFA+ provided unprecedented international exposure for Eswatini football and its players.

A notable milestone during the reporting period was the successful implementation of the EF Ae Football National Championship, which marked a significant step in the digitalisation of football in Eswatini. The competition attracted 50 participants and culminated in the selection of the country's first representatives for the EF Ae Nations League, demonstrating the EFA's commitment to embracing emerging trends within the global football landscape.

Overall, the reporting period was characterised by continued growth in commercial activities, enhanced brand visibility, strengthened stakeholder relationships, expanded communication reach, and the successful introduction of new football development initiatives. These achievements reflect the department's commitment to supporting the EFA's vision of developing, promoting, and professionalising football in the Kingdom of Eswatini.

Introduction

The Marketing and Communications Department is tasked with the implementation of strategies that will generate revenue, source partnerships that will cushion the costs incurred, and enhance the brand image of the EFA. This department has a footprint in all the departments of the organisation as the football development programmes are designed and engineered by the different departments and the Marketing and Communications Department is expected to promote them. This report is focused on the activities of the Marketing and Communications Department as from July 2025 to June 2026.



Marketing

Revenue Generation

As an effort of generating revenue for the EFA, the new Senior Men's National Team's replicas were sold in three (3) retail outlets (The Century Fashions in Mbabane, African Heritage in Matsapha, and Mr. Matata at Moneni in Manzini). Some of the sales were realized through the existence of the rapport that the department established with All Out, which is an organization in the tourism industry where-by referrals were made in as far as the sales of the replicas were concerned. Some of these tourists attended Premier league matches which also enhanced ticketing. The international market also utilized the official EFA's social media platforms when realizing their purchasing of the replicas. These customers were referred to the shopping outlets where the replicas are sold. The partnership with the Rural boMake organization also played a vital role towards the sales of the replicas during the Bush Fire Festival. A total of 26 units were sold during this festival.

In relation to the Senior Men's National Team FIFA World Cup Qualifier match against Angola, advertising space to the value of 13 100.00 was sold in a form of parameter boards. During this match, OK Foods donated refreshments to the value of E8 500.00. Streaming rights to the value of E15 000.00 were sold in as far as the national team's match against Angola was concerned. Advertising space was sold on behalf of Nsingizini Hotspurs F.C. in relation to the TotalEnergies CAF Champions League match between the local team and Simba S.C. This advertising space was sold for E93 147.60.



PrintPak donated E20 000.00 towards the realization of Annual General Assembly. Following the realization of the Senior Men's National Team's home matches, The TotalEnergies AFCON Qualifier matches against Angola and Djibouti were implemented at the Somhlolo National Stadium. In as far as these matches were concerned, ticketing was executed which become part of the matchday revenue that were generated for those matches.



Brand Visibility

Brand visibility is important for the growth of any brand. In every implementation of the EFA activity, the Marketing and Communications Department executed the relevant branding for that event. Wall banners, telescopic banners, and parameter boards were used when branding the EFA's events where applicable. The 2026 calendars were produced as an effort of enhancing the brand visibility of the EFA. The selling of the national team replicas also played a vital role towards the enhancement of the brand visibility of the EFA. The movements of the EFA's branded cars also contributed a lot to the visibility of the brand in the market. Pennants were presented by the national teams' captains during official matches to their opposite captains, and the President of the EFA strategically presented some to certain stakeholders. The EFA is visible in the digital space through the EFA Facebook page, Twitter Account, Website, and the Tik-Tok account.



Corporate Social Responsibility

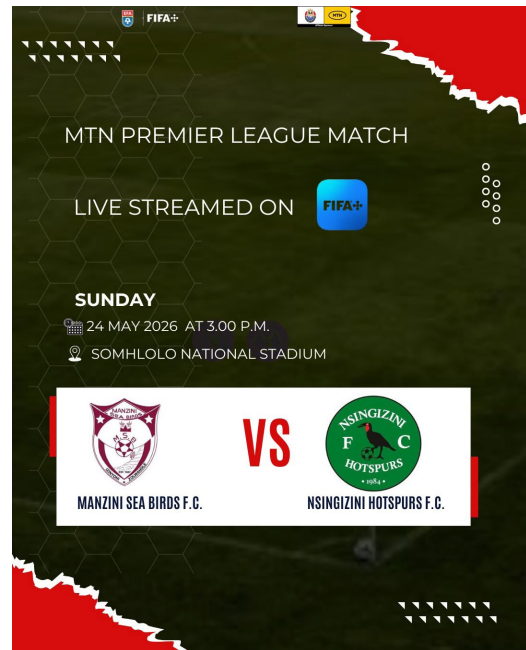
Though the weekly column in the Eswatini News; the EFA continues to raise its awareness about the gender base violence and child abuse. HIV/AIDS awareness was also implemented through the social media platforms. Child labour continues to affect the livelihood of children; thus, the EFA has collaborated with the Ministry of Labour and Social Security in an effort to stop it. The EFA is empowering the youth through the internship programme as currently one University of Eswatini Student (UNESWA) is attached under the Marketing and Communications Department. As an addition, a former student from the Eswatini College of Technology (ECOT) was attached in March 2026 through the Eswatini Youth Empowerment Programme which is funded by the UNDP. These made the total number of interns to be two (2).



Communication

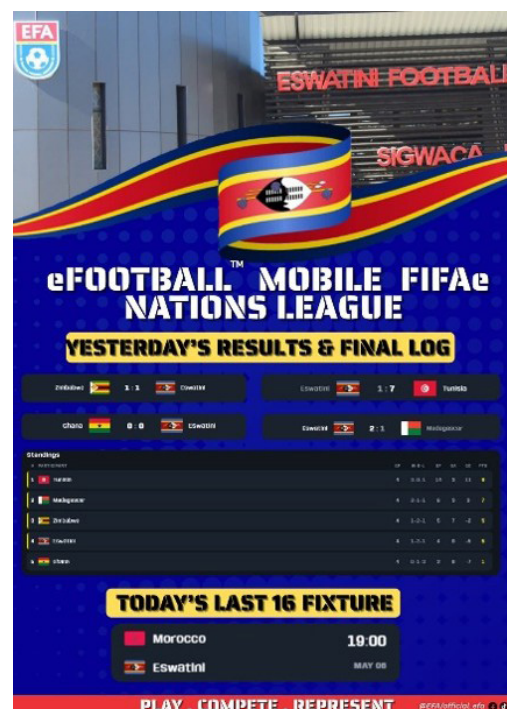
The EFA is having a footprint in the social media platforms (Facebook, Twitter, and Tik Tok). It also has a live website and a monthly newsletter. These platforms communicated EFA's content about football development to the public (local and international audience). The social media platforms were not only for the sharing of content to the public; but was also a very useful resource in terms of business, as the international community utilized these platforms whenever they were interested in purchasing the national team replicas and when they wanted to attend the local matches as part of their touring initiatives. Local talent competing in the MTN Premier League was exposed to international football market though the livestreaming of the matches on FIFA+. A total of sixty (60) matches were livestreamed during the 2025/2026 football season.

The electronic media was also utilized as content was shared to the public via the television and radio. These include both the local and international media houses. Both local and international print media was also utilized. Every Saturday's the EFA column was on Eswatini News except when a particular Saturday fell on a public holiday. The EFA e-newsletter has been revised and it is published monthly, which also has a potential of generating some revenue though the selling of advertising space.



E-Football

As an effort to advance with the digitalization of football, the EFA implemented the EFAe Football National Championship on the 24th April 2026; with the objective of selecting the top four players that represented Eswatini in the eFootball Nations League under the banner of FIFA. The eFootball Nations League is a qualifier of the FIFAE Football Championships, which are the qualifiers of the FIFAE Football World Cup. The Selection was competition oriented and the four players that were selected to be in the Eswatini eFootball National Team were the semi-finalists of the EFAe Football National Championship. These players were Siyagcinwa Zulu, Seneme Khumalo, Cedusizi Nkambule, and Mzwandile Gujam. They were selected from a list of fifty players that registered for the EFAe Football National Championship.



WORKSHOPS

MARKETING AND COMMUNICATIONS WORKSHOP FOR LUBOMBO REGIONAL SUPER LEAGUE CLUBS' COMPETITIONS COMMITTEE MEMBERS

Date: Sunday, 23 August 2026

Venue: KaLanga Technical Centre

Target Group: Lubombo Regional Super League Clubs' Competitions Committee Members

Targeted Participants: 40

Actual Participants: 25

Attendance Rate: 62.5%

1. INTRODUCTION

The Eswatini Football Association (EFA) successfully conducted a Marketing and Communications Workshop for Competitions Committee Members representing clubs participating in the Lubombo Regional Super League. The workshop was held on Sunday, 23 August 2026, at the KaLanga Technical Centre.

The programme formed part of the EFA's ongoing nationwide capacity-building initiative aimed at strengthening football administration and supporting clubs to develop sustainable and professionally managed structures. The workshop focused on enhancing the capacity of club officials in the areas of marketing, communications, branding, supporter engagement and the commercialisation of football activities.

A total of **25 participants attended the workshop against a target of 40 participants**, representing an attendance achievement of 62.5%. While the attendance was below the targeted number, the participants who attended were actively engaged throughout the sessions and demonstrated interest in applying the knowledge acquired within their respective clubs.

2. PURPOSE OF THE WORKSHOP

The primary purpose of the workshop was to equip Competitions Committee Members and other relevant club representatives with practical marketing and communications knowledge that can contribute towards the growth, visibility and sustainability of their football clubs.

More specifically, the workshop sought to assist clubs to:

- Understand football as a product with commercial and promotional value.
- Develop and strengthen their club brands and identities.
- Better understand and engage their supporters and target audiences.
- Improve strategic communication within their clubs.
- Build effective working relationships with the media.
- Utilise digital and social media platforms more effectively.
- Identify opportunities for commercialising club activities.

- Strengthen relationships between clubs, supporters, communities and potential partners.
- Encourage clubs to develop sustainable marketing and communication initiatives.

The broader objective was to support the EFA's efforts to professionalise football structures by ensuring that clubs are not only competitive on the field of play but are also capable of operating as organised, visible and commercially attractive football institutions.

3. PARTICIPATION AND ATTENDANCE

The workshop had a target of **40 participants**, with the expectation that the targeted Competitions Committee Members and relevant club officials from the Lubombo Regional Super League would attend.

A total of **25 participants** attended, resulting in an achievement rate of **62.5%**.

Although the targeted attendance was not fully achieved, the level of participation during the workshop was positive. Participants engaged with the subject matter, contributed to discussions and showed an appreciation of the importance of marketing and communications in the modern football environment.

The attendance outcome nevertheless highlights the need for continued engagement with clubs and the Lubombo Regional Football Association (LRFA) to encourage greater participation in future capacity-building programmes. Since the effectiveness of such programmes depends partly on the ability of trained officials to transfer and implement knowledge within their clubs, broader representation remains important.

4. WORKSHOP CONTENT

The workshop covered several key areas considered essential to the development of sustainable and professionally managed football clubs.

4.1 Football Products

Participants were introduced to the concept of football as a product that can create value beyond the match itself. Discussions focused on the different products and opportunities that clubs can package and present to supporters, sponsors and commercial partners.

The session encouraged clubs to identify their unique strengths and assets and consider how these can be developed into attractive opportunities for stakeholders.

4.2 Understanding Supporters

The workshop emphasised the importance of understanding supporters as a critical component of football development and sustainability.

Participants were encouraged to identify their target audiences, understand the needs and interests of their supporters and develop initiatives that can improve supporter engagement and loyalty.

Clubs were further encouraged to recognise that strong supporter relationships can contribute to increased visibility, stronger community support and improved commercial opportunities.

4.3 Branding and Club Identity

Branding was identified as an important foundation for the development of a recognisable football institution.

The session focused on the importance of a clear club identity, including consistency in how clubs present themselves to supporters, communities, the media, sponsors and other stakeholders.

Participants were encouraged to consider how their club names, colours, logos, values and activities contribute towards building a distinctive and recognisable brand.

4.4 Strategic Communication

Participants were introduced to the importance of planning and managing communication strategically.

The workshop highlighted the need for clubs to communicate clearly and consistently with their internal and external stakeholders. Effective communication was presented as an important tool for strengthening trust, protecting the club's reputation and improving relationships with supporters, partners and communities.

4.5 Media Relations

The workshop also addressed the importance of developing constructive relationships with the media.

Participants were encouraged to understand the role of the media in promoting football and increasing the visibility of clubs and competitions. Discussions focused on the need for clubs to provide accurate, timely and relevant information and to identify appropriate individuals responsible for engaging with media practitioners.

4.6 Digital Marketing

Recognising the growing influence of digital platforms, participants were taken through the importance of using social and digital media to communicate with supporters and promote club activities.

The session encouraged clubs to use digital platforms consistently to share information, promote fixtures and events, celebrate achievements, engage supporters and strengthen their brands.

Participants were also encouraged to develop content that reflects their club identity and creates greater interest in their activities.

4.7 Commercialisation of Club Activities

A key component of the workshop focused on practical approaches to generating value and identifying commercial opportunities.

Participants were encouraged to move beyond reliance on traditional sources of income and explore opportunities that may exist through sponsorship, partnerships, merchandise, events, supporter activities and other football-related products.

The importance of presenting a professional and attractive club brand to potential commercial partners was also emphasised.

5. REMARKS BY THE LRFA VICE CHAIRMAN

The Lubombo Regional Football Association Vice Chairman, Mr Thulani Malaza, welcomed the EFA initiative and expressed appreciation for the decision to bring the capacity-building programme to the region.

He described the workshop as timely and encouraged participants to make practical use of the knowledge gained.

“As LRFA, we are very happy when we see EFA visiting us with such an initiative at this right time,” Mr Malaza said.

He emphasised that marketing has become an important component of modern football and urged participants to actively engage with the workshop and translate the lessons into practical initiatives within their respective clubs.

Mr Malaza also acknowledged the clubs and Competitions Committee Members who attended the workshop. He noted the importance of exposing football administrators to practical knowledge that can strengthen the management and visibility of their organisations. In addition, he highlighted the importance of community engagement and encouraged clubs to build stronger and sustainable relationships with their supporters and surrounding communities.

The LRFA Vice Chairman further indicated that the region would monitor the implementation of the knowledge gained during the workshop. Clubs are expected to demonstrate progress through practical implementation, with feedback and progress anticipated within two weeks following the workshop.

6. KEY OBSERVATIONS

The following observations emerged from the workshop:

6.1 Growing Recognition of Marketing

Participants demonstrated an understanding that football marketing is increasingly important to the development and sustainability of clubs. There was recognition that clubs need to improve their visibility and create stronger brands to attract supporters and potential commercial partners.

6.2 Need for Practical Implementation

The workshop provided participants with foundational knowledge; however, the ultimate value of the programme will depend on the extent to which clubs implement the lessons within their respective organisations.

There is therefore a need for follow-up mechanisms to monitor whether clubs have introduced or improved practical marketing and communication initiatives.

6.3 Importance of Community Engagement

The discussions reinforced the importance of clubs developing closer relationships with their communities. Regional clubs have an opportunity to build stronger supporter bases by becoming more visible and actively engaging community stakeholders.

6.4 Digital Platforms Present Opportunities

Digital and social media were identified as accessible tools that clubs can use to improve communication and promotion. Clubs can use these platforms to share fixtures, results, announcements, player information and other content that promotes their activities and strengthens supporter engagement.

6.5 Attendance Requires Improvement

The workshop achieved 62.5% of the targeted attendance, with 25 participants attending against the planned target of 40.

Future workshops may benefit from earlier confirmation of participants, stronger communication with clubs and closer coordination with regional football structures to ensure that all targeted participants understand the importance of attending capacity-building programmes.

7. OUTCOMES

The workshop achieved the following key outcomes:

1. **Capacity Building:** Twenty-five football administrators and club representatives received training in key marketing and communications areas.

2. **Improved Awareness:** Participants were exposed to the importance of branding, supporter engagement, media relations, digital marketing and commercialisation.
3. **Practical Knowledge:** Clubs received guidance on practical approaches that can assist them in improving their visibility and identifying opportunities for generating value from football activities.
4. **Regional Commitment:** The LRFA leadership demonstrated support for the initiative and committed to monitoring the implementation of the knowledge acquired.
5. **Focus on Implementation:** Clubs were encouraged to begin translating the workshop lessons into practical initiatives, with progress expected to be monitored within two weeks.
6. **Contribution to Professionalisation:** The programme contributed to the EFA's broader objective of strengthening football administration and supporting clubs to become sustainable and professionally managed institutions.

8. CHALLENGES

The principal challenge recorded was the attendance level. The workshop attracted 25 participants against the target of 40, leaving a shortfall of 15 participants.

While the attendance did not prevent the successful delivery of the workshop, it limited the number of club representatives directly reached through the programme.

It will therefore be important to establish the reasons for non-attendance and use the findings to improve participation in future workshops.

9. RECOMMENDATIONS

Based on the implementation and outcomes of the workshop, the following recommendations are made:

9.1 Follow-Up and Monitoring

The EFA, in collaboration with the LRFA, should conduct follow-up activities to assess how clubs have applied the knowledge acquired during the workshop.

The proposed two-week reporting period should be utilised to obtain feedback on practical initiatives introduced by participating clubs.

9.2 Development of Club Action Plans

Participating clubs should be encouraged to develop simple marketing and communications action plans outlining practical activities they intend to implement during the season.

These may include social media plans, supporter engagement activities, branding improvements and initiatives aimed at attracting local partners.

9.3 Improved Attendance Management

For future workshops, the EFA should work closely with regional football associations and clubs to confirm attendance in advance and ensure that targeted participants are adequately informed of the objectives and importance of the programme.

9.4 Continued Capacity Building

The EFA should continue delivering capacity-building programmes across all regions and, where possible, provide advanced or follow-up workshops focusing on practical implementation.

9.5 Sharing of Best Practices

Clubs that successfully implement marketing and communications initiatives should be encouraged to share their experiences with other clubs. This can promote learning and encourage practical innovation across football structures.

10. CONCLUSION

The Marketing and Communications Workshop for Lubombo Regional Super League Clubs' Competitions Committee Members was successfully conducted on Sunday, 23 August 2026, at the KaLanga Technical Centre.

Despite attendance reaching **25 participants against a target of 40**, representing an achievement rate of **62.5%**, the workshop provided an important opportunity to build the capacity of football administrators and club representatives in areas that are increasingly critical to the sustainability and professional management of modern football clubs.

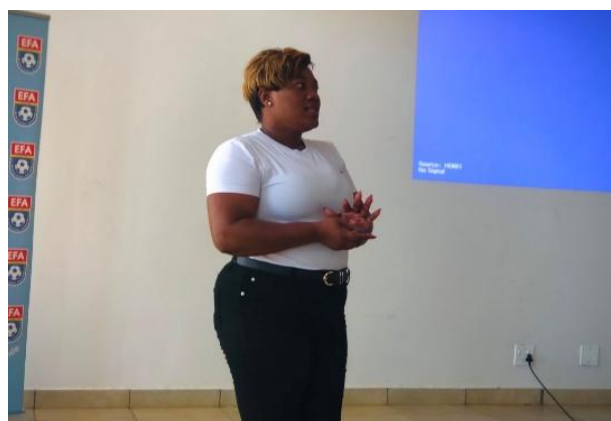
The programme reinforced the importance of clubs developing strong identities, understanding their supporters, improving communication, strengthening media and digital presence and identifying opportunities to commercialise football activities.

The support expressed by the Lubombo Regional Football Association leadership, together with the commitment to monitor implementation, provides an opportunity to ensure that the workshop produces practical results beyond the training session itself.

The workshop therefore represents another meaningful contribution to the EFA's nationwide strategy of strengthening football structures and empowering clubs to become more visible, sustainable, commercially attractive and professionally managed institutions.

11. Appendices

NO	NAME & SURNAME	NAME OF TEAM	CELLPHONE NUMBER	EMAIL ADDRESS
1.	Sokubongwa Sikhondze	LRFA	76136870	sokubongwasikhondze1979@gmail.com
2.	Dlamini Nhlanhla	CC Eastern Zone	76231446	Lindamzomba5@gmail.com
3.	Mtetwa Sabelo	Mpolonjeni Young Zebras	76958289	Samuelmtetwa6@gmail.com
4.	Mlotsa Ayanda	CC Western Zone	79514129	ayandamlotsa@gmail.com
5.	Dlamini Dumsane	CC Western Zone	76888426	
6.	Nkambule Mlandvo	Skhalo Se Africa F.C.	76640668	skuhlesuthu05@gmail.com
7.	Dennis Matsenjwa	CC Eastern Zone	76073892	dennmatsenjwa@gmail.com
8.	Peter Vilakati	CC Malindza	76048336	
9.	Ncamiso Mdluli	CC Malindza	76217410	
10.	Ntokozo Mofokeng	CC North-East	76435651	Mofokengntokozo22@gmail.com
11.	Bheki Makhukhula	CC North-East	78201701	
12.	Mandla Simelane	Tambankulu F.C.	76147178	ksimelanem@gmail.com
13.	Lindokuhle Mthembu	Ubombo Flyers F.C.	79551182	
14.	Hlobisile Vilakati	LRFA	76587130	hlobiphephetse@gmail.com
15.	Lucky Malaza	Sigcaweni	76172792	Luckyemalaza72@gmail.com
16.	Lucky Ndzimandze	Motivators F.C.	76187050	luckyndzi@gmail.com
17.	Andile Hlandze	LRFA COO	76386324	Hlanzeandile26@gmail.com
18.	Thulani Malaza	Vice LRFA	76045697	thulanimalaza@gmail.com
19.	Panwell Hlatshwako	Chairman Southern Zone	76260689	hlatshwakopenwell@gmail.com
20.	Lucky Dladla	Insha Sport F.C.	76194140	Dladlalucky611@gmail.com
21.	Sylvester Dlamini	North-West	76373620	makhosinidlamini181@gmail.com
22.	Sibusiso Dlamini	North-West	76074860	sibusisodlamini254@gmail.com
23.	Nhlanhla Mngometulu	Vuvulane Brave Lions	76176122	mngometulunhlanhla95@gmail.com
24.	Malaza Brightwell	Sigcaweni Young Aces F.C.	78077414	khanyokuhleakhelwe@gmail.com
25.	Geliswa Fakudze	Rail United F.C.	76915312	





MARKETING AND COMMUNICATIONS WORKSHOP FOR SHISELWENI REGIONAL FOOTBALL ASSOCIATION SUPER LEAGUE TEAMS AND COMPETITIONS COMMITTEE MEMBERS

Venue: King Sobhuza II Stadium, Nhlanguano

Date: Sunday, 2 August 2026

Prepared by: Marketing and Communications Department

Facilitator: Mr. Muzi Radebe – Marketing and Communications Manager

Official Opening: Mr. Nkosinathi Kunene – Chairperson, Shiselweni Regional Football Association

Official Closing: Mr. Joseph Tsela- Executive Member, Shiselweni Regional Football Association

1. Executive Summary

The Eswatini Football Association (EFA), through its Marketing and Communications Department, successfully delivered a Marketing and Communications Workshop for Super League teams and Competitions Committee Members under the Shiselweni Regional Football Association (SRFA) on Sunday, 2 August 2026, at King Sobhuza II Stadium in Nhlanguano.

The workshop attracted **26 participants**, comprising representatives of Super League clubs and members of the Regional Competitions Committee. It forms part of the EFA's broader strategic objective of strengthening institutional capacity, improving football governance and enhancing the commercial and public profile of football clubs across Eswatini.

The programme focused on equipping participants with practical knowledge and skills in club branding, strategic communications, digital marketing, media relations, sponsorship development and supporter engagement. The interactive nature of the workshop encouraged knowledge sharing and enabled participants to identify practical solutions to common marketing challenges experienced by football clubs.

The workshop successfully achieved its intended objectives and demonstrated increasing recognition among regional clubs that effective marketing and communications are critical components of modern football administration. Participants expressed a strong commitment to implementing improved communication strategies and strengthening their clubs' commercial positioning.

The programme contributes directly to the EFA Strategic Plan by promoting organisational excellence, improving stakeholder engagement, strengthening football governance and creating sustainable commercial opportunities for affiliated clubs.

2. Background

Football clubs are increasingly expected to operate as professional organisations capable of attracting supporters, sponsors, investors and media attention. Marketing and communications have therefore become essential functions in ensuring the sustainability and competitiveness of clubs.

Recognising this need, the EFA continues to implement regional capacity-building workshops aimed at developing the competencies of club administrators and competition administrators. The Shiselweni Regional Football Association workshop represents another milestone in the nationwide rollout of these initiatives.

3. Purpose of the Workshop

The workshop sought to strengthen the marketing and communications capacity of clubs and football administrators through practical training and knowledge sharing.

The specific objectives were to:

- Enhance participants' understanding of football marketing and strategic communications.
 - Improve club branding and organisational identity.
 - Promote professional communication with supporters, sponsors, media and other stakeholders.
 - Encourage effective utilisation of digital and social media platforms.
 - Build capacity in sponsorship acquisition and commercial partnership development.
 - Improve matchday promotion and supporter engagement.
 - Promote consistent communication standards across regional football structures.
 - Strengthen collaboration between the EFA, Regional Football Associations and affiliated clubs.
-

4. Opening Remarks

The workshop was officially opened by **Mr. Nkosinathi Kunene**, Chairperson of the Shiselweni Regional Football Association.

In his address, he welcomed participants and commended the Eswatini Football Association for investing in the professional development of regional football administrators. He encouraged participants to actively engage throughout the workshop and apply the knowledge acquired to improve the visibility, professionalism and commercial sustainability of their clubs.

Mr. Kunene further emphasised that football success is increasingly dependent not only on performances on the field but also on effective administration, strategic marketing and positive stakeholder engagement.

5. Workshop Facilitation

The workshop was facilitated by Mr. Muzi Radebe, Marketing and Communications Manager of the Eswatini Football Association.

The programme covered the following thematic areas:

- Football marketing principles.
- Football products and services.
- Understanding fans and target audiences.
- Branding and club identity.
- Strategic communication.
- Media relations.
- Digital marketing.
- Community engagement.

- Crisis communication.
- Commercial growth opportunities for football clubs.

Interactive discussions, case studies and practical examples enabled participants to contextualise the concepts within their respective clubs.

6. Key Performance Indicators (KPIs)

Performance Indicator	Target	Achievement	Status
Workshop implemented	1	1	Achieved
Participants trained	40	27	Exceeded
Regional Football Association represented	1	1	Achieved
Competitions Committee participation	Yes	Yes	Achieved
Workshop facilitation	EFA Marketing Department	Completed	Achieved
Participant engagement	Average	Average	Achieved
Capacity-building objective	Achieved	Achieved	Achieved

Overall Performance Assessment

The workshop achieved **100% of its planned deliverables**, while participant attendance was **65%**.

7. Key Outcomes

The workshop produced several positive outcomes, including:

- Improved understanding of football marketing among club officials.
- Enhanced appreciation of strategic communications as a governance tool.
- Increased awareness of branding and reputation management.
- Better understanding of sponsorship management.
- Greater appreciation of digital communication platforms.
- Strengthened collaboration between the EFA and the Shiselweni Regional Football Association.
- Increased commitment from clubs to improve supporter engagement.
- Enhanced confidence among participants in managing communications within their organisations.

8. Challenges Identified

Despite the successful implementation of the workshop, several challenges were identified:

Financial Constraints

Most clubs continue to operate with limited financial resources, restricting investment in marketing activities.

Limited Human Capacity

Several clubs do not have dedicated Marketing and Communications Officers, resulting in marketing responsibilities being performed by officials who perform other duties for the clubs.

Digital Skills Gap

Some participants demonstrated limited experience in content creation, digital marketing and social media analytics.

Inconsistent Branding

Many clubs have not yet developed consistent branding guidelines, resulting in varying standards of visual identity and communication.

Time Constraints

The available workshop duration limited opportunities for more extensive practical exercises and individual coaching.

9. Lessons Learnt

The workshop generated several important lessons that will guide future capacity-building programmes.

- There is increasing demand among regional clubs for marketing and communications training.
- Club administrators recognise marketing as a strategic contributor to sustainability rather than merely a promotional function.
- Practical demonstrations and real-life case studies significantly improve participant engagement and knowledge retention.
- Continuous mentorship after workshops is necessary to support implementation.
- Digital communication continues to be the most accessible and cost-effective marketing platform for regional clubs.
- Collaboration between the EFA and Regional Football Associations strengthens programme ownership and implementation.

10. Recommendations

To maximise the long-term impact of the initiative, the following recommendations are proposed:

Short-Term

- Continue rolling out Marketing and Communications Workshops across all Regional Football Associations.
- Establish a regional communications network to facilitate knowledge sharing.

The Marketing and Communications Department recommends that similar workshops continue to be implemented across all regions, complemented by structured mentoring, monitoring and advanced capacity-building initiatives to ensure long-term impact and measurable improvements in club performance.

Medium-Term

- Introduce advanced workshops focusing on digital marketing, sponsorship acquisition and media engagement.
- Develop an online learning platform to support continuous professional development.
- Encourage every club to appoint a dedicated Marketing and Communications Officer (skilled interns/volunteers can be utilized).

Long-Term

- Integrate marketing performance indicators into club licensing and development programmes.
 - Develop a national football marketing framework to promote consistent branding across Eswatini football.
 - Establish annual recognition awards for excellence in football marketing and communications.
-

12. Strategic Alignment

The workshop contributes directly to the implementation of the EFA Strategic Plan by supporting the following strategic priorities:

- Good Governance and Institutional Development.
 - Capacity Building for Member Associations and Clubs.
 - Football Commercialisation and Revenue Growth.
 - Brand Development and Reputation Management.
 - Stakeholder Engagement.
 - Digital Transformation.
 - Sustainable Football Development.
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13. Conclusion

The Marketing and Communications Workshop conducted for the Shiselweni Regional Football Association successfully strengthened the knowledge and capacity of Super League clubs and Competitions Committee Members in key areas of football marketing, communications and commercial development.

The attendance of **27 participants**, reflects the commitment among regional football stakeholders to professionalise football administration. The workshop reinforced the EFA's strategic objective of building sustainable football institutions capable of attracting commercial investment, strengthening stakeholder confidence and enhancing the overall image of football in Eswatini.

14. Appendices



MARKETING & COMMUNICATIONS WORKSHOP ATTENDANCE REGISTRY



DATE : 02 / 08 / 2026 VENUE : KING SOBUZA II MEMORIAL STADIUM REGIONAL : SHISELWENI RFA

NAME & SURNAME	NAME OF TEAM	CELLPHONE NUMBER	EMAIL ADDRESS
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Marketing and Communications Workshop for Sunny Hhohho Super League Teams and Competitions Committees

Prepared by:
Marketing and Communications Department
Eswatini Football Association (EFA)

Date: 27 July 2026

1. Executive Summary

The Eswatini Football Association (EFA), through its Marketing and Communications Department, successfully conducted Marketing and Communications Workshops for clubs participating in the Sunny Hhohho Regional Super Leagues together with members of the Competitions Committees. The workshops were held over two days, with separate sessions for the Northern (25th July 2026) and Southern (26th July 2026) Zones.

The workshops formed part of the Association's strategic objective of strengthening the commercial, branding and communication capacity of clubs competing in regional football competitions. A total of 66 participants attended the workshops, with 33 participants representing each zone.

The programme focused on equipping club administrators and competition officials with practical knowledge on football marketing, sponsorship activation, brand management, media relations, digital communications, fan engagement, and commercial opportunities that can improve the sustainability and visibility of regional football.

2. Background

The continued growth of football depends not only on technical development but also on the ability of clubs to effectively market themselves, communicate with stakeholders and create value for sponsors.

Recognising that many regional clubs have limited capacity in these areas, the Eswatini Football Association developed this workshop to enhance knowledge and introduce modern marketing and communications practices aligned with national football development objectives.

The workshops also sought to prepare clubs for increased commercial opportunities while improving the public image of the Sunny Hhohho Super League.

3. Objectives

The workshops aimed to:

- Improve marketing knowledge among club administrators.
 - Strengthen communication between clubs, supporters and stakeholders.
 - Enhance clubs' ability to attract and retain sponsors.
 - Improve social media management and digital communication.
 - Promote professional branding of clubs and competitions.
 - Encourage clubs to generate additional revenue streams.
 - Strengthen relationships between clubs, the HRFA and commercial partners.
-

4. Workshop Details

Item	Details
Organiser	: Eswatini Football Association
Department	: Marketing and Communications
Participants	: Sunny Hhohho Super League Teams and CCs
Total Participants	: 66
Northern Zone	: 33 Participants
Southern Zone	: 33 Participants
Northern Venue	: EFA Technical Centre, Mkhuzweni
Southern Venue	: Sigwaca House

5. Topics Covered

The following key areas were presented during the workshops:

5.1 Football Marketing

Participants were introduced to the fundamentals of sports marketing, including:

- The 5 areas of marketing in football organisations.
 - Football products
 - Creating attractive matchday experiences
 - Understanding Fans
 - Community engagement
-

5.2 Club Branding

This session focused on developing strong football brands through:

- Building a strong club identity
 - Professional logos and colours
 - Brand positioning
 - Club values
 - Image management
-

5.3 Sponsorship

Participants learned about:

- Understanding sponsor expectations
 - Preparing sponsorship proposals
 - Creating sponsorship assets
 - Main sponsor vs sleeve sponsor
 - Maintaining long-term sponsor relationships
-

5.4 Media Relations

The workshop highlighted:

- Working effectively with the media
 - Interview tips
 - Crisis communication
-

5.5 Social Media Management

This practical session covered:

- Facebook content creation
 - Matchday content planning
 - Photography basics
 - Video storytelling
 - Fan engagement strategies
 - Responsible social media usage
-

5.6 Commercialisation of Football

Participants discussed opportunities to increase club income through:

- Merchandise
 - Matchday revenue
 - Community partnerships
 - Local business collaborations
 - Digital marketing
-

6. Workshop Methodology

The workshops adopted an interactive learning approach comprising:

- Presentations
- Question-and-answer sessions
- Experience sharing
- Case studies based on football marketing

This approach encouraged active participation and enabled attendees to relate workshop content to their respective clubs.

7. Participation

Attendance exceeded expectations, with active participation from club representatives and competition committee members.

Participants demonstrated strong interest in improving their clubs' marketing structures and expressed a willingness to implement the knowledge gained within their respective organisations.

Several discussions focused on practical challenges faced by regional clubs, including:

- Limited marketing budgets
- Lack of dedicated communications personnel
- Low supporter attendance
- Sponsorship acquisition challenges
- Digital content creation

The workshops provided practical solutions to many of these challenges.

8. Key Outcomes

The workshops achieved several important outcomes, including:

- Increased understanding of football marketing principles.
 - Improved appreciation of professional communication.
 - Enhanced awareness of sponsorship opportunities.
 - Better understanding of social media as a marketing tool.
 - Improved knowledge of brand management.
 - Increased confidence among participants in promoting their clubs.
 - Stronger collaboration between clubs and the EFA.
 - Renewed commitment to improving the image of the Sunny Hhohho Super League.
-

9. Challenges

Although the workshops were successfully implemented, several challenges were identified:

- Limited marketing resources available to clubs.
- Inadequate communication structures within some clubs.
- Limited experience in digital marketing.
- Financial constraints affecting promotional activities.

These challenges highlight the need for continued capacity-building initiatives.

10. Recommendations

To sustain the impact of the workshops, it is recommended that:

- Clubs appoint dedicated Marketing and Communications Officers.
- All marketing standards should be part of the rules.

11. Conclusion

The Marketing and Communications Workshops successfully met their intended objectives and represented an important milestone in strengthening the commercial and communication capacity of clubs participating in the Sunny Hhohho Super League.

By empowering club administrators and competition officials with practical marketing and communication skills, the Eswatini Football Association continues to build a stronger football ecosystem capable of attracting supporters, commercial partners and investment into the regional game.

The positive engagement shown by participants demonstrates the growing recognition that football development extends beyond the field of play and requires effective communication, professional branding and sustainable commercial practices. Continued investment in such capacity-building initiatives will contribute significantly to the long-term growth, visibility and financial sustainability of football in the Hhohho Region and the Kingdom of Eswatini as a whole.

12. Appendices

Participants of the Hhohho Regional Super League Teams and Competition Committee Members (Northern Zone)



Participants of the Hhohho Regional Super League Teams and Competition Committee Members (Northern Zone)



Participants of the Hhohho Regional Super League Teams and Competition Committee Members (Northern Zone)

MARKETING & COMMUNICATIONS

WORKSHOP ATTENDANCE REGISTRY

DATE: 25 / 07 / 2026 VENUE: MKHUZWENI TECHNICAL CENTER
REGIONAL: HRFA NORTHERN DIVISION

NO	NAME & SURNAME	NAME OF TEAM	CELLPHONE NUMBER	EMAIL ADDRESS
1.	Nathi Lukhuleni	Zibonele F.C.	76054129	Nathilukhuleni4@gmail.com
2.	Mcebo Dube	Russian Bomber F.C.	76321580	Lindamzomba5@gmail.com
3.	Sikelela Mkhonta	Mawombe Arsenal F.C.	76171593	
4.	Thabiso Langa	Mhlatane United	78239760	Thabisolanga15@gmail.com
5.	Bheki Mahlalela	HYDC	76325060	bhekimelusim@gmail.com
6.	Zakhele Hlatshwako	Mpofu Aces F.C.	76814432	mangenahlatshwako@gmail.com
7.	Bhekinkosi Magongo	Ntfonjeni City Stars F.C.	76135508	
8.	Sabelo Magagula	Seven Up F.C.	76339345	mrsabelomagagula@gmail.com
9.	Thandolwethu Dlamini	Lozaza F.C.	78891250	Dalminithandolwethu53@gmail.com

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10.	Lindelwa Dlamini	Mvuma Hotspurs F.C.	78178187	
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15.	Mncedzisi Dlamini	Romans United F.C.	78399565	
16.	Siyabonga Mncina	HRFA Ntabinezimpisi	78243049	
17.	Amos Nkambule	Ndzingeni Secretary	76070297	
18.	Brown Mabuza	Mawombe Arsenal F.C.	76116109	Brownmabuza6@gmail.com
19.	Bhekisisa Mvila	Mhlangatane Chairman	76718586	
20.	Dumisani Dlamini	Mhlangatane Vice Secretary	76120939	
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22.	Sifiso Mahlalela	Fontotshe F.C.	76338601	Sifisomahlalela32@gmail.com
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24.	Khulekani Mncina	Happiness F.C.	76338601	Mk.km.khulekanimncina@gmail.com
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29.	Nhlanhla Matsabatsa	Piggs Peak Leauge	76140401	
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33.	Victor Soun	Umbelebele F.C.	76419987	

CAREER FAIRS

REPORT ON THE ESWATINI FOOTBALL ASSOCIATION'S PARTICIPATION IN THE ANNUAL ESWATINI CAREER FAIR FOR HIGH SCHOOL STUDENTS HELD AT WATERFORD KAMHLABA

1. Introduction

The Eswatini Football Association (EFA) participated in the Annual Eswatini Career Fair for High School Students as part of its commitment to youth empowerment, education, and the promotion of career opportunities within the football industry. The Career Fair brought together government institutions, private sector organisations, tertiary institutions and professional bodies to provide learners with information on various career pathways and opportunities available after high school. Such career expos are designed to equip young people with career guidance, expose them to employment and entrepreneurship opportunities, and help them make informed career choices.

The EFA's participation reflected its strategic objective of positioning football not only as a sporting activity but also as a viable career industry capable of creating employment, developing skills and contributing to national socio-economic development.

2. Objectives of Participation

The Association participated in the Career Fair with the following objectives:

- To educate high school learners about the diverse career opportunities available within the football industry.
- To demonstrate that football extends beyond playing and offers numerous professional career paths.
- To inspire learners to pursue careers in sports administration, coaching, refereeing, sports medicine, sports science, media, marketing, event management and other football-related professions.

- To create awareness about the EFA's football development programmes, educational initiatives and talent development pathways.
- To encourage both male and female learners to participate in football as a platform for personal development, education and employment.
- To strengthen the Association's relationship with schools, teachers, parents and other youth development stakeholders.

3. EFA Exhibition and Engagement Activities

During the Career Fair, the Eswatini Football Association established an interactive exhibition stand where learners received comprehensive information about the football industry.

The exhibition showcased:

- The structure and mandate of the Eswatini Football Association.
- National football development programmes.
- Grassroots football initiatives.
- FIFA Talent Development Scheme.
- Women's football development programmes.
- Coach education opportunities.
- Refereeing development pathways.
- Football administration and governance.
- Sports marketing and communications.
- Sports safety, safeguarding and event management.
- Volunteer opportunities within football.

The Marketing and Communications Manager engaged directly with learners, answering questions regarding educational requirements, career progression, scholarship opportunities and the qualifications necessary to pursue different professions within football.

Promotional items (pens, rulers, and Buildit/EFA branded sling bags) were strategically distributed to learners to ensure they left with a better understanding of the opportunities available within the football ecosystem.

4. Key Messages Delivered

Throughout the event, the Association consistently communicated that football is a multi-billion-dollar global industry requiring professionals from diverse academic and technical backgrounds.

Learners were encouraged to understand that one does not have to become a professional football player to build a successful career in football. Careers exist in areas including:

- Football Coaching
- Refereeing
- Sports Administration
- Sports Medicine
- Physiotherapy

- Sports Psychology
- Sports Science
- Strength and Conditioning
- Marketing and Communications
- Event Management
- Media and Broadcasting
- Finance and Accounting
- Information Technology
- Legal and Governance Services
- Talent Identification and Player Development

The Association also highlighted the importance of education, emphasizing that academic excellence complements sporting talent and creates broader opportunities within the football industry.

5. Outcomes Achieved

The Association's participation yielded several positive outcomes.

- **Increased Awareness**

Hundreds of learners visited the EFA exhibition stand and gained valuable knowledge about the wide range of careers available in football beyond playing professionally.

- **Positive Learner Engagement**

Learners demonstrated significant interest in football-related professions, particularly coaching, refereeing, sports journalism, physiotherapy and football administration. Many engaged in discussions with EFA officials regarding educational pathways and opportunities for future involvement.

- **Promotion of Grassroots Football**

The Career Fair provided an excellent platform to promote the Association's grassroots football programmes and reinforce the importance of introducing children to football at an early age while supporting their educational development.

- **Enhanced Institutional Visibility**

Participation strengthened the visibility of the Eswatini Football Association as an organisation committed to youth development, education and national skills development rather than solely organising football competitions.

- **Strengthened Stakeholder Relationships**

The event enabled the Association to engage with teachers, school administrators, government representatives and other organisations working in youth development, creating opportunities for future collaboration.

- **Inspiration for Future Careers**

Many learners expressed a renewed appreciation of football as a professional industry capable of providing sustainable careers in technical, administrative and commercial disciplines.

- **Impact**

The Annual Eswatini Career Fair provided the Eswatini Football Association with an important platform to contribute to national youth development while advancing its strategic objective of growing football through education, awareness and career development.

By exposing learners to the broad spectrum of football careers, the Association helped challenge the common perception that success in football is limited to becoming a professional player. Instead, learners discovered that the football industry offers numerous professional opportunities requiring different talents, qualifications and skills.

The participation also reinforced the EFA's commitment to developing well-rounded young people by promoting education alongside sport, supporting the national agenda of youth empowerment and human capital development.

6. Conclusion

The Eswatini Football Association's participation in the Annual Eswatini Career Fair successfully achieved its objective of educating and inspiring high school learners about career opportunities within football. Through meaningful engagement, informative exhibitions and direct interaction with students, the Association promoted football as an inclusive industry offering diverse professional pathways.

Moving forward, it is significant for the EFA to continue participating in similar career guidance initiatives to strengthen awareness of football careers, support youth development and encourage more young people to pursue education while exploring opportunities within the rapidly growing global football industry. Such initiatives complement the Association's long-term vision of developing football that creates opportunities both on and off the field.

7. Appendices



EFA SAFETY, SECURITY, AND SAFEGUARDING DEPARTMENT

Reporting Period: July 2025 – July 2026



Safety and security officers trained under the CAF Safe Stadium Initiative Programme.

1. Introduction

The Safety, Security and Safeguarding Department presents its Annual Report for the period from July 2025 to July 2026, highlighting the department's key activities, achievements, and contributions to the safe, secure, and successful delivery of football competitions and events under the auspices of the Eswatini Football Association (EFA).

The department remained committed to upholding the highest standards of safety, security, and safeguarding in accordance with the Safety and Security Regulations, as well as the requirements and best practices of CAF and FIFA. Through strategic planning, effective stakeholder collaboration, and the implementation of robust operational procedures, the department continued to strengthen the management of football events while prioritizing the welfare and protection of players, match officials, spectators, and all football stakeholders.

The report outlines the department's involvement in the successful delivery of safety and security operations across domestic competitions, including the MTN Premier League, National First Division League, Women's Football League and the Ingwenyama Cup Tournament. It also highlights the department's role in coordinating safety and security arrangements for

CAF Interclub competitions involving Eswatini clubs, as well as international fixtures featuring the Eswatini Senior National Team.

In addition, the report provides an overview of the department's efforts in strengthening safeguarding across football through capacity-building initiatives, nationwide training workshops for Club Safety and Security Officers, stakeholder engagement, and the promotion of safeguarding policies and practices. These initiatives focused on enhancing knowledge and compliance in key areas such as matchday operations, risk management, stadium certification, accreditation, crowd management, stakeholder coordination and the protection of children and other vulnerable participants.

The reporting period also reflects the department's continued collaboration with the Royal Eswatini Police Service, emergency medical services, stadium authorities, clubs, match officials and other strategic partners, whose collective support contributed significantly to the successful staging of football competitions with minimal safety and security incidents.

While recognizing the challenges associated with limited resources and the continued need for infrastructure improvements, the department remains committed to continuous improvement, innovation and capacity development to ensure that football in Eswatini is delivered in a safe, secure, inclusive and welcoming environment. This report therefore reflects the department's ongoing commitment to supporting the growth and professionalization of football through effective safety, security and safeguarding management.

2. Department Objectives

The department focused on achieving the following objectives:

- Ensure safe and secure delivery of all football matches.
- Protect players, Match officials, spectators, staff, and all football stakeholders.
- Strengthen safeguarding measures across football.
- Build the capacity of Club Safety and Security Officers (SSOs).
- Promote compliance with CAF, FIFA, and EFA Safety and Security Regulations.
- Improve coordination with security stakeholders
- Establish EFA Safety and Security Regulations and Policies

Domestic Football Competitions

The Safety, Security and Safeguarding Department successfully coordinated safety and security operations across all major domestic competitions, including the MTN Premier League, National First Division League, Women's Football League, and the Ingwenyama Cup Tournament.



Preparatory meetings for matches with Premier League Match Coordinators

For the MTN Premier League and National First Division League, the department provided operational oversight for high-risk fixtures through comprehensive risk assessments, review of match safety and security plans, deployment of Safety and Security Officers, stakeholder coordination, supervision of stewarding operations, crowd management, and emergency preparedness. These efforts contributed to the successful delivery of matches with minimal safety and security incidents while strengthening clubs' operational readiness and compliance with CAF Safety and Security Regulations.

During the Ingwenyama Cup Tournament, the department implemented comprehensive operational plans in collaboration with key stakeholders, including the Royal Eswatini Police Service and emergency medical services. Key activities included venue inspections, spectator management, steward coordination, and the implementation of effective crowd management measures to facilitate the safe movement of spectators. The tournament was successfully concluded without any major safety or security incidents, reflecting the effectiveness of the department's planning and coordinated operational approach.



Super League and Premier League match day operations

3. CAF Interclub Competitions



Preparatory planning meetings with relevant stakeholders before match day.

The Safety, Security, and Safeguarding Department successfully coordinated safety and security operations for Eswatini clubs participating in the CAF Interclub Competitions, including **Nsingizini Hotspurs FC and Royal Leopards FC**.

The department worked closely with CAF, participating clubs, law enforcement agencies, emergency services, and other key stakeholders to ensure compliance with CAF Safety and Security Regulations. Responsibilities included comprehensive operational planning, stadium inspections and readiness assessments, risk management, accreditation, security deployment, spectator management, emergency preparedness, media coordination, and the secure movement and escort of teams.

Through effective planning, coordination, and implementation of established safety and security protocols, all CAF Interclub fixtures hosted in Eswatini were successfully delivered in a safe, secure, and well-managed environment, meeting the required CAF operational standards.



Security deployment and briefing on match day led by EFA Safety and Security Officers.

4. National Team Matches

The Safety, Security, and Safeguarding Department successfully coordinated safety and security operations for the Eswatini Senior National Team's **CAF Africa Cup of Nations (AFCON) Qualifying** fixtures against **Angola** and **Eritrea**.



The visiting team is being received at the airport, and security is ensured during official training.

Working in close collaboration with CAF, the Royal Eswatini Police Service, emergency services, and other key stakeholders, the department managed all aspects of match safety and security, including operational planning, risk assessments, stadium inspections, accreditation, security coordination, spectator management, emergency preparedness, and the protection of teams, officials, and VIPs.



Security and Escort for participating teams on match day and official trainings

The successful delivery of these international fixtures demonstrated the department's commitment to maintaining high safety and security standards while ensuring full compliance with CAF and FIFA regulations.



Match coordination meeting for an international match

5. Safety, Security, and Safeguarding Capacity Building workshops

EFA SAFETY, SECURITY & SAFEGUARDING NATIONWIDE WORKSHOP



*“Commercial
Interest must never
override safety”*

*National Safety and Security Officer .Tengentile
Ndlandla*

[@EFA/official_efa](#)  



One of the department’s major achievements is the successful delivery of a nationwide Safety, Security, and Safeguarding Workshops training to 211 participants.

Facilitators:

Name of Facilitator	Position
1. Mr. Humphrey Thlobelo	Club Safety & Security Officer (Mamelodi Sundowns) SA CAF Safety & Security Officer
2. Mr. Luck Dube	FIFA Safeguarding Officer EFA Safety & Security Officer
3. Ms. Tengetile Ndlandla	EFA National Safety & Security Officer CAF Safety & Security Officer

The programme was successfully delivered across all four regions of Eswatini:

The workshops targeted:

- MTN Premier League Clubs
- National First Division Clubs
- Women's Football League Clubs
- Super Leagues
- Law enforcement

The workshops focused on strengthening participants' knowledge and practical application of key safety, security, and safeguarding principles in football. Core topics included the introduction to football safety and security, stakeholder coordination, matchday operations, stadium certification, accreditation and ticketing management, crowd management, and the protection and safeguarding of players, match officials, VIPs, children, and other vulnerable persons. The programme also emphasized the importance of creating safe, secure, and inclusive football environments in line with EFA, CAF, and FIFA standards.

The workshops achieved the highest participant attendance among recent EFA capacity-building initiatives and received positive feedback from clubs and stakeholders.

Premier League, National First Division, and Women's Football League

Date: 15-16 June 2026

Venue: Sigwaca House

Participants: 50





List of Participants:

Name of Participant	League/Club
Premier League	
1. Mancoba	Mkhonta
2. Clement Mkhathshwa	Royal Leopards
3. Siphelele Mnisi	Ezulwini United
4. Mlandvo Matsaba	Amawele
5. Thulani Ngubeni	Mbabane Swallows
6. Siphamandla Malindzisa	Malanti Chiefs
7. Sicelo Dlamini	Nsingizini Hotspurs
8. Mlungisi Mamba	Manzini Seabirds
9. Mbuso Hlophe	Moneni Pirates
10. Justice Jele	Ubombo Sugar
11. Ncamiso Dlamini	Manzini Wanderers
12. Siyabonga Mamba	Manzini Wanderers
13. Bonginkhosi Mkhwanazi	Tabankulu Celtics
14. Thabo Mamba	Sisonkhe
15. Mthunzi Nkambule	Green Mamba

Name of Participant	League/Club
Premier League	
16. Mpilolenhle Sihlongonyane	Rangers
17. Nkosiyazi Mhlalela	Mbabane Highlanders
18. Thulani Motsa	Mbabane Highlanders
National First Division	
19. Phumlani Mdluli	All Nations
20. Doctor Khumalo	CK Survivors
21. Sihle Mamba	Red Rhinos
22. Zenzele Dlamini	Red Rhinos
23. Thabiso Vilakati	VIVA Stumbo
24. Sicalo Dlamini	PPK Professionals
25. Sibekenkosi Mkhatswa	Sidwashini United
26. Nduduzo Gamedze	Madlenya
27. Minenhle Kunene	Usuthu Liverpool
28. Vusi Mkhwanazi	Nkwene Sundown
29. Mancoba Dlamini	Msumpe Manchester
30. Ndumiso Sikhondze	Mangwanyana
31. Mangaliso Shabangu	Lozitha Hotspurs
Women's Football League	
32. Xolile Shiba	Nsingizini Hotspurs
33. Phetsile Ngwenya	Southern Divas
34. Nondumiso Dlamini	Young Buffaloes
35. Philile Dlamini	Royal Leopards
36. Nomphumelelo Shabangu	Mbekelweni
37. Andile Bhembe	AS Interladies
38. Nomfundo Nhlengetfwa	Red Rhinos
39. Ntandoyenkosi Hlatshwako	WFA
EFA Safety, Security & Safeguarding Committee	
40. Mphatsi Shabangu	
41. Sandile Zwane	
42. Bongani Mkhwanazi	
Royal Eswatini Police Services	
43. Sihle Bulunga	
44. Lucky Dlamini	
Premier League Safety and Security Officers/Match Coordinators	
45. Clifford Mamba	PLE
46. Baartjies Bethu	PLE
47. Ndabenhle Mkhatswa	PLE
48. Nelsiwe Dladla	PLE
49. Raymond Thwala	PLE
50. Banele Masondo	PLE

Shiselweni Region -Super League
Date: 18-19 June 2026
Venue: King Sobhuza Technical Centre Hall

Participants:31





Name of participant	Club/League
Super League	
1.Senzo Msweli	Nyamane Classic
2. Justice Hlophe	Vusweni Young Killers
3. Mpumelelo Shongwe	Sprinters
4. Mlondie Simelane	Sibovu
5. Simiso Mkhali	Mahlandle
6. Sifiso Skhosana	Mazomba
7. Njabulo Vilakati	Home Affairs
8. Sandile Mathabela	Makhwelela Liverpool
9. Mduduzi Simelane	Hluti Terrors
10. Colani Mabuza	Sea Robbers
11. Bheki Mazibuko	Hlatikulu
12. Mthobisi Shabangu	Combine Stars
13. Mlandvo Gule	Mhawu United
14. Philelinkosi Matsebula	Hlatikulu United
15. Bongiswa Masuku	Red Swallows
16. Mlamuli Mngometulu	Rocklands
17. Bagcinele Khumalo	Dicaprious
SRFA Leagues	
18. Muzi Gwebu	Eastern Promotion
19. Mbhamali Mandla	Zombodze Zone
20. Jeremiah Boy Matsebula	Hlatsi Zone
21. Mncedisi Ndwandwe	Bhahwini Zone
22. Celani Hlanze	Etjendlovu Zone
23. Dennis Mdluli	Mkhitsini Zone
24. Siza Gabi Mamba	Siphambanweni Zone
25. Menzi Tsela	Magubheleni Zone
Royal Eswatini Police Services	
26. Thokozani Ndwandwe	

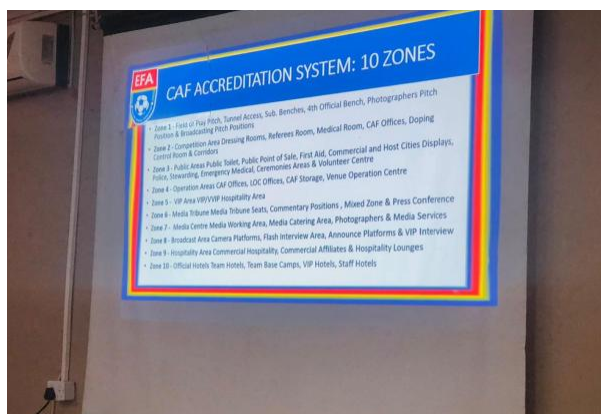
SRFA/PLE Representatives	
27. Seneliso Dlamini	PLE
28. John Magubane	SRFA
29. Sibonginkhosi Tsela	SRFA
30. Makhosazane Mabuza	SRFA
31. Simanga Dlamini	PLE

Manzini Region – Super League

Date: 22-23 June 2026

Venue: Caritas, Manzini

Participants: 39





List of Participants

Name of Participant	Club/League
Super League	
1. Simphiwe Magagula	Jubela
2. Thamie Mazibuko	Kwaluseni
3. Ndumiso Nkambule	Milling Hotspurs
4. Siboniso Ndwandwe	Louis XIV
5. Mphakamiseni Hedzane	Nsuka United
6. Samkeliso Seyama	Moyeni Supersport
7. Lombuyiselo Mabaso	Ngodini
8. Nkosing'phile Tsabedze	Maliyaduma Community
9. Lindani Simelane	Giant Clockwork
10. Sikoletu Motsa	UCHE
11. Msimisi Gamedze	Bhudla Celtics
12. Bulelani Shiba	Ngwane Park Aces
13. Mangaliso Ngwenya	Luve Stars
14. Alex Kingston	Parah Football Academy
15. Andiswa Dikiza	Parah Football Academy
MRFA Leagues	
16. Lunga Dlamini	Usuthu League
17. Bongani Ndlela	Manzini League
16. Mabandla Dlamini	Kukhanyeni League
17. Mthulisi Khoza	Mafutseni League
18. Musa Dlamini	Malkerns League
19. Nompendulo Vilakati	Mkhiweni League
20. Mncedisi Maseko	Usuthu League

MRFA Representatives	
20. Leonard Kunene	
21. Mduduzi Tsabedze	
23. Muzi mtsetfwa	
Royal Eswatini Police Services	
24. Mangaliso Maphalala	
25. Lwazi Maseko	
26. Mbuso Shongwe	
27. Mkhulisi Khoza	
Premier League Representatives	
28. Muzi Shongwe	
29. Mthokozisi Vilakati	
30. Sicelo Simelane	
31. Mpendulo Mkhonta	
32. Sandile Hlatshwako	
33. Mduduzi Magongo	
34. Bobo Lukhele	
35. Zame Nhlabatsi	
36. Nothando Dlamini	
37. Sphamandla Dlamini	
39. Senzo Sibandze	





List of Participants:

Name of Participant	Club/League
Super League	
1. Penuel Maseko	
2. Derrick Nhlabatsi	Nkomonye Cosmos
3. Mlweli Malaza	Sigcaweni Aces
4. Nhlanhla Mngometulu	Brave Lions
5. Thembekile Maziya	Rail United
6. Bhekithemba Hlophe	Home Sparrow
7. Bongiswa Simelane	Ubombo Flyers
LRFA Leagues	
8. Boy Mavimbela	North East
9. Ncamiso Mdluli	Competitions Committee
10. Ntokozo Mofoken	Competitions Committee
11. Lifalakhe Dlamini	Competitions Committee
12. Lucky Malaza	Sigcaweni Zone
13. Malwande Malindzisa	Malindza Zone
14. Sylvester Dlamini	Competitions Committee
15. Sibusiso Dlamini	Competitions Committee
16. Lizwi Tsabedze	Competitions Committee
LRFA Representatives	
17. Lindokuhle Mthembu	
18. Sokubongwa Sikhondze	Personal
19. Lwandle Bongani Mngomezulu	Personal
20. Hlob'sile Vilakati	
21. Simanga Zungu	
22. Zweli Ndzimandze	
23. Lucky Malambe	
24. Celumusa Mamba	

Royal Eswatini Police Services	
25. Bhekisisa Nxumalo	
26. Sifiso Ngwenya	
27. Thabile Fakudze	
Premier League Representatives	
28. Gcina Mkhabela	
29. Sipho Nhlabatsi	
30. Sibusiso Magaya	
31. Henry Dlodlu	
32. Mancoba Shongwe	
33. Mlungisi Simelane	
34. Brian Vilane	

Hhohho Region – Northern Zone

Date: 29-30 June 2026

Venue: Mkhuzweni Technical Centre Hall

Participants: 24





List of Participants:

Name of Participants	Club/League
Super League	
1.Mbekezeli Zikalala	Maguga Cosmos
2.Mcebo Dube	Russian Bombers
3. Congo Dlamini	Mvembile Sundowns
4. Njabulo Moral Masango	Mhlatane United
5. Humphery Nxumalo	Vusweni City Stars
6. Celucolo Shongwe	Zibonele Vultures
7. Gcinizwi Mamba	Young Professionals
8. Nkhosinathi Colani Motsa	Gunwave FC
9.Darren Mkhonta	Mawombe Arsenal
10. Mpendulo Ndlandla	Roman United
11. Mancoba Sithole	Mhlangatane
HRFA Leagues -Northern Region	
12. Sifiso Mahlalela	Competitions -Super League
13. Gcina Dlamini	Competitions – Super League
14. Machawe Kunene	Ntfonjeni
15. Fana'mkhulu Shongwe	Timphisini
16. Sifiso Phila Dlamini	Ntabinezimpisi
17. Justice Zitha	Hhohho
HRFA Representatives	
18. Nkosinathi Dlamini	
19. Donald Nkonyane	
Royal Eswatini Police Services	
20. Mnakekeli Dlamini	
21. Patrick N. Dlamini	
Premier League Representatives	
22. Nonkululelo Mcebo Magongo	
23. Machawe Duncan Dlamini	
24. Bheki Mahlalela	

Hhohho Region – Southern

Date: 2-3 July 2026

Venue: Sigwaca House

Participants: 33



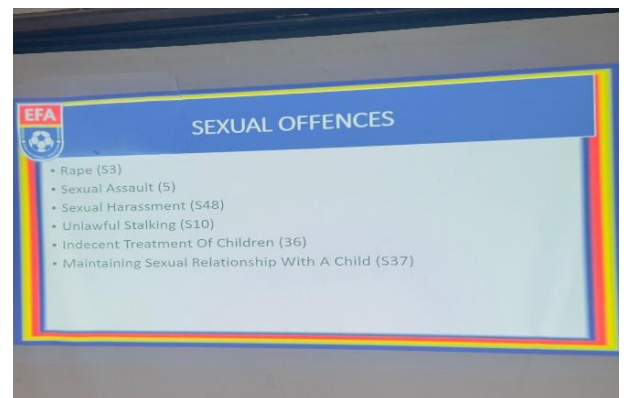
List of Participants:

Name of Participant	Club/League
Super League	
1. Samkeliso Mkhontfo	Hawane Super Stars
2. Sibusiso Shabangu	Map Manchester
3. Velaphi Mabuza	Motshane Crocodiles
4. Linda Dlamini	Gobholo Green Sea
5. Bandile Mtsetfwa	M.Superstars
6. Simphiwe Shiba	Billy Ocean
7. Sifiso Nhleko	Mdzimba
8. Thandukuphila Simelane	Lobamba Sunrise
9. Zwelinzima Dlamini	Emajukujuku
10. Ntokozo Dlamini	Moyeni Supersport
11. Mthupha Nolwazi	Love and Peace
12. Percy Dlamini	Maphalaleni
13. Lucky Mnisi	Maphalaleni
14. Luyanda Gama	Apocalypso
HRFA Southern Region - Leagues	
15. Ndumiso Zwane	Mbabane League
16. Nkosinathi Fakudze	Lobamba League
17. Thokozani C. Shongwe	Nkhaba League
18. Alfred B. Sihlongonyane	Sigangeni League
19. Sdudla Maseko	Super League
20. Nomxolisi Dube	Kupheleni
HRFA Representatives	
21. Buyisile Dlamini	
22. Senzo Motsa	
23. Sabelo Kunene	Referees Committee
Royal Eswatini Police Services	
24. Bongani Simelane	
25. Samkeliso Shongwe	
26. Linda Mkhonta	
27. Merica Dlamini	
28. Fikile Langwenya	
Premier League Representatives	
29. Linda Kwadade	
30. Nhlanhla Matsabatsa	
31. Mandla Ndlangamandla	
32. Phetsile Dvuba	
33. Siphumelele Zwane	

8. Safeguarding

Safeguarding remained an integral component of the department's operations and was embedded across all football activities during the reporting period. The department continued to promote a culture of safety, respect, and well-being through awareness initiatives, strengthened reporting mechanisms, and ongoing support to clubs in the implementation of safeguarding policies and practices.

Regular training sessions were conducted to encourage compliance with safeguarding standards during competitions, with particular emphasis on the protection of children, players, match officials, and other vulnerable participants. These efforts contributed to fostering safe, inclusive and respectful football environments that are free from abuse, discrimination, harassment and all forms of misconduct, in line with EFA, CAF, and FIFA safeguarding principles.



9. Key Achievements

The department achieved the following:

- Successfully delivered safety and security services for all domestic competitions.
- Successfully coordinated all international club fixtures hosted in Eswatini.
- Successfully managed safety operations for national team matches.
- Conducted nationwide Safety, Security and Safeguarding workshops.
- Increased compliance with CAF and FIFA Safety and Security standards.
- Improved collaboration with law enforcement and emergency services.
- Enhanced stewarding and crowd management practices.
- Strengthened safeguarding awareness throughout Eswatini football

Participation and Engagement

- **211 participants attended the workshop.**
- Strong commitment to improving football safety, security, and safeguarding.
- Active participation in discussions and practical sessions.
- Valuable sharing of experiences and practical solutions.
- High engagement contributed to the workshop's success.

Activity	Training Date	No. of Participants	Facilitators
PLE Club SSOs First Division Club SSOs Women's Club SSOs Law enforcement	15-16 June 2026	22 14 9 2	1. Mr. Humphery Tlobelo - Club SSO (Mamelodi Sundowns) SA - - CAF SSO 2. Mr Luck Dube - EFA Safeguarding Officer - EFA SSO 3. Ms. Tengetile Ndlandla - National Safety & Security Officer - CAF SSO
Total Attendance		50	
Super League			
Shiselweni Region Club SSOs Competition Zones Law Enforcement SRFA Officers	18-19	15 9 3 5	1. Mr. Luck Dube - EFA Safeguarding Officer - EFA SSO 2. Ms. Tengetile Ndlandla - National Safety & Security Officer - CAF SSO
Total Attendance		31	
Manzini Region Club SSOs Competition Zones Law Enforcement PLE MRFA officers	22-23	15 6 4 11 2	1. Mr. Luck Dube - EFA Safeguarding Officer - EFA SSO 2. Ms. Tengetile Ndlandla - National Safety & Security Officer - CAF SSO
Total Attendance		39	
Lubombo Region Club SSOs Competition Zones Law Enforcement PLE LRFA officers	25-26 June 2026	12 6 3 8 5	1. Mr. Luck Dube - EFA Safeguarding Officer - EFA SSO 2. Ms. Tengetile Ndlandla - National Safety & Security Officer - CAF SSO
Hhohho Region – Northern Zone Club SSOs Competition Zones Law Enforcement PLE HRFA officers	29-30 June 2026	12 4 2 3 3	1. Mr Luck Dube - EFA Safeguarding Officer - EFA SSO 2. Ms. Tengetile Ndlandla - National Safety & Security Officer - CAF SSO
Total Attendance		24	

Hhohho Region – Southern Zone Club SSOs Competition Zones Law Enforcement PLE HRFA officers	2-3 July 2026	16 6 5 6 3	1. Mr. Luck Dube - EFA Safeguarding Officer - EFA SSO 2. Ms. Tengetile Ndlandla - National Safety & Security Officer - CAF SSO
Total Attendance		33	
Total No. of Participants		211	

10. Department Challenges

While we have made notable strides, the department continues to face many challenges that warrant attention:

- Availability of financial resources for safety operations remains a concern.
- There is a need for more trained stewards to ensure adequate safety measures.
- Most match venues are facing infrastructure challenges that could impact operations.
- The implementation of safety standards is poor among clubs, which could be improved.
- Access to safety equipment and communication resources is currently limited.
- Coordination among stakeholders could be enhanced to improve overall safety.
- There is an opportunity to strengthen planning for match-day operations.

11. Future Plans (2026–2027)

The department intends to focus on:

- Implementation of Safety and Security Regulations and Policies
- Appointment of dedicated safety and security Officers in all clubs.
- Further strengthening safeguarding across all football structures.
- Advanced training for Club Safety and Security Officers.
- Continuous steward training and certification.
- Improved stadium safety infrastructure.
- Enhanced emergency preparedness.
- Increased use of technology in match operations.
- Continued alignment with CAF and FIFA Safety and Security Regulations.
- Strengthening risk management and incident reporting systems.

12. Conclusion

This report marked another successful year for the EFA Safety, Security, and Safeguarding Department. Through the dedication of Club Safety and Security Officers, the Royal Eswatini Police Service, emergency services, competition organizers, marshals, and other stakeholders, the department successfully delivered safe and secure football competitions at both domestic and international levels.

The department remains committed to continuously improving safety, security, and safeguarding standards to ensure that football in Eswatini is enjoyed in a secure, inclusive, and welcoming environment for players, officials, spectators, and all stakeholders.

FIFA Congress 2026

The President and the CEO attended the FIFA Congress 2026 in Vancouver on 30th April 2026.

Over and above the statutory reports and presentations, the following topical matters were discussed:

Confirmation that the FIFA World Cup 2026 will be implemented as planned in the USA, Canada and Mexico;

- Confirmation of the participation of Iran at the World Cup
- Institution of a new competition for U15 World Cup Festival, which envisaged to start this 2026 after the FWC2026 with the boys and from 2027 with the girls.
- Amendments to the Laws of the Game that will come into force with the forthcoming FWC2026 and 1st July 2026 globally.
- Timing of substitutions
- Timing of handling the ball by goalkeepers
- Increase in the scope of coverage by VAR in a match
- Offside rule amendments
- Increase in the FIFA Forward Funding by 20% for the forthcoming FIFA Forward 4.0 Cycle starting in January 2027 through to 2030, with a major emphasis on football development programmes.

FIFA Diploma in Safeguarding Course

Executive Committee Member, Mr. Sicelo Nene, who also chairs the Youth Committee was selected by FIFA to undergo training

in Safeguarding in a Diploma Course comprising of five (5) modules, four (4) of which will be conducted online and the last module physical, after which he obtained a FIFA Diploma in Safeguarding.

An introductory session has already been hosted, with the rest of the online sessions to be scheduled across a period of a year.

COSAFA General Assembly, 26th May 2026

The President, Vice President, Mr. Nkosingiphile Shongwe and the CEO attended to the COSAFA General Assembly which was hosted in Harare, Zimbabwe on the 26th May 2026.

In this GA, the EFA President got elected into the Executive Committee of COSAFA for the next four years.

A presentation was also done by the FIFA Development Department on the newly established development programmes.

CAF National Safety and Security Officer Colloquium, Cairo, Egypt, 29th to 31st October 2025

The National Safety and Security Officers Colloquium was a 3 days workshop which was categorized in 2 days in class and 1 day practicals. The workshop was held in Cairo, Egypt and was attended by the National Safety and Security Officers representing all 54 countries and the Safety and Security Experts from FIFA.

The purpose of the workshop was to share experiences how best to organize and coordinate the delivery of safety and security operations around Africa and also to review the modest way in security operations with the National Safety and Security Officers from all 54 CAF Members Associations.

Another purpose of the workshop was to introduce a new CAF Safety and Security Operational standardization process to be absorbed by each member association to have the same level of operations in the delivery of safety and security.

New standard templates were introduced:

- Match Safety and Security Plan
- Match Day-2 Safety and Security Meeting Agenda

The main Topics that were covered:

- Challenges of Safety and Security in Africa
- CAF Safety and Security Regulations
- Roles and Responsibilities of NSSOs and what is expected of CAF
- Protecting of Players and VIPS
- Cooperation with safety and security stakeholders
- Accreditation and Access control
- Ticketing and maximum capacity
- Prohibited Items
- Organizations feedback from the NSSOs and the challenges they face in their countries which affect the delivery of safety and security operations.

There were key concerns raised at the colloquium:

- Member Associations must have operational Safety and Security Department.
- Member Associations should support the NSSOs with the implementation of Safety and Security in their matches.

CAF Ordinary General Assembly, Kinshasa, DRC, in October 2025

The President, Vice President, Mr. Polycarp Dlamini and the CEO attended to the CAF Ordinary General Assembly, which was hosted in Kinshasa, DR Congo in October 2025.

Other developments noted at the CAF OGA include:

- Amendment of CAF statutes to remove the age limit of 70 years and the to remove the demarcation by languages for the FIFA Council positions elections.
- CAF will require the prior production of domestic competitions calendar in advance for submission to CAF. Such calendars are also expected to recognize all of the FIFA, CAF and Zonal competitions
- Zonal training of VAR Referees as will be chosen by FIFA.
- CAF will send a questionnaire to her MAs for members to highlight the three (3) most important areas they will need assistance on, including the one most important area.
- It was highlighted that currently a total of 22 countries are still hosting matches outside their respective countries.

CAF Extraordinary General Assembly, Cairo, Egypt, March 2025

The President, Vice President, Mr. Steve Horton and the CEO attended to the CAF Extraordinary General Assembly, which was hosted in Cairo, Egypt on 10th March 2025; which had been convened for the election of the CAF Executive Committee for the period; 2025 – 2029. The incumbent President, Dr. Patrice Motsepe was re-elected unopposed.

FIFA Football For Schools Programme Launch in Eswatini, 2nd to 4th September 2025

EFA in conjunction with the FIFA Department responsible for the FIFA Football For Schools (F4S) Programme, successfully launched the programme in Eswatini from the 2nd to 4th September 2024.

The above follows a successful engagement with the Ministry of Education and Training and the Ministry of Sports, where a commitment was undertaken by the Education Ministry to have the programme implemented in schools.

A pilot of 20 schools participated in the programme, with a review to be done after a year to measure the progress, with the possibility of an expansion of the programme to more schools around the country.

CAF Safe Stadium Initiative

Introduction

The CAF Safety and Security Workshop was conducted by the CAF Safety and Security department with coordination with Eswatini Football Association, from 16th – 18th July 2025 at the Bethel Court, Ezulwini. This was the first Safety and Security workshop in Eswatini and in the African continent under the **“Safe Stadium Initiative Programme”** recently established by CAF Safety and Security department. It was attended by 40 participants from various local clubs from the Premier League of Eswatini, First Division, Eswatini Football Association and the State Police. It was officially opened by the EFA Vice President and in closing, it was graced by the CAF Head of Safety and Security Department.

The Purpose

The purpose of the workshop was to train and develop all personnel that work in assuring and supporting the Safety and Security environment, to gain in-dept knowledge on the CAF Safety and Security Rules and Regulations and its significance in football and in sports across. This will help in improving the implementation of the Safety and Security measures and procedures in stadiums for international and domestic football competitions.

Main Topics

The three (3) days’ workshop was conducted by 2 instructors from the CAF Headquarters, Mr Zakarihya Diabate (Egypt) and Mr Alan Khakame (Kenya). It was in-class lessons for 2 days and 1 day for practicals at Somhlolo National stadium.

Topics covered for DAY 1:

- Challenges of Safety and Security in Africa
- CAF Safety and Security Rules & Regulations
- Responsibilities of the CSSO and collaboration with safety and security stakeholders
- Protecting players, officials and VVIPs
- Stewarding
- Accreditation and Access Control

Topics covered for Day 2:

- Ticketing
- Determining and managing capacity
- Crowd Management
- Contingency and emergency planning
- Prohibited Items and Pyrotechnic
- Safety and security inspection (by video)

Topics covered for Day 3:

Practicals session at Somhlolo National Stadium

- Last Mile and public access to the stadium
- Barriers and queuing system
- Access board placement exercise
- Barriers and queuing design exercise

Observations/Recommendations

As part of the workshop exercise, a security inspection was conducted in the stadium, led by the CAF Head of Safety and Security, DR. Christian Emeruwa. The following key areas were sighted during inspection that needs consideration in terms of improving the safety and security expectations.

The Media Tribune – It was suggested that it can be converted to a Venue Operational Centre

The media Tribune – It was suggested that it should be designed in some parts of the maroon stands, opposite the Media Tribune area.

The Main gate used for VIP entrance – It was suggested it should be used for Team's buses and Match Officials entrance.

The Gate used by Team's buses – It was suggested it should be used for VIP entrance.

VIP parking should be segregated from Team buses parking using metal barriers or any other means.

A compiled official inspection report with observations and recommendations will be sent by the CAF Safety and Security Department to EFA for consideration to the Safety and Security expectations.

Conclusion

The workshop was a great success, participants were cooperative and engaging in discussions, comments, asking questions and suggestions. The CAF Head of Safety and Security had brief meetings with the state authorities, the Hon. Minister of Sports and the National Commissioner, where they appreciated CAF Security for such a historical workshop which they believed it will improve safety and security in our domestic matches.

COSAFA TSG Workshop, Johannesburg, 2nd/3rd April 2025

The Technical Director and Women Football Officer attended a two-day Technical Study Group workshop currently hosted under the auspices of COSAFA in Johannesburg on the 2nd/3rd April 2025.

The workshop aimed at advancing the new technologies for technical analysis for both men and women football to aid their development.

INTERNATIONAL EVENTS 2025/26

DATES	PERSONNEL / TEAM	COURSE / EVENT
09/06/25	Sihlangu vs Madagascar	COSAFA CUP
11/06/25	Sihlangu vs Tanzania	COSAFA CUP
05/07/25	U-20 vs Botswana U-20 vs Angola	COSAFA U-20
07/07/25	U-20 vs Zambia RSA vs U-20	COSAFA U-20
08/07/25	CEO & Finance MNG	COSAFA Governance Workshop
09/07/25	Zambia vs U-20 U-20 vs RSA	COSAFA U-20
23/08/25	Young Buffaloes vs Kick4Life	Women Champions League
25/08/25	Gaborone United vs Young Buffaloes	Women Champions League
11/09/25	Eswatini vs Comoros	AFCON U-17
13/09/25	Zimbabwe vs Eswatini	AFCON U-17
15/09/25	Mozambique vs Eswatini	AFCON U-17
19/09/25	WU-20 vs RSA	FIFA U-20 Women
20/09/25	Young Africans vs Royal Leopards	CAF Confederation CUP, CC
21/09/25	Simba Bhora FC vs Nsingizini Hotspurs FC	CAF Champions League
26/09/25	Royal Leopards vs Young Africans	CAF Confederation Cup
27/09/25	RSA vs WU-20	FIFA U-20 Women

28/09/25	Nsingizini Hotspurs vs Simba Bhora	CAF Champions League
18/10/25	AS Maniema Union vs Royal Leopards	CAF Confederation Cup
19/10/25	Nsingizini Hotspurs vs Simba SC	CAF Champions League
25/10/25	Simba SC vs Nsingizini Hotspurs	CAF Champions League
26/10/25	Royal Leopards vs AS Maniema Union	CAF Confederation Cup
05/12/25	Zambia vs U-13 Zambia vs U-13 U-13 vs Comoros U-13 vs Comoros	CAF Schools – Girls CAF Schools - Boys CAF Schools – Girls CAF Schools – Boys
06/12/25	U-13 vs Lesotho RSA vs U-13 Malawi vs U-13	CAF Schools – Girls CAF Schools – Boys CAF Schools - Boys
19/02/26	Sitsebe vs Zimbabwe	COSAFA Women
22/02/26	Botswana vs Sitsebe	COSAFA Women
24/02/26	Zambia vs Sitsebe	COSAFA Women
05/03/26	Zanele Dlamini EXCOM	COSAFA Women's Football Administrators
06/03/26	Sifiso Dlamini	COSAFA talent identification Workshop (Scouting)
25/03/26	Eritrea vs Sihlangu	2027 AFCON Qualifiers
31/03/26	Sihlangu vs Eritrea	2027 AFCON Qualifiers
30/04/26	President & CEO	FIFA Congress(Canada)
17/06/26	President, VP & CEO	COSAFA Congress



FINANCIAL STATEMENTS 2025





ESWATINI FOOTBALL ASSOCIATION

FINANCIAL STATEMENTS

for the year ended 31 December 2025

ESWATINI FOOTBALL ASSOCIATION FINANCIAL STATEMENTS

for the year ended 31 December 2025

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EXECUTIVE COMMITTEE'S RESPONSIBILITY STATEMENT

for the year ended 31 December 2025

The Association's Executive Committee is responsible for the preparation and fair presentation of the financial statements, comprising the statement of financial position at 31 December 2025, the statements of comprehensive income, changes in equity and cash flows for the year then ended, and the notes to the financial statements, which include a summary of material accounting policies and other explanatory notes, and the Executive Committee's report, in accordance with IFRS[®] Accounting Standards.

The Executive Committee is also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatements whether due to fraud or error and for maintaining adequate accounting records and an effective system of risk management.

The Executive Committee has made an assessment of the Association's ability to continue as a going concern and have no reason to believe the Association will not be a going concern in the year ahead.

The auditor is responsible for reporting on whether the financial statements are fairly presented in accordance with the applicable financial reporting framework.

Approval of the annual financial statements

The financial statements of Eswatini Football Association, as identified in the first paragraph, were approved by the Executive Committee on 24 August 2026 and are signed on its behalf by:



.....
President



.....
General Secretary

Report of the independent auditors'

To the members of Eswatini Football Association

Opinion

We have audited the financial statements of the Eswatini Football Association, set out on pages 8 to 28, which comprise the statement of financial position as at 31 December 2025, and the statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes to the financial statements, including a summary of material accounting policies and the executive committee's report.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Association as at 31 December 2025, and its financial performance and cash flows for the year then ended in accordance with IFRS® Accounting Standards as issued by the International Accounting Standards Board (IASB), and in the manner required by the Eswatini Companies Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of Financial Statements section of our report. We are independent of Eswatini Football Association in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA Code) as applicable to audits of financial statements of public interest entities together with the ethical requirements that are relevant to our audit of the financial statements of public interest entities in Eswatini. We have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The executive committee is responsible for the other information. The other information comprises the Executive Committee's Responsibility Statement and the detailed income statement which we received. Other information does not include the financial statements and our auditors' report thereon. Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Executive Committee for the Financial Statements

The executive committee is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS® Accounting Standards and for such internal control as the executive committee determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Executive Committee are responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the executive committee either intend to liquidate the Association or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the executive committees.
- Conclude on the appropriateness of the Executive Committee's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the executive committee members regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

SNG Grant Thornton

SNG Grant Thornton Chartered Accountants (Eswatini)

24 August 2026

ESWATINI FOOTBALL ASSOCIATION

EXECUTIVE COMMITTEE'S REPORT

for the year ended 31 December 2025

State of the Association's affairs

The Association's affairs are fully set out in the attached financial statements.

Nature of business

The Association administers and regulates football in Eswatini.

Executive Committee

Mr Peter Simelane	- President
Mr Steve Horton	- Vice President
Mr Nkosingiphile Shongwe	- Vice President
Mr Polycarp Dlamini	- Vice President
Mr Frederick Mngomezulu	- General Secretary/CEO
Mr Aaron Mavimbela	
Mr Sicelo Nene	
Ms Phumzile Dlamini	
Mr Lucky Dlamini	
Mr Bonginkosi Mhlanga	
Mr Vusi Hall	
Mr Comfort Shongwe	
Mr Nkosinathi Kunene	

Business address

Sigwaca House
Industrial Site
Mbabane

Postal address

P O Box 641
Mbabane
H100

Auditors

SNG Grant Thornton Chartered Accountants (Eswatini)
Umkhiwa House
Lot 195, Kal Grant Street
Mbabane

Bankers

Nedbank Eswatini Limited
Standard Bank Eswatini Limited
Eswatini Development and Savings Bank

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ESWATINI FOOTBALL ASSOCIATION

EXECUTIVE COMMITTEE'S REPORT

for the year ended 31 December 2025

Going concern

The executive committee believe that the Association has adequate financial resources to continue operating for the next 12 months and beyond from the date of issue of these financial statements and accordingly the financial statements have been prepared on a going concern basis.

Event after the reporting period

There are no events that occurred subsequent to the reporting period date and up to the date of approval of these financial statements which needs to be disclosed or requires an adjustment. 

ESWATINI FOOTBALL ASSOCIATION

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 31 December 2025

	Notes	2025 E	2024 E
Revenue		42 786 941	40 890 086
Other income		4 184 951	5 248 299
Operating expenses		<u>(46 747 613)</u>	<u>(51 047 599)</u>
Operating surplus		224 279	(4 909 214)
Interest income		2 194	12 045
Finance costs		(54 122)	(84 494)
Gains/(losses) on foreign exchange		<u>66</u>	<u>(2 458)</u>
Surplus/ (Deficit) for the year		172 417	(4 984 121)
Transfer from/(to) deferred grants		<u>-</u>	<u>-</u>
Net surplus/ Deficit for the year		<u>172 417</u>	<u>(4 984 121)</u>

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ESWATINI FOOTBALL ASSOCIATION

STATEMENT OF FINANCIAL POSITION

at 31 December 2025

	Notes	2025 E	2024 E
ASSETS			
<i>Non-current assets</i>			
Property, plant and equipment	1	<u>73 130 197</u>	<u>76 518 890</u>
<i>Current assets</i>			
Trade and other receivables	2	530 094	498 113
Cash and cash equivalents	3	<u>907 637</u>	<u>1 390 586</u>
		<u>1 437 731</u>	<u>1 888 699</u>
Total assets		<u>74 567 928</u>	<u>78 407 589</u>
FUNDS AND LIABILITIES			
<i>Capital and reserves</i>			
Capital grant	4	56 046 693	58 996 518
Accumulated funds		<u>13 931 696</u>	<u>13 759 279</u>
		<u>69 978 389</u>	<u>72 755 797</u>
<i>Non-current liabilities</i>			
Long term portion of borrowings	9	<u>76 928</u>	<u>296 203</u>
<i>Current liabilities</i>			
Current portion of borrowings	9	218 340	187 634
Trade and other payables	5	3 929 604	4 835 956
Provisions	6	<u>364 667</u>	<u>331 999</u>
		<u>4 512 611</u>	<u>5 355 589</u>
Total liabilities		<u>4 589 539</u>	<u>5 651 792</u>
Total funds and liabilities		<u>74 567 928</u>	<u>78 407 589</u>

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ESWATINI FOOTBALL ASSOCIATION

STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2025

	Capital Grant E	Accumulated funds E	Total Equity E
Balance at 1 January 2024	62 101 598	18 743 400	80 844 998
Amortisation of capital grant	(3 105 080)	-	(3 105 080)
Total comprehensive income for the year	<u>-</u>	<u>(4 984 121)</u>	<u>(4 984 121)</u>
Balance at 31 December 2024	<u>58 996 518</u>	<u>13 759 279</u>	<u>72 755 797</u>
 Balance at 1 January 2025	 58 996 518	 13 759 279	 72 755 797
Amortisation of capital grant	(2 949 825)	-	(2 949 825)
Total comprehensive income for the year	<u>-</u>	<u>172 417</u>	<u>172 417</u>
Balance at 31 December 2025	<u>56 046 693</u>	<u>13 931 696</u>	<u>69 978 389</u>

56 417

ESWATINI FOOTBALL ASSOCIATION

STATEMENT OF CASH FLOWS

for the year ended 31 December 2025

	Notes	2025 E	2024 E
Cash flows from operating activities			
Cash generated from operations	7	803 554	(262 296)
Interest income		2 194	12 045
Finance costs		(54 122)	(84 494)
<i>Net cash flows from operating activities</i>		<u>751 626</u>	<u>(334 745)</u>
Cash flows from investing activities			
Purchase of property, plant, and equipment	1	(1 245 939)	(386 077)
Sale of property, plant and equipment *		<u>200 000</u>	<u></u>
<i>Net cash flows from investing activities</i>		<u>(1 045 939)</u>	<u>(386 077)</u>
Cash flows from financing activities			
Repayment of borrowings		<u>(188 569)</u>	<u>(162 204)</u>
<i>Net cash flows from financing activities</i>		<u>(188 569)</u>	<u>(162 204)</u>
Net movement in cash and cash equivalents		(482 883)	(883 025)
Cash and cash equivalents at beginning of year		1 390 586	2 276 070
Exchange rate difference on cash and cash equivalent		<u>(66)</u>	<u>(2 458)</u>
Cash and cash equivalents at year end	3	<u>907 637</u>	<u>1 390 586</u>

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*Non cash trade in of Hyundai 39 seater bus

SUMMARY OF MATERIAL ACCOUNTING POLICIES

for the year ended 31 December 2025

2 Material accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements and have been applied consistently.

2.1 Property, plant, and equipment

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits associated with the item will flow to the Association; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially and subsequently measured at cost where an asset has been donated, its cost is the valuation amount as at the date of the donation.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

Property, plant and equipment are depreciated on the diminishing balance method over their expected useful lives to their estimated residual value.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Average useful life
Furniture and fittings	10%
Motor vehicles	20%
Office equipment	10%
Computer and IT equipment	33%
Buildings	5%
Land	0%
Work in progress	0%

The residual value, useful life and depreciation method of each asset are reviewed at the end of each reporting period. If the expectations differ from previous estimates, the change is accounted for as a change in accounting estimate.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total of the item is depreciated separately.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in profit or loss when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

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ESWATINI FOOTBALL ASSOCIATION

SUMMARY OF MATERIAL ACCOUNTING POLICIES

for the year ended 31 December 2025

2 Material accounting policies (continued)

2.2 Financial instruments

Initial recognition and measurement

Financial instruments are recognised initially when the Association becomes a party to the contractual provisions of the instruments.

The Association classifies financial instruments, or their component parts, on initial recognition as a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual arrangement.

Financial instruments are measured initially at fair value, except for equity investments for which a fair value is not determinable, which are measured at cost and are classified as available-for-sale financial assets.

For financial instruments which are not at fair value through profit or loss, transaction costs are included in the initial measurement of the instrument.

Fair value determination

The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active (and for unlisted securities), the Association establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

Other payables

Trade payables are initially measured at fair value and are subsequently measured at amortised cost.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These are initially and subsequently recorded at fair value.

Bank overdraft and borrowings

Bank overdrafts and borrowings are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in accordance with the Association's accounting policy for borrowing costs.

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ESWATINI FOOTBALL ASSOCIATION

SUMMARY OF MATERIAL ACCOUNTING POLICIES

for the year ended 31 December 2025

2.3 Capital grant

Capital grants is recognized when there is reasonable assurance that the grant will be received, and all attached conditions will be complied with. The grants are related to the construction of technical centres and are recognized when the technical centres are constructed.

The amortization of the capital grant matches the depreciation method and period of the related asset.

2.4 Taxation

No provision has been made for taxation as the Association is exempted from tax according to section 12 of the Income Tax Order, 1975 as amended.

2.5 Grants

Grants from the Government of Eswatini, FIFA, and CAF are recognised when there is reasonable assurance that:

- the Association will comply with the conditions attaching to them; and
- the grants will be received.

A grant that becomes receivable as compensation for expenses or deficits already incurred or for the purpose of giving immediate financial support to the entity with no future related costs is recognised as income of the period in which it becomes receivable.

Grants related to assets, including non-monetary grants at fair value, are presented in the statement of financial position by setting up the grant as deferred income or by deducting the grant in arriving at the carrying amount of the asset.

Grants related to income are presented as a credit in the statement of comprehensive income.

Repayment of a grant related to income is applied first against any un-amortised deferred credit set up in respect of the grant. To the extent that the repayment exceeds any such deferred credit, or where no deferred credit exists, the repayment is recognised immediately as an expense.

Grants relating to the purchase of property, plant and equipment are recognised as capital grants in the statement of financial position and credited to the statement of comprehensive income on a reducing balance basis over the expected useful lives of the related assets.

2.6 Other Income

Income is derived from gate takings, registration fees, rental, sponsorships, appeal and protest, accommodation at the technical centre and affiliation fees. Income is recognised on an accrual basis.

5/16/25

ESWATINI FOOTBALL ASSOCIATION

SUMMARY OF MATERIAL ACCOUNTING POLICIES

for the year ended 31 December 2025

2.7 Operating expenses

Operating expenses are recognised as an expense, at historical cost, in the period in which they are incurred to match the related income.

2.8 Related parties

The major related party to the Association apart from its Executive Committee members is the Government of Eswatini and Federation International de Football Association (FIFA) which exercises a significant influence over its financial and operating decisions as it provides funding for its annual budget.

2.9 New standards and interpretation not yet adopted

At the date of authorisation of the financial statements of the Eswatini Football Association for the year ended 31 December 2025, the following Standard and Interpretations were in issue but not yet effective:

IFRS 18 Will replace IAS 1 Presentation of financial statements and applies for annual periods beginning on or after 1 January 2027. The new standard introduces the following key new requirements:

- Entities are required to classify all income and expenses into five categories in the statement of profit or loss, namely the operating, investing, financing, discontinued operations and income tax categories. Entities are also required to present a newly defined operating profit subtotal. Entities net profit will not change.
- Management-defined performance measures (MPMs) are disclosed in a single note in the financial statements.
- Enhanced guidance is provided on how to group information in the financial statements.

In addition, all entities are required to use the operating profit subtotal as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method. *5/16/25*

ESWATINI FOOTBALL ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2025

1. Property, plant and equipment

	Cost E	Accumulated Depreciation E	Carrying amount E
2025			
Owned assets			
Land and buildings	94 236 238	(25 074 035)	69 162 203
Furniture and fixtures	3 414 103	(1 972 796)	1 441 307
Motor vehicles	4 168 936	(2 231 639)	1 937 297
Office equipment	1 149 131	(832 818)	316 313
IT equipment	1 990 587	(1 717 510)	273 077
	<u>104 958 995</u>	<u>(31 828 798)</u>	<u>73 130 197</u>
2024			
Owned assets			
Land and buildings	94 236 239	(21 433 919)	72 802 320
Furniture and fixtures	3 444 077	(1 841 705)	1 602 372
Motor vehicles	3 429 012	(2 069 942)	1 359 070
Office equipment	1 146 891	(797 776)	349 115
IT equipment	1 989 086	(1 583 073)	406 013
	<u>104 245 305</u>	<u>(27 726 415)</u>	<u>76 518 890</u>

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ESWATINI FOOTBALL ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2025

1. Property, plant and equipment (continued)

	Carrying amount at beginning of year E	Additions E	Disposals E	Transfers E	Depreciation E	Carrying amount at end of year E
2025						
Land and buildings	72 802 320	-	-	-	(3 640 116)	69 162 204
Furniture and fixtures	1 602 371	7 200	(7 569)	-	(160 695)	1 441 307
Motor vehicles	1 359 069	1 235 000	(216 442)	-	(440 329)	1 937 298
Office equipment	349 115	2 239	-	-	(35 042)	316 312
IT equipment	406 014	1 500	-	-	(134 438)	273 076
	<u>76 518 889</u>	<u>1 245 939</u>	<u>(224 011)</u>	<u>-</u>	<u>(4 410 620)</u>	<u>73 160 197</u>
2024						
Land and buildings	76 634 021	-	-	-	(3 831 701)	72 802 320
Furniture and fixtures	1 597 063	173 632	(19 999)	-	(148 324)	1 602 372
Motor vehicles	1 698 837	-	-	-	(339 767)	1 359 070
Office equipment	387 906	-	-	-	(38 791)	349 115
IT equipment	325 978	212 445	-	-	(132 410)	406 013
	<u>80 643 805</u>	<u>386 077</u>	<u>(19 999)</u>	<u>-</u>	<u>4 490 993</u>	<u>76 518 890</u>
						<i>596 61</i>

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2025

	2025 E	2024 E
1. Property, plant and equipment (continued)		
Property 1 Sigwaca House		
The land and buildings are situated on Plot 582/2, Sheffield Road, Mbabane, named Sigwaca House. The property is being amortised using the reducing balance method to reduce the grant.		
Cost of property	17 640 498	17 640 498
Less accumulated depreciation	(8 024 830)	(7 518 741)
	<u>9 615 668</u>	<u>10 121 757</u>
Property 2 (Lobamba Technical Centre)		
Fair value of property	14 733 609	14 733 609
Less accumulated depreciation	(6 378 279)	(5 938 525)
	<u>8 355 330</u>	<u>8 795 084</u>
The revaluation was performed by Consortium Projects (Pty) Ltd on the 27 th May 2013. The revaluation was performed to determine the amount at which to recognise the property in the financial records of the Association as this property was constructed by FIFA and handed over to the Association in 2013.		
The land and buildings are situated in Lobamba.		
Property 3 (Nhlangano Technical Centre)		
Cost of property	5 466 583	5 466 583
Less accumulated depreciation	(2 064 337)	(1 885 272)
	<u>3 402 246</u>	<u>3 581 311</u>

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NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2025

	2025 E	2024 E
1. Property, plant and equipment (continued)		
Land and buildings situated in Nhlanguano were constructed with a grant from FIFA. The buildings are depreciated over their expected useful life of 20 years from October 2016.		
The related asset grant is also amortised on a systematic basis over useful life of the asset.		
The Technical Centre was constructed on land with leasehold improvement over a 99-year lease period.		
Lease hold improvement		
The Association also holds land in the Lubombo and Hhohho regions on a leasehold improvement agreement of 99 years. The leasehold improvement agreement states that technical centres need to be constructed on the land.		
Property 4 (KaLanga Technical Centre)		
Cost of property	23 324 898	23 324 898
Less accumulated depreciation	(5 257 841)	(4 306 944)
	<u>18 067 057</u>	<u>19 017 954</u>
Land and buildings situated at Siteki were constructed with a grant from FIFA. The buildings are depreciated over expected useful life of 20 years from January 2024. The related asset grant is amortised on a systematic basis over useful life of the asset.		
Property 5 (Mkhuzweni Technical Centre)		
Cost of property	33 070 651	33 070 651
Less accumulated depreciation	(3 348 748)	(1 784 437)
	<u>29 721 903</u>	<u>31 286 214</u>
Land and buildings situated at Mkhuzweni were constructed with a grant from FIFA. The buildings are depreciated over expected useful life of 20 years from December 2023. The related asset grant is amortised on a systematic basis over useful life of the asset.		
2. Trade and other receivables		
Affiliation fees receivable	4 500	4 500
Employee loans and advances	57 188	112 788
Rental debtors	76 821	179 902
Other receivables	391 585	200 293
	<u>530 094</u>	<u>498 113</u>

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NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2025 (continued)

	2025 E	2024 E
3. Cash and cash equivalents		
Nedbank (Swaziland) Limited – FIFA forward	76 651	173 604
Nedbank (Swaziland) Limited – current account	44 080	35 041
Nedbank (Swaziland) Limited – UD Dollar account	4 305	4 239
Eswatini Development and Savings Bank – call account	7 283	91 225
Eswatini Development and Savings Bank – Sihlangu account	36 976	776 362
First National Bank of Eswatini Limited – CAF account	657 820	25 402
First National Bank of Eswatini Limited – USD account	15 029	15 615
Eswatini Bank - Eswatini Govt Account	32 345	264 989
MTN Momo Account	33 148	4 110
	<u>907 637</u>	<u>1 390 586</u>
4. Capital grant		
Property 1 (Sigwaca)		
Capital grant	3 274 462	3 274 462
Less accumulated amortization	<u>(729 090)</u>	<u>(595 123)</u>
	<u>2 545 372</u>	<u>2 679 339</u>
Land and buildings situated in Mbabane were improved using grants received from FIFA. The grants is amortised over their expected useful life of 20 years.		
Property 1 (Lobamba Technical Centre)		
Capital grant	14 733 609	14 733 609
Less accumulated amortization	<u>(12 423 495)</u>	<u>(12 301 909)</u>
	<u>2 310 114</u>	<u>2 431 700</u>
Land and buildings situated in Lobamba were constructed by FIFA and handed over to the Association in 2013. The grants is amortised over their expected useful life of 20 years.		
Property 3 (Nhlangano Technical Centre)		
Capital grant	5 466 583	5 466 583
Less accumulated amortization	<u>(2 064 336)</u>	<u>(1 885 272)</u>
	<u>3 402 247</u>	<u>3 581 311</u>
Land and buildings situated in Nhlangano were constructed with a grant from FIFA. The grant is amortised over their expected useful life of 20 years from October 2016.		
Property 4 (KaLanga Technical Centre)		
Capital grant	23 324 898	23 324 898
Less accumulated amortization	<u>(5 257 841)</u>	<u>(4 306 944)</u>
	<u>18 067 057</u>	<u>19 017 954</u>
Land and buildings situated at Siteki were constructed with a grant from FIFA. The grant is amortised over expected useful life of 20 years from January 2024.		

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2025 (continued)

	2025 E	2024 E
4. Capital grant (continued)		
Property 5 (Mkhuzweni Technical Centre)		
Capital grant	33 070 651	33 070 651
Less accumulated amortization	<u>(3 348 748)</u>	<u>(1 784 437)</u>
	<u>29 721 903</u>	<u>31 286 214</u>

Land and buildings situated at Mkhuzweni were constructed with a grant from FIFA. The grant is amortised over expected useful life of 20 years from December 2023.

	<u>56 046 693</u>	<u>58 996 517</u>
5. Trade and other payables		
Tax on board members allowances	273 084	273 084
Other accruals	<u>3 656 520</u>	<u>4 562 872</u>
	<u>3 929 604</u>	<u>4 835 956</u>

	Opening balance E	Additions E	Utilised during the year E	Total E
6. Provisions				
2025				
Reconciliation of provisions				
Gratuity	313 602	221 898	(189 230)	346 270
Severance pay	<u>18 397</u>	<u>-</u>	<u>-</u>	<u>18 397</u>
	<u>331 999</u>	<u>221 898</u>	<u>(189 230)</u>	<u>364 667</u>
2024				
Reconciliation of provisions				
Gratuity	442 844	152 916	(282 158)	313 602
Severance pay	<u>18 397</u>	<u>-</u>	<u>-</u>	<u>18 397</u>
	<u>461 241</u>	<u>152 916</u>	<u>(282 158)</u>	<u>331 999</u>

506 41

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2025 (continued)

	2025 E	2024 E
7. Cash generated from operations		
Surplus before taxation	172 417	(4 984 121)
<i>Adjustments for:</i>		
Depreciation and amortisation	1 460 796	1 403 516
Interest received	(2 194)	(12 045)
Finance costs	54 122	84 494
Exchange rate difference on cash and cash equivalents	66	2 458
Non-cash items	24 012	-
<i>Changes in working capital</i>		
Movements in provisions	32 667	(129 242)
Trade and other receivables	(31 980)	(178 330)
Trade and other payables	(906 352)	3 550 974
	<u>803 554</u>	<u>(262 296)</u>

8. Financial instruments

The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active (and for unlisted securities), the Association establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

Financial risk factors

The Association's activities expose it to a variety of risk, credit risk, liquidity risk and cash flow interest risk. The Association's overall risk management programme focuses on the unpredictability of the financial markets and seeks to minimise potential adverse effects on the financial performance of the entity.

Risk management is carried out under policies approved by the executive committee. The executive committee identify, evaluates and hedges financial risks. The executive committee provide written principles for overall risk management, as well as for specific areas such interest rate risk, credit risk and investing excess liquidity.

8. Financial instruments (continued)

Market risk

Market risk includes currency risk, interest rate risk and equity price risk. From time-to-time derivative financial instruments are entered into to reduce this exposure to market risk.

(a) Currency risk

The Association was not exposed to significant currency risk at the reporting date.

(b) Interest rate risk

The Association's income and operating cash flows are substantially independent of changes in market interest rates and the Association will lend at fixed rates, and its exposure to interest rate risk is reflected under the respective money market investments.

Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding from an adequate amount of committed credit facilities and the ability to close out market positions. The Association remains confident that the available cash resources and borrowing facilities will be sufficient to meet its funding requirements.

Operational risk

Operational risk is the risk of direct or indirect loss resulting from inadequate or failed internal processes, people and systems or from external events.

The initiation of all transactions and their administration is conducted on the foundation of segregation of duties that has been designed to ensure materially the completeness, accuracy and validity of all transactions. These controls are augmented by management and executive review of control accounts and systems, electronic and manual checks and controls, back-up facilities and contingency planning. The internal control system and procedures are also subjected to regular internal audit reviews.

Credit risk

Cash flow and fair value interest rate risk

The Association's income and operating cash flows are affected, but not to a significant extent, by changes in the market interest rates. 

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2025 (continued)

8. Financial instruments (continued)

Fair value estimation

The nominal value less impairment provision of trade payables and receivables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate available to the Association for similar financial instruments.

	2025 E	2024 E	
Borrowings			
<i>Financial liabilities</i>			
Borrowings	326 728	576 478	
<i>Less: Finance costs</i>			
Finance costs	(31 460)	(92 641)	
Total borrowings	295 268	483 837	
	1 year E	2 – 5 years E	Total E
2025			
Capital	247 059	79 670	326 729
Finance cost	(28 719)	(2 742)	(31 461)
Present value	218 340	76 928	295 268
2024			
Capital	247 058	329 420	576 478
Finance cost	(59 424)	(33 217)	(92 641)
Present value	187 634	296 203	483 837

The borrowings are in respect of motor vehicles purchase under a loan from Eswatini Development and Savings Bank. Loans are secured by lien over the financed assets and loan attracts interest at prime +3.5%. and payable at monthly instalments of E19 347 over period of 60 months.

5/16/25

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2025 (continued)

10. Going concern

The executive committee believe that the Association has adequate financial resources to continue operating for the next 12 months and beyond from the date of issue of these financial statements and accordingly the financial statements have been prepared on a going concern basis.

11. Subsequent events

Geopolitical tensions in the Middle East

Subsequent to the reporting date, there has been an escalation of geopolitical tensions in the Middle East following Israeli and United States military strikes on Iran. These developments have contributed to increased volatility in global commodity prices and financial markets volatility due to heightened levels of global uncertainty. In particular, this has resulted in a sharp increase in global fuel prices. However, given the nature, timing and ongoing evolution of these events, management has assessed this as a non-adjusting event as the conditions did not exist at year end and the events continue to evolve. Management will continue to monitor developments and will take appropriate measures to mitigate any adverse effects on the association's operations and financial performance.

SNH GT

DETAILED STATEMENT OF FINANCIAL PERFORMANCE - COMBINED
for the year ended 31 December 2025

	2025 E	2024 E
Revenue		
Government of Eswatini subvention	5 625 000	6 250 000
FIFA grant	32 674 200	29 651 465
CAF grant	4 487 741	4 988 621
	<u>42 786 941</u>	<u>40 890 086</u>
Other income		
Other marketing branding income	453 395	95 700
FIFA special projects	34 450	2 620 928
TV rights	1 549 618	-
Sundry income	1 680 310	1 621 452
Rental income	465 578	908 619
Affiliation fees	1 600	1 600
	<u>4 184 951</u>	<u>5 248 299</u>
Operating expenses		
Assessment rates and rent	(302 622)	(237 375)
Bank charges	(199 349)	(268 573)
CAF competition expenses	(517 100)	(432 780)
Cleaning	(352 987)	(398 756)
Car rental	(43 293)	(6 307)
Claims and allowances	(6 299 905)	(5 995 542)
Computer expenses	(135 923)	(212 929)
Consulting fees	(6 326)	(33 491)
Depreciation	(4 410 621)	(4 508 596)
Electricity and water	(551 035)	(493 461)
Employee costs	(8 187 031)	(7 342 115)
Grant to affiliates	(3 710 000)	(3 500 000)
Insurance	(154 161)	(201 345)
Marketing and promotions	(187 754)	(172 901)
FIFA football for schools programme	(346 142)	(929 346)

DETAILED STATEMENT OF FINANCIAL PERFORMANCE - COMBINED
for the year ended 31 December 2025 (continued)

	2025 E	2024 E
Operating expenses (continued)		
Audit fees	(221 375)	(211 181)
Build IT U13	(160 331)	(88 665)
Communication	(287 331)	(265 132)
COSAFA	(424 400)	(554 670)
Courier and postage	(60 775)	(54 009)
Futsal Football League	-	(48 651)
International representation	(1 026 057)	(750 314)
Legal fees	(227 518)	(196 900)
Medical expenses	(191 238)	(317 551)
Motor vehicle repairs and maintenance	(1 152 475)	(870 853)
Printing and stationery	(414 976)	(450 060)
Properties repairs and maintenance	(479 718)	(667 901)
Security	(253 447)	(360 504)
Social responsibility and hospitality	(17 000)	(24 000)
Sports equipment and uniforms	(886 980)	(630 688)
Stadium hire levy	(326 152)	(974 955)
Subscriptions	(53 137)	(48 300)
Telephone and fax	(59 400)	(84 590)
FIFA special projects	(669 842)	(259 553)
Training and preparations	(328 645)	(461 222)
Travel and accommodation	(13 230 159)	(18 229 102)
Write off	-	(2 396)
Women football expenses	(872 408)	(762 886)
	<u>(46 747 613)</u>	<u>(51 047 599)</u>
Operating surplus/ (deficit)	<u>224 279</u>	<u>(4 909 214)</u>
Finance costs	(54 122)	(84 494)
Gain/ (loss) on foreign exchange	66	(2 458)
Interest income	<u>2 194</u>	<u>12 045</u>
Surplus/ (Deficit) for the year before transfer to from deferred funds	<u>172 417</u>	<u>(4 984 121)</u>
Surplus/ (Deficit) for the year	<u><u>172 417</u></u>	<u><u>(4 984 121)</u></u>





BUDGET 2027





ESWATINI FOOTBALL ASSOCIATION
EFA BUDGET 2026

	Actual 2025	Budget 2027
	E	E
REVENUE		
Government of Eswatini	5,625,000	7,500,000
FIFA Grant	32,674,200	32,750,000
CAF Grant	4,487,741	5,000,000
	42,786,941	45,250,000
Other Income		
Other Marketing Activities	453,395	200,000
FIFA Special Projects	34,450	4,480,000
TV Rights	1,549,618	1,200,000
Sundry income	1,680,310	1,250,000
Rental income	465,578	500,000
Affiliation fees	1,600	1,600
	4,184,951	7,631,600
	46,971,892	42,346,600
OPERATING EXPENSES		
Assesment rates and rent	302,622	320,000
Bank charges	199,349	250,000
Competitions Expenses	517,100	600,000
Cleaning	352,987	400,000
Car rentals	43,293	100,000
Claims and allowances	6,299,905	7,500,000
Computer expenses	135,923	200,000
Consultancy Fees	6,326	50,000
Depreciation	4,410,621	4,500,000
Electricity and water	551,035	600,000
Employee costs	8,187,031	9,500,000
Grant to affiliates	3,710,000	4,320,000
Insurance	154,161	200,000
Marketing and promotions	187,754	200,000
Audit fees	346,142	400,000
BuildIt U13	221,375	250,000
Communication	160,331	180,000

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COSAFA	287,331	300,000
Courier and postage	424,400	550,000
Fines	60,775	100,000
Futsal League	0	100,000
International Representation	1,026,057	1,200,000
Legal fees	227,518	150,000
Medical expenses	191,238	200,000
Motor vehicle repairs and maintenance	1,152,475	1,500,000
FIFA Football for Schools	414,976	500,000
Printing and Stationery	479,718	700,000
Properties repairs and maintenance	253,447	350,000
Security	17,000	100,000
Social Responsibility and Hospitality	886,980	1,200,000
Sports equipment and uniforms	326,152	300,000
Stadium hire	53,137	60,000
Subscriptions	59,400	70,000
FIFA Special Projects	669,842	2,400,000
Training and preparations	328,645	400,000
Travel and accommodation	13,230,159	12,000,000
Write-off	0	0
Women football expenses	872,408	900,000
	46,747,613	52,650,000
Operating surplus/deficit	224,279	231,600
Finance costs	(54,122)	(100,000)
Gain of foreign exchange	66	(30,000)
Interest income	2,194	10,000
Transfer to deferred grant	172,417	111,600
Surplus /(deficit) fo the year	172,417	111,600

Appendices



APPENDICES

Appendix 1: List of participants for the various technical courses, workshops and technical activities implemented in the period under review

Technic al areas	Activity	Specific dates	Participants	Stakeholder
Education				
	Basic coaching	1 st oct to 20 th Dec, 2025	38	Nationwide
	Basic coaching	1 st April to 24 th may, 2026	42	Nationwide
Total			80 Basic certificate holders	
	Intermediate	1 st nov to 20 th Dec, 2025	28	Nationwide
	Intermediate	1 st march to 31 st may, 2026	28	Nationwide
	Intermediate	22 nd to 28 th june, 2026	22	Schools
Total			78 intermediate certificate holders	
Education				
	Grassroots	9 th to 14 th February, 2026	38	Sigcaweni
	Grassroots (wom-campaign)	10 th to 14 th March, 2026	31	Teachers
	Grassroots	20 th to 24 th April,2026	34	Mhlangatane
	Grassroots	13 th to 17 th April, 2026	31	Ndunayithini
Total			134 Coach educators	

INTERNATIONAL COURSES				
COSAFU FUTSAL COURSE (Three representatives from Eswatini football association)				
NO	PARTICIPANT	DESIGNATION	COURSE STRUCTURE	STAKEHOLDER
1	Ntokozo Gwebu	Elangeni Primary School	Online learning	EFA
2	Nicholas Dlamini	John Wesley High School	Online learning	EFA
3	Sifiso Dlamini	St Christopher's High School	Online learning	EFA
FIFA MENTORING COURSE (Four Representatives From Eswatini Football Association)				
NO	PARTICIPANT	DESIGNATION	COURSE STRUCTURE	STAKEHOLDER

1	Anthony Mdluli	EFA technical instructor	Online/onsite learning	EFA
2	Sindiso Gama	EFA technical instructor	Online/onsite learning	EFA
3	Musa Mamba	EFA technical instructor	Online/onsite learning	EFA
4	James Kunene	EFA technical instructor	Online/onsite learning	EFA

YOUTH FOOTBALL 2025				
	Build It -U-13 Boys Tournament	14 th June, 2025	160 Players	Siteki Store
	Build It -U-13 Boys Tournament	12 th July, 2025	160 Players	Manzini
	Build It -U-13 Boys Tournament	19 th July, 2025	160 Players	Siphofaneni
	Build It -U-13 Boys Tournament	26 th July, 2025	160 Players	Matsapha
	Build It -U-13 Boys Tournament	2 nd August, 2025	160 Players	Buhleni
BUILD-IT CHAMPIONSHIPS 2025				
	NAME OF STORE	CHAMPIONS	RUNNERS UP	BEST PLAYER
	Siteki	Korea	Mkhutjana	Fisokuhle Tsabedze
	Manzini	Manzini Wanderers	Royal Leopards	Junior Sibandze
	Siphofaneni	Rhinos	Al Nasser	Basanda Mabuyakhulu
	Matsapha	Professionals	Super 16	Sibonelo Mayisela
	Buhleni	Ntaba Swallows	Fontotje	Okwezulu Dlamini

TECHNICAL AREAS	ACTIVITY	SPECIFIC DATES	PARTICIPANTS	STAKEHOLDER
GRASSROOTS WORKSHOPS AND FESTIVALS				
	Nkambeni (workshop)	4 th Nov, 2024	35 coaches & 80 children	HRFA
	Ntfonjeni(workshop)	18 th Nov, 2024	23 teachers &15 children	Primary school
	Nkhaba (workshop)	12 th Feb, 2025	17 teachers	Primary school
	Nhlanagno(workshop)	21 st Feb, 2025	23 coaches & 118 children	SRFA
	Hlatikulu(workshop)	6 th March, 2025	18 coaches &38 children	SRFA
	Kutsimuleni (workshop)	8 th April, 2025	16 teachers	12 schools

	Maseyisini (festival)	22 nd April, 2025	250 children	SRFA
	Etjendlovu (festival)	29 th April, 2025	55 children	SRFA
	Magubheleni and Gege(festival)	22 nd April, 2025	104 children	SRFA
	Mkhitsini(festival)	07 th June, 2025	70 children	SRFA

GRASSROOTS COURSES

	Grassroots course (Madlangempisi)	27 th to 30 th Jan, 2025	33 coaches	Hhohho
	Grassroots course (Nhlangano)	17 th to 20 th Feb, 2025	21 coaches	Shiselweni
	Grassroots course (Shewula)	11 th to 14 th March, 2025	31 coaches	Lubombo

GRASSROOTS CENTRES CTIVITIES

	NAME OF CENTRE	FREQUENCY OF ACTIVITY	AVERAGE ATTENDANCE	STAKEHOLDER
	Maseyisini	Twice a week	100 children	SRFA
	Makhwelela	Twice a week	540 children	SRFA
	Mkhitsini	Twice a week	50 children	SRFA
	King sobhuza	Twice a week	50 children	SRFA
	Shewula	Twice a week	50 children	LRFA
	Nkambeni	Twice a week	50 children	HRFA
	Mliba	Twice a week	50 children	MRFA

TALENT DEVELOPMENT SCHEME (TDS) TRAINING

TDS CENTRES ACTIVITIES				
NO	NAME OF CENTRE	FREQUENCY OF ACTIVITY	ATTENDANCE	STAKEHOLDER
1	Kalanga	Three training sessions	10 to 20	MRFA
2	Lobamba	Three training sessions	10 to 20	HRFA
3	Nhlangano	Three training sessions	10 to 20	SRFA
4	Manzini (Zakhele)	Three training sessions	10 to 20	MRFA
5	Matsapha (New village)	Three training sessions	10 to 20	MRFA
6	Piggs peak	Three training sessions	10 to 20	HRFA
7	Buhleni (Mkhuzweni)	Three training sessions	10 to 20	HRFA
8	Matsapha (Kwaluseni)	Three training sessions	10 to 20	MRFA
9	Siphofaneni	Three training sessions	10 to 20	LRFA
10	Mbabane	Three training sessions	10 to 20	HRFA

TALENT DEVELOPMENT SCHEME (TDS) COMPETITIONS

TDS CENTRE GAMES (26 TH APRIL, 2025)										
UNDER 17 BOYS LOG										
POSITION	TEAM	P	W	D	L	F	A	GD	PTS	RANKING
<u>1</u>	Mbabane	5	3	2	0	6	1	5	11	Champions-gold medallists
<u>2</u>	Manzini	5	3	0	2	8	6	2	9	Runners up-silver medallists
<u>3</u>	Siteki	5	1	3	1	5	5	0	6	Third place-bronze medallists
<u>4</u>	Nhlangano	5	1	2	2	4	5	-1	5	
<u>5</u>	Lobamba	5	0	4	1	2	3	-1	4	
<u>6</u>	Siphofaneni	5	1	1	3	5	10	-5	4	

TDS CENTRE GAMES (26 TH APRIL, 2025)										
UNDER 15 BOYS LOG TABLE										
POSITION	TEAM	P	W	D	L	F	A	GD	PTS	RANKING
1	Manzini	4	4	0	0	17	4	13	12	Champions-gold medallists
2	Mbabane	4	3	0	1	11	4	7	9	Runners up-silver medallists
3	Lobamba	4	2	0	2	12	9	3	6	Third place-bronze medallists
4	Nhlanagno	4	1	0	3	6	11	-5	3	
5	Siphofaneni	4	0	0	4	3	21	-18	0	

TDS CENTRE GAMES (26 TH APRIL, 2025)										
UNDER 17 GIRLS LOG TABLE										
POSITION	TEAM	P	W	D	L	F	A	GD	PTS	RANKING
1	Mbabane	3	3	0	0	17	3	14	9	Champions-gold medallists
2	Mkhuzweni	3	1	1	1	5	8	-3	4	Runners up-silver medallists
3	Matsapha	3	1	0	2	4	8	-4	3	Third place-bronze medallists
4	Lobamba	3	0	1	2	1	8	-7	1	

WOMEN FOOTBALL ACTIVITIES

CAF/COSAFA Women Football Clubs Development workshop

COSAFA extended an invitation to all women football clubs to send a representative for training under the auspices of the CAF/COSAFA Women Football Clubs Development workshop that commenced on the 11th November 2024 and scheduled to conclude on the 14th November 2024.

The following individuals have been presented to participate in the workshop.

NO.	FULL NAME	CLUB/ AFFILIATE	POSITION	CONTACT NO.
1	Siboniso Tsabedze	Manzini Wanderers FC	GS	+26876672928
2	Nondumiso Mthembu	Green Mamba FC	GS	+26876065963
3	Andile Bhembe	Interladies FC	GS	+26879762040
4	Tebesutfu Masilela	Red Rhinos FC	GS	+26876553318
5	Nozipho Zikalala	Mbabane Swallows FC	GS	+26876880591
6	Mancoba Dlamini	Southern Divas FC	GS	+26876296932
7	Gerald Dlamini	Young Buffaloes FC	GS	+26876155885
8	Lungile Gamedze	Royal Leopards FC	GS	+26876072830
9	Nonhlanhla Ndlovu	Sidwashini Ladies	GS	+26878181445
10	Nompumelelo Shabangu	Mbekelweni Ladies FC	GS	+26878131100
11	Gugu Fakudze	Denver Sundowns FC	GS	+26876372945
12	Mncedisi Mngomezulu	Nsingizini Hotspurs FC	GS	+268 7690 4531
13	Nomcebo Mngomezulu	Mjingo High School	GS	+268 79053686
14	Nomfundo Dladla	Moyeni High School	GS	+26876859454
15	Sindi S. Dlamini	Lobamba Lomdzala High School	GS	+26876054909
16	Menzi Ndlangamandla	Lobamba National High School	GS	+26879031091
17	Bheki Ndwandwe	St Francis High School	GS	+26879575080
18	Thembekile Dlamini	Kwaluseni Primary School	GS	+26879178113
19	Cebile Magagula	Entuthukweni Primary School	GS	+26876041381
20	Goje Sibandze	Hillside High School	GS	+26879229173

- The workshop programme has been enclosed in the next page.



2024 COSAFA Women's Club Development Workshop

(11 November 2024 - 14 November 2024)

Programme

Topic	Subtopics	Presenter/ Speaker	Date	Time (Central African Time)
Day 1 (11/11/2024)				
Official Opening	Welcome Remarks and Introductions	Sue Destombes	11/11/2024	9:30 AM - 10:00 AM
1. Governance & Legal Matters	1. Compliance	Ashford Mamelodi	11/11/2024	10:00 AM - 11:00 AM
	2. Club Ownership and Sustainability		11/11/2024	11:00 AM - 12:00 PM
	3. Question & Answer Session	Moderated by Mr Ashford Mamelodi	11/11/2024	12:00 PM - 12:15 PM
	Break	Break	Break	Break
2. Special working conditions for female players	FIFA Women's Football Minimum Labor Conditions	Marco Antonio Amezcua Rubio	11/11/2024	2:00 PM - 3:00 PM
Day 2 (12/11/2024)				
3. Club Operations & Stadium Management	1. Match Day Preparations	Joshua Knipp & Xolilwe (CAF Safety & Security)	12/11/2024	9:00 AM - 10:00 AM
	2. Administration & Planning	Joshua Knipp	12/11/2024	10:00 AM - 11:00 AM
	3. Question & Answer Session	Facilitated by Joshua Knipp	12/11/2024	11:00 AM - 11:15 PM
	Break	Break	Break	Break
	4. Club Licensing Professionalization	Muhammed F. Sidat	12/11/2024	12:00 PM - 1:00 PM
	5. Question & Answer Session	Moderated by Muhammed F Sidat	12/11/2024	1:00 PM - 1:15 PM
	Break	Break	Break	Break



	6. Safety and Security Management	Xolilwe (CAF Security)	12/11/2024	1:30 PM - 2:30 PM
	7. Group Discussions/Question & Answer Session	Facilitated by Xolilwe	12/11/2024	2:30 PM - 2:45 PM
Day 3 (13/11/2024)				
3. Sporting Strategy & Player Development	1. Player Pathways and Development	Meskerem T Goshime	13/11/2024	9:00 AM - 10:00 AM
	2. Grassroots and Youth Development.	& Fran Hilton-Smith	13/11/2024	10:00 AM - 11:00 AM
	3. Data analytic & Performance Analysis	Sinesipho Mali	13/11/2024	11:00 AM - 12:00 PM
Day 4 (14/11/2024)				
6. Marketing & Communication	1. Sponsorship and Marketing Strategies	Jules McGeever	14/11/2024	9:00 AM - 10:00 AM
	2. Fan Engagement and Brand Development	Jules McGeever	14/11/2024	10:00 AM - 11:00 AM
	3. Group Discussions	Jules McGeever	14/11/2024	11:00 AM - 11:15 AM
	Break	Break	Break	Break
	4. Social Media and Digital Platforms (OTT Platforms e.g. FIFA Plus/ CAF TV / COSAFA TV)	Nick Said	14/11/2024	1:00 PM - 2:00 PM
	5. Media Relationship Management	Nick Said	14/11/2024	2:00 PM - 3:00 PM
	6. Group Discussions	Facilitated by Nick Said	14/11/2024	3:00 PM - 3:15 PM
	Closing Ceremony	Sue Destombes	14/11/2024	3:15 PM - 3:30 PM

NB: The time zone for this programme is Central Africa Time

WOMEN FOOTBALL (SCHOOL LEAGUE- 2025)									
PC SYSTEMS EFA Under 19 GIRLS log Table									
POSITION	TEAM	P	W	D	L	F	A	GD	PTS
1	Ngwane Park	9	8	0	1	42	9	33	24
2	Lozitha	9	7	2	0	28	9	23	23
3	Mjingo	9	6	2	1	29	8	21	20
4	Moyeni	8	6	1	1	21	7	14	19
5	St Mary's	9	5	3	1	51	11	40	18
6	Woodlands	8	5	2	1	23	8	15	17
7	Mbabane Central	8	4	2	2	14	14	0	14
8	Swazi National	9	4	1	4	33	13	20	13
9	Somnjalose	9	4	1	4	16	8	8	13
10	St Pauls	9	3	2	4	8	17	-9	11
11	Lobamba National	8	3	1	4	20	17	3	10
12	Elangeni	8	3	0	5	14	18	-4	9
13	Lobamba Lomdzala	8	1	3	4	15	18	-3	6
14	St Francis	8	1	1	6	6	17	-11	4
15	John Wesley	8	1	0	7	3	52	-49	3
16	St Christopher's	8	0	1	7	4	27	-23	1
17	Kobe	9	0	0	9	2	76	-74	0

FIFA FOOTBALL FOR SCHOOLS (F4S) ACTIVITIES

WOMEN FOOTBALL (FOOTBALL FOR SCHOOLS)									
Under 15 GIRLS Log Table									
POSITION	TEAM	P	W	D	L	F	A	GD	PTS
1	John Wesley	9	7	1	1	26	8	18	22
2	Elangeni	9	7	0	2	32	5	27	21
3	Ezulwini catholic	9	6	1	3	23	8	15	19
4	Lobamba national	9	6	1	2	19	9	10	19
5	SOS	9	4	0	5	19	17	2	12
6	Lobamba primary school	9	4	0	5	8	21	-13	12
7	Sydney Williams	9	3	2	4	14	21	-13	11
8	Enthuthukweni	9	3	1	5	9	13	-4	10
9	Kobe	9	1	1	7	7	28	-21	4
10	Romans	9	0	1	8	6	35	-29	1

YOUTH FOOTBALL (FOOTBALL FOR SCHOOLS)

Under 15 Boys Log Table

Position	Team	P	W	D	L	F	A	GD	Pts
1	Mjingo High	9	7	2	0	34	7	27	23
2	St Mary's High	10	7	2	1	30	10	20	23
3	Ngwane Park	9	5	3	1	29	4	25	18
4	Mbabane Central High	8	6	0	2	14	8	6	18
5	Hillside High	9	5	2	2	19	12	7	17
6	Lobamba Lomdzala	7	3	3	1	12	6	6	12
7	Lozitha High	9	3	1	5	14	18	-4	10
8	Lobamba National High	10	3	1	6	15	22	-7	10
9	Zombodze High	7	3	0	4	7	19	-12	9
10	Elangeni High	8	3	0	5	9	23	-14	9
11	Swazi National High	8	2	1	5	9	12	-3	7
12	St Paul's High	10	2	1	7	6	16	-10	7
13	John Wesley High	8	2	0	6	7	30	-23	6
14	J Wesley Primary	0	0	0	0	0	0	0	0
15	Stand By	0	0	0	0	0	0	0	0
16	Woodlands High	6	0	0	6	0	18	-18	0

EFA SCHOOLS FUTSAL TOURNAMENT (2024 JUNE TO JULY, 2024)									
Manzini Zone U-15 Girls Primary School									
POSITION	TEAM	P	W	D	L	F	A	GD	PTS
1	Sydney Williams	4	3	0	1	13	5	8	9
2	Kwaluseni Infant	4	3	0	1	11	7	4	9
3	Enjabulweni	4	0	0	4	0	12	-12	0
Manzini Zone U-15 Boys Primary School									
POSITION	TEAM	P	W	D	L	F	A	GD	PTS
1	Kwaluseni Infant	4	4	0	0	19	6	13	12
2	Sydney Williams	4	2	0	2	12	13	-1	6
3	Enjabulweni	4	0	0	4	0	12	-12	0
Lobamba Zone U-15 Girls Primary School									
POSITION	TEAM	P	W	D	L	F	A	GD	PTS
1	Elangeni	4	4	0	0	13	5	8	12
2	Ezulwini Catholic	4	3	0	1	14	9	5	9
3	Lobamba National	4	2	0	2	11	7	4	6
4	Kobe	4	0	0	4	2	13	-11	0
5	John Wesley	4	0	0	4	0	12	-12	0
Lobamba Zone U-15 Boys Primary School									
POSITION	TEAM	P	W	D	L	F	A	GD	PTS
1	Lobamba National	4	4	0	0	18	7	11	12
2	Elangeni	4	3	0	1	35	10	25	9
3	Ezulwini Catholic	4	2	0	2	14	12	2	6
4	Kobe	4	1	0	3	5	31	-26	3
5	John Wesley	4	0	0	4	0	12	-12	0

EFA SCHOOLS FUTSAL TOURNAMENT (2024 JUNE TO JULY, 2024)

Manzini Zone U 19 Girls High School

Position	TEAM	P	W	D	L	F	A	GD	Pts
1	Moyeni High	4	2	2	0	18	7	11	8
2	Ngwane Park High	4	2	1	1	12	7	5	7
3	Swazi National	4	2	0	2	9	16	-7	6
4	Mjingo High	4	1	1	2	11	14	-3	4
5	Enjabulweni High	4	0	0	4	0	12	-12	0

Manzini Zone U 15 Boys High School

Position	Team	P	W	D	L	F	A	GD	Pts
1	Zombodze High	3	2	1	0	16	8	8	7
2	Ngwane Park High	3	2	0	1	12	11	1	6
3	Swazi National	3	1	1	1	11	11	0	4
4	Enjabulweni High	3	0	0	3	0	9	-9	0

Manzini Zone U-20 Boys High School

Position	Team	P	W	D	L	F	A	GD	Pts
1	Ngwane Park	3	3	0	0	27	16	11	9
2	Zombodze	3	2	0	1	18	17	1	6
3	Swazi National	3	1	0	2	8	10	-2	3
4	Enjabulweni	3	0	0	3	8	18	-10	0

Lobamba Zone U-15 Boys High School

Position	Team	P	W	D	L	F	A	GD	PTS
1	Somnjaloze	5	4	1	0	16	6	10	13
2	Lobamba National	5	4	0	1	17	8	9	12
3	St Mary's	5	3	1	1	16	8	8	10
4	Kobe	5	2	0	3	6	9	-3	6
5	Elangeni	5	1	0	4	3	12	-9	3
6	Woodlands	5	0	0	5	0	15	-15	0

Lobamba Zone U-20 Boys High School

POSITION	TEAM	P	W	D	L	F	A	GD	PTS
1	Lobamba Lomdzala	6	5	0	1	26	16	10	15
2	St Mary's High	6	4	1	1	31	13	18	13
3	Somnjaloze High	6	4	1	1	24	17	7	13
4	Lobamba National	6	4	0	2	25	17	8	12
5	Kobe High	6	2	0	4	12	25	-13	6
6	Elangeni	6	1	0	5	3	15	-12	3

FUTSAL ACTIVITIES

FUTSAL NATIONAL CHAMPIONSHIPS (26 TH JULY, 2024) HIGH SCHOOLS' SECTION			
NO	CATEGORY	WINNERS	PRIZES
1	Under 15 Girls	Ngwane Park High School	Team Trophy And Gold Medals
2	Under 15 Boys	Ngwane Park High School	Team Trophy And Gold Medals
3	Under 19 Girls	Ngwane Park High School	Team Trophy And Gold Medals
4	Under 20 Boys	Ngwane Park High School	Team Trophy And Gold Medals

FUTSAL NATIONAL CHAMPIONSHIPS (26 TH JULY, 2024) PRIMARY SCHOOLS' SECTION		
CATEGORY	WINNERS	PRIZES
Under 15 Girls	Elangeni Primary School	Team Trophy And Gold Medals
Under 15 Boys	Lobamba National Primary School	Team Trophy And Gold Medals

PREMIER LEAGUE FOOTBALL CLUBS WITH A WOMEN'S TEAM

TECHNICAL AREAS	ACTIVITY	SPECIFIC DATES	PARTICIPANTS	STAKEHOLDER
Club licensing (Sporting criteria)				
	Club monitoring	February to match, 2024	14 teams	Premier league teams
	Club monitoring	February to match, 2024	14 teams	First division teams
	Club monitoring	February to match, 2024	12 teams	Women football teams

Subject: Basic coaching course

Period: October to December,2025

Instructor : Vusisizwe Mahlalela

Venue: Technical centre (Lobamba)

<u>No</u>	<u>Surname and name</u>	<u>Results</u>	<u>Stakeholder</u>
1	Bukisa Thembisa	Pass	Nationwide
2	Dlamini Bongani	Pass	Nationwide
3	Dlamini Chris	Pass	Nationwide
4	Dlamini Colani	Pass	Nationwide
5	Dlamini Innocent	Pass	Nationwide
6	Dlamini Mbongiseni	Pass	Nationwide
7	Dlamini Sanele	Pass	Nationwide
8	Dlamini Morris	Pass	Nationwide
9	Dlamini Mxolisi	Pass	Nationwide
10	Dlamini Nkosinathi	Pass	Nationwide
13	Dube Shobane	Pass	Nationwide
14	Fakudze Innocent	Pass	Nationwide
16	Khuluse Sibonakaliso	Pass	Nationwide
17	Kuhlase Sonkhe	Pass	Nationwide
18	Lokotfwakao Gcina	Pass	Nationwide
19	Mamba Fisakwakhe	Pass	Nationwide
20	Mamba Machawe	Pass	Nationwide
21	Mamba Muzi	Pass	Nationwide
22	Mamba Sibusiso	Pass	Nationwide
23	Masina Mihla	Pass	Nationwide
24	Masina Sanele	Pass	Nationwide
25	Masuku Mlondi	Pass	Nationwide

26	Mathonsi Simiso	Pass	Nationwide
27	Mayaba Msimisi	Pass	Nationwide
28	Mazibuko Bongumusa	Pass	Nationwide
29	Mazibuko Sonkhe	Pass	Nationwide
30	Ndlovu Sandile	Pass	Nationwide
31	Mlangeni Christopher	Pass	Nationwide
32	Mthembu Andile	Pass	Nationwide
33	Mthethwa Mbongeni	Pass	Nationwide
34	Ncube Stanford	Pass	Nationwide
35	Nkambule Celempilo	Pass	Nationwide
36	Shongwe Sabelo	Pass	Nationwide
37	Sihlongonyane Alfred	Pass	Nationwide
38	Waddy Kinda	Pass	Nationwide

Subject: Intermediate coaching course

Date: 1st Nov to 20th -Dec, 2025

Instructors: Bhekisisa Boy Mkhonta and Frank Maziya

No	Surname and name	Results	Stakeholder
1	Bhembe Welcome	PASS	Nationwide
2	Dlamini Howard	PASS	Nationwide
3	Dlamini J Sibusiso	PASS	Nationwide
4	Dlamini Keneth	PASS	Nationwide
5	Dlamini F Sibusiso	PASS	Nationwide
6	Jimoh moses	PASS	Nationwide
7	Khumalo Sifiso	PASS	Nationwide
8	Mabila Sifiso	PASS	Nationwide
9	Made Siboniso	PASS	Nationwide
10	Magongo Banele	PASS	Nationwide
1	Makhanya Mazwi	PASS	Nationwide
12	Masango Machawe	PASS	Nationwide
13	Maseko Sifiso	PASS	Nationwide
14	Mavimbela Sebenele	PASS	Nationwide
15	Mazibuko Nkosingiphile	PASS	Nationwide
16	Mkhulisi Xolani	PASS	Nationwide
17	Motsa Phinda	PASS	Nationwide
18	Mthembu Ntokozo	PASS	Nationwide
19	Mzileni Nelson	PASS	Nationwide
20	Nkambule Mthokozisi	PASS	Nationwide
21	Nkambule Nkongo	PASS	Nationwide
22	Nxumalo Mzwandile	PASS	Nationwide
23	Nyawo Sifiso	PASS	Nationwide
24	Nzima Simiso	PASS	Nationwide
25	Sikhondze Sekubongisa	PASS	Nationwide
26	Simelane Samkeliso	PASS	Nationwide
27	Thwala Abednego	PASS	Nationwide
28	Tsabedze Mbuso	PASS	Nationwide

Subject: Basic coaching course

Period: 1st April to 24th May, 2026

Instructor (s): James Kunene and Musa Mamba

Venue: Technical centre (Lobamba)

<u>No</u>	<u>Surname and name</u>	<u>Results</u>	<u>Stakeholder</u>
1	Mngomezulu Musa	pass	Nationwide
2	Kunene Fanoza	pass	Nationwide
3	Sibandze Siyabonga	pass	Nationwide
4	Dlamini Thabiso	pass	Nationwide
5	Dlamini Thabiso	pass	Nationwide
6	Langwenya Nkosingiphile	pass	Nationwide
7	<i>Tsabedze Sifiso</i>	Pass	Nationwide
8	<i>Vilakati Thabo</i>	Pass	Nationwide
9	<i>Dlamini Mandla D.</i>	Pass	Nationwide
10	<i>Magongo Nkululeko</i>	Pass	Nationwide
11	<i>Magagula Bhekani City</i>	Pass	Nationwide
12	<i>Dlamini Mancoba</i>	Pass	Nationwide
13	<i>Mavimbela Mazweni</i>	pass	Nationwide
14	<i>Makhanya Lindumuzi</i>	Pass	Nationwide
15	<i>Khumalo Ricardo</i>	Pass	Nationwide
16	<i>Matsaba Mlandvo</i>	Pass	Nationwide
17	<i>Magongo Mzwandile</i>	pass	Nationwide
18	<i>Mthethwa Justice</i>	Pass	Nationwide
19	<i>Mlamuli Ndlangamandla</i>	Pass	Nationwide
20	<i>Ngcobo Mercy</i>	Pass	Nationwide
21	<i>Mthembu Nosipho</i>	pass	Nationwide
22	<i>Dlamini Phumlani</i>	Pass	Nationwide
23	<i>Nhlabatsi Phakamani</i>	Pass	Nationwide
24	<i>Vilakati Nompumelelo Zee</i>	Pass	Nationwide
25	<i>Matimela Nomthandazo</i>	pass	Nationwide
26	<i>Hlophe Veli</i>	Pass	Nationwide
27	<i>Fakudze Sabelo Jaimito</i>	Pass	Nationwide
28	<i>Mdluli Phinda</i>	Pass	Nationwide
29	<i>Edet Charles</i>	pass	Nationwide
30	<i>Simelane Thabo</i>	Pass	Nationwide

Subject: Basic coaching course

Period: 1st April to 24th may, 2026

Instructor (s): James Kunene and Musa Mamba

Venue: Technical centre (Lobamba)

<u>No</u>	<u>Surname and name</u>	<u>Results</u>	<u>Stakeholder</u>
31	Sibandze Bandile	Pass	Nationwide
32	Matimela Sive.	Pass	Nationwide
33	Magagula Sandile	Pass	Nationwide
34	Magagula Moses	Pass	Nationwide
35	Sukati Thembumenzi	Pass	Nationwide
36	Mavundla Nkululeko	Pass	Nationwide
37	Dlamini Sizwe	Pass	Nationwide
38	Vilakati Ayanda	Pass	Nationwide
39	Nhlebeza Siphosethu	Pass	Nationwide
40	Tsabedze Sipho	Pass	Nationwide
41	Mpendulo Vilakati	Pass	Nationwide
42	Sibusiso Nsimbini	Pass	Nationwide

Subject: Intermediate coaching course

Date: 1st March to 31st may, 2026

Instructors: Bhekisisa Boy Mkhonta and Vusisizwe Mahlalela

<u>No</u>	<u>Surname and name</u>	<u>Results</u>	<u>Designation</u>
1	Dlamini Bheki Djemba	Pass	Malanti chiefs
2	Dlamini Knowledge	Pass	Lusushwana nationals
3	Dlamini Muzi	Pass	Royal leopards
4	Dlamini Nkosinathi	Pass. 54 -	Sikhalo seAfrika

5	Dlamini Siphesihle	Pass	Royal leopards ladies team
6	Dlamini Thembinkosi	Pass	Siphofaneni inshsport
7	Fakudze Lindelwa	Pass	Manzini wanderers
8	Fakudze Mncondisi	Pass	Mdumezulu united
9	Hlophe Beatrice	Pass	Green Mamba ladies
10	Magongo Gifted	Pass	Sikhalo se Africa
11	Maseko Mnotfo	Pass	Mdumezulu united
12	Mavuso Wandile	Pass	Malkerns football club
13	Mathabela Wandile	Pass	Real professionals
13	Mkhabela Siboniso	Pass	Malkerns Golden Arrows
14	Mkhonta Khaya	Pass	Vutha fc
15	Mkhonta Muzi	Pass	Royal leopards
16	Msibi Vusumuzi	Pass	Crytal palace
17	Ndwandwe Lwazi	Pass	Fairview chiefs
18	Ngwenya Xolani	Pass	Soweto fc
19	Nhlengetfwa Banele	Pass	Ngoma bush bucks
21	Sangweni Thembinkosi	Pass	Lobamba national high school
22	Shongwe Celani Sheba	Pass	Ngomane academy
23	Shongwe Mbuso	Pass	Bad boys
24	Sibanyoni Richard	Pass	Leeds united
25	Vikati Mfanzile	Pass	Southern divas
26	Vilakati Sandile	Pass	Lanjani cosmos

Subject: Intermediate coaching course

Date: 22nd to 28th June, 2026

Venue: Technical centre

Instructors: Bhekisisa Boy Mkhonta and Musa Emmanuel Mamba

<u>No</u>	<u>surname and name</u>	<u>Result</u>	<u>Designation</u>
01	Dlamini Banele	PASS	Elangeni primary school
02	Dlamini Gcinizwi	PASS	Elangeni primary school
03	Dlamini Mcebo	PASS	Lobamba national primary school
04	Dlamini Mzamo	PASS	Etuthukweni primary school
05	Dlamini Nokhwezi	PASS	Kobe high school
06	Dlamini Sabelo	PASS	Swazi national high school

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07	Dlamini Sibonangaye	PASS	EFA youth development officer
08	Du pont Naomi	PASS	Women Youth development coach
09	Gwebu Ntokozo	PASS	Elangeni primary school
10	Khuluse Sibonakaliso	PASS	St Mary's high school
11	Magagula Cebile	PASS	Etuthukweni primary school
12	Matsebula Vusumuzi	PASS	Wood lands high school
13	Mavuso Sanele	PASS	TDS manager
14	Mngomezulu Kwanele	PASS	Roman catholic primary school
15	Mngomezulu Nomcebo	PASS	Mjingo high school
16	Mukonoweshuro Farai	PASS	Kobe high school.
17	Ndwandwe Bheki	PASS	St Francis high school
18	Shabangu Gcinile	PASS	Mjingo high school
19	Simelane Sphesihle	PASS	John Wesley primary school
20	Tsela Sibonginkhosi	PASS	Shiselweni youth development officer
22	Zwane Nkosinathi	PASS	Kobe high school

Subject: Basic Coaching Course

Period: July To September, 2025

Instructor (S): Sindiso Gama

Venue: Ngwane Park High School

NO	SURNAME AND NAME	RESULT	STAKEHOLDER
1	Dlamini fortune	Pass	MRFA
2	Dlamini Majohonkhe	Pass	MRFA
3	Dlamini Ndumiso	Pass	MRFA
4	Dlamini Nhlanhla	Pass	MRFA
5	Dlamini Nkululeko	Pass	MRFA
6	Dlamini Sikelela	Pass	MRFA
7	Dube Simanga	Pass	MRFA

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8	Khumalo Mpendulo	Pass	MRFA
9	Kunene Menzi	Pass	MRFA
10	Langa sifiso sethu	Pass	MRFA
11	Lukhele Thabo	Pass	MRFA
12	Magagula Thabo	Pass	MRFA
13	Marfo Maxwell	Pass	MRFA
14	Masina Harry	Pass	MRFA
15	Mavuso Wandile	Pass	MRFA
16	Mdluli Mduduzi	Pass	MRFA
17	Mkhabela Wandile	Pass	MRFA
18	Mkoko Nkosinathi	Pass	MRFA
19	Msibi Patrick	Pass	MRFA
20	Ndlovu Muzi	Pass	MRFA
21	Ntshangase Muzi	Pass	MRFA
22	Silindza Nhlanhla	Pass	MRFA
23	Tfwala Mncedisi	Pass	MRFA
24	Yahaya Samudi	Pass	MRFA

Subject: Basic Coaching Course

Period: 14-18 July, 2025

Instructor (S): Sindiso Gama, Anthony Mdluli, James Kunene and Musa Mamba

Venue: Technical Centre

NO	SURNAME AND NAME	RESULT	STAKEHOLDER
1	Mavimbela Maweni	Pass	Nationwide
2	Dlamini Mazwi	Pass	Nationwide
3	Ntshangase Muzi	Pass	Nationwide
4	Dlamini Mjehonke	Pass	Nationwide
5	Vilakati Bongani	Pass	Nationwide
6	Nhlabatsi Vicky	Pass	Nationwide
7	Magagula moses	Pass	Nationwide

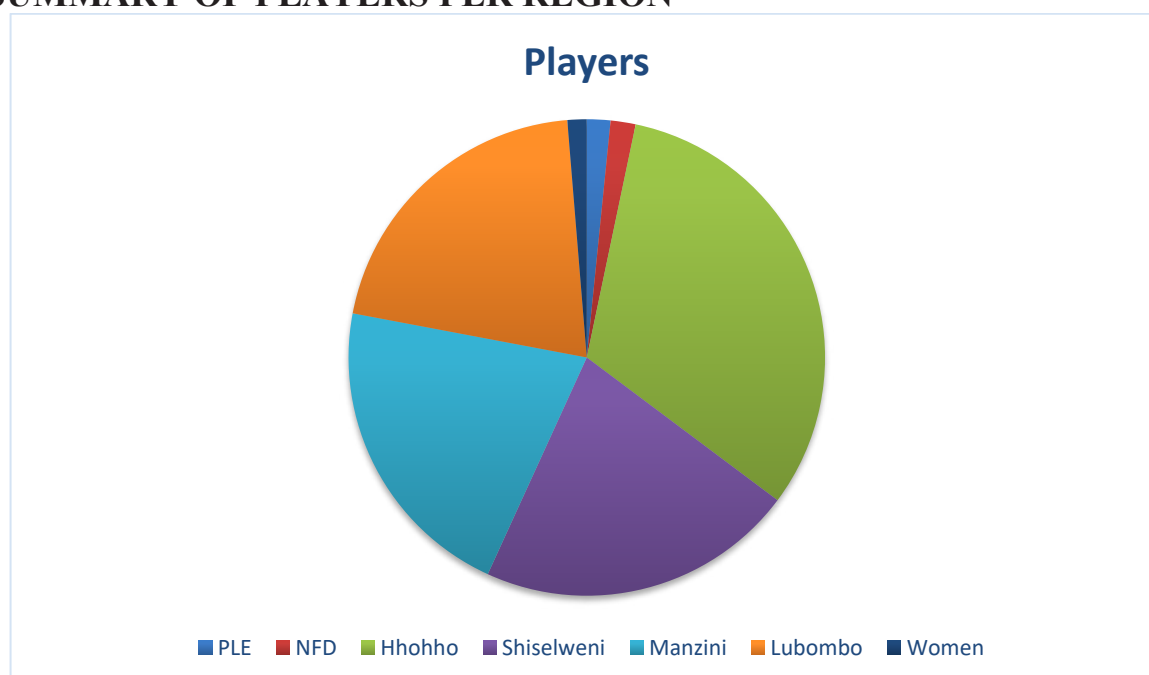
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8	Magongo Mzwandile	Pass	Nationwide
9	Zwane Mthokozisi	Pass	Nationwide
10	Mavuso Wandile	Pass	Nationwide
11	Sigudla Wandile	Pass	Nationwide
12	Msibi Qiniso	Pass	Nationwide
13	Dlamini Mandla	Pass	Nationwide
14	Dvuba Simanga	Pass	Nationwide
15	Dlamini Magugu	Pass	Nationwide
16	Lukhele Thando	Pass	Nationwide
17	Hlophe Prisca	Pass	Nationwide
18	Fakudze Banele	Pass	Nationwide
19	Mhlabane Langelihle	Pass	Nationwide
20	Dlamini Ndumiso	Pass	Nationwide
21	Thobela Bongani	Pass	Nationwide
22	Thwala Mbuso	Pass	Nationwide
23	Tsabedze Sithembiso	Pass	Nationwide
24	Fakudze Sabelo	Pass	Nationwide
25	Mathabela Lwazi	Pass	Nationwide

DEPARTMENT SYSTEMS:

- **FIFA Connect Platform** - **Registration of Clubs, Players and officials**
- **FIFA CMS** - **Management of Domestic Competitions**
- **TMS /DTMS** - **Transfer of professional players**
- **CAF CMS** - **Management of international games (CAF and COSAFA)**
- **CLOP** - **Club Licensing Online Platform**
- **FIFA Agents Platform** - **License application for Football Agents**
- **EFA-ONLINE PLATFOM (eSigwaca)** - **File Generator and Data Collection of football Stakeholders**

SUMMARY OF PLAYERS PER REGION



FIFA CONNECT PLAYER REGISTRATION

LEAGUE NAME	NO OF CLUBS	NO. OF PLAYERS
Premier League of Eswatini	16	414
National First Division League	16	439

Hhohho Region	313	8269
Shiselweni Region	224	5593
Manzini Region	207	5477
Lubombo Region	196	5367
Women Football League	12	338
PLE Junior Leagues	16	350
TOTAL CLUBS		25959

CLUB LICENSING
SUMMARY OF 16 PREMIER LEAGUE CLUBS (COMPLIANCE)

NO:	CRITERIA	CLUBS	PERCENTAGE
1	Infrastructure	16	100%
2	Personnel & Administration	16	100%
3	Legal	16	100%
4	Finance	16	100%
5	Sporting (No U-15)	16	50%

Venue: Sigwaca House

WORKSHOPS

PLE, NFD & WOMEN FIFA-CONNECT/FCMS/TMS/CLOP WORKSHOP

LEAGUE	VENUE	DATE
PLE	Sigwaca House	05/07/2025
NFD	Sigwaca House	02/07/2025
Women	Sigwaca House	02/08/2025

HOOHHO REGION FIFA-CONNECT/ FCMS WORKSHOP

LEAGUE	VENUE	DATE
Mbabane League	Sigwaca House	26/07/2025
Super League	Sigwaca House	19/07/2025
Sigangeni League	Sigwaca House	26/07/2025
Lobamba League	Sigwaca House	20/07/2025
Mdzimba League	Sigwaca House	20/07/2025
Maphalaleni League	Sigwaca House	26/07/2025
Nkaba League	Sigwaca House	20/07/2025
Timphisini League	LFTC	27/07/2025
Ntfontjeni League	LFTC	27/07/2025
Piggs Peake League	LFTC	27/07/2025
Mhlangatane League	Mkhuzweni Technical Centre	02/08/2025
Ntabinazimoisi League	Mkhuzweni Technical Centre	02/08/2025
Ndzingeni League	Mkhuzweni Technical Centre	02/08/2025

LUBOMBO REGION FIFA-CONNECT/ FCMS WORKSHOP

LEAGUE	VENUE	DATE
Lubombo North West	Mhlume Community Hall	26/07/2025
Malindza Zonal League	Malindza High School	02/08/2025
Lubombo North East Zone	Shewula High School	26/07/2025
Lobombo Western Zone	Maloyi Primary School	19/07/2025
Lubombo Central Zone	Siphofaneni High School	19/07/2025
Lubombo Southern Zone	Siphofaneni High School	19/07/2025
Sigcaweni Zonal League	Mabondvweni High School	02/08/2025
Lubombo Eastern Zone	Kalanga Technical Centre	20/07/2025

Lubombo Super League	Kalanga Technical Centre	19/08/2025
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MANZINI REGION FIFA-CONNECT/ FCMS WORKSHOP

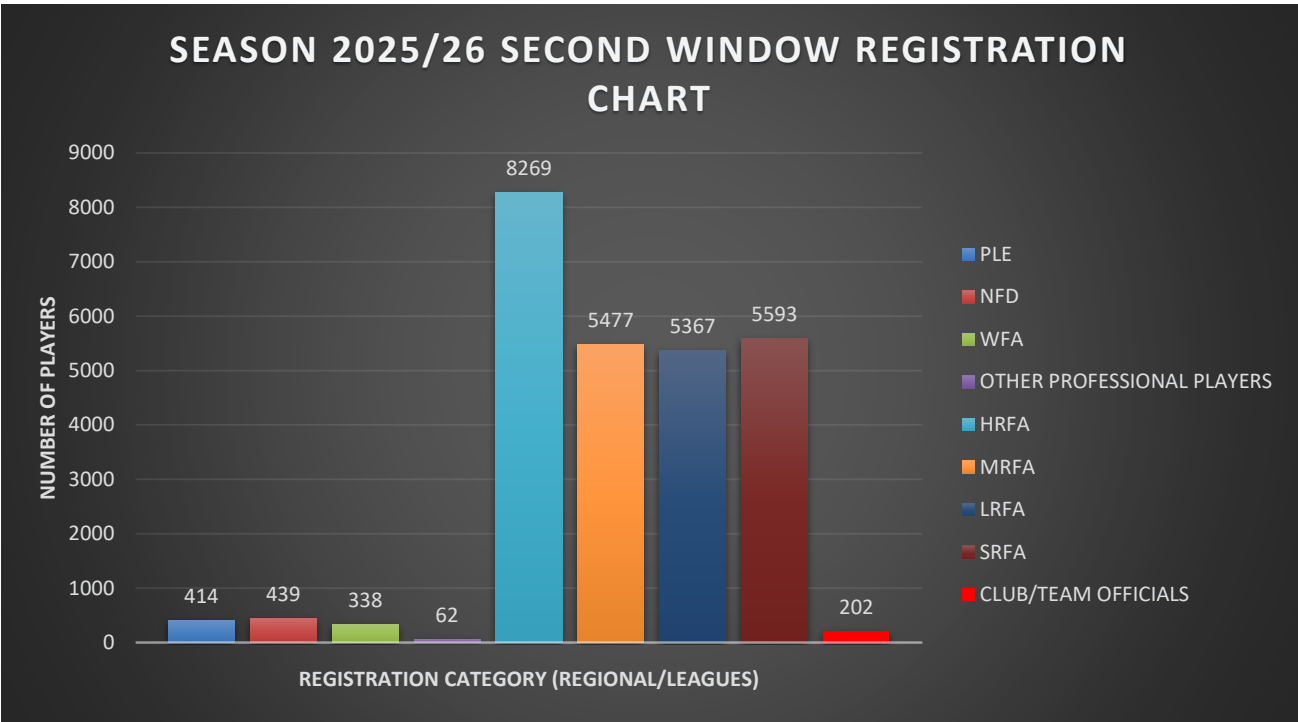
LEAGUE	VENUE	DATE
Manzini Super League	Caritas	02/08/2025
Kwaluseni Promotion	Caritas	02/08/2025
Manzini League	Caritas	02/08/2025
Nkomiyahlaba League	MRFA Office	03/08/2025
Nsingweni Promotion League	Lamawandla High School	09/08/2025
Mkhiweni Promotion League	Lamawandla High School	09/08/2025
Malkerns Promotion League	Bosco High School	10/08/2025
Usuthu League	Bosco High School	10/08/2025
Mafutseni Promotion League	MRFA Office	16/08/2025
Kukhanyeni Promotion League	MRFA Office	16/08/2025
New Clubs	MRFA Office	16/09/2025

SHISELWENI REGION FIFA-CONNECT/ FCMS WORKSHOP

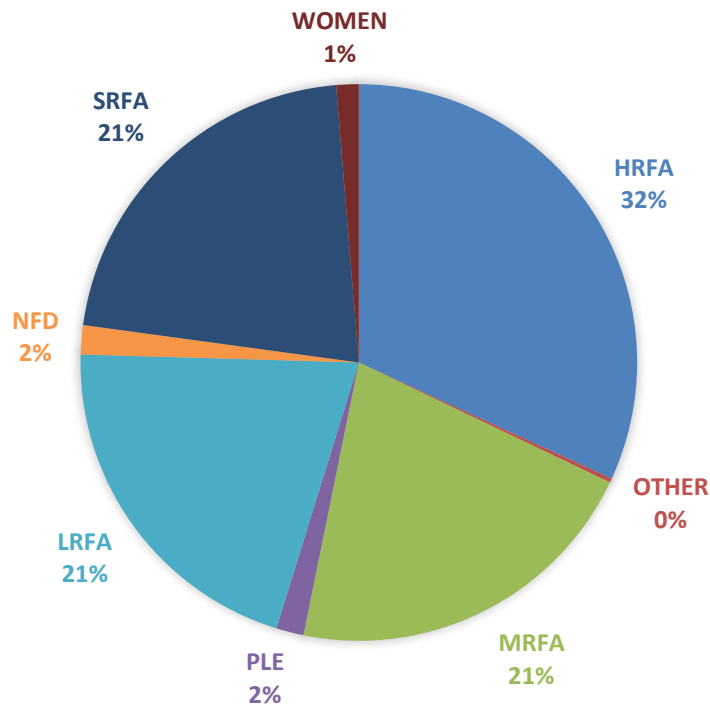
LEAGUE	VENUE	DATE
Ndunayithini	Ndunayithini Primary	19/07/2025
Lulakeni	Lulakeni High	19/07/2025
Hlatsi Zone/Hlatsi Promotion	Hlatsi Sports Centre	02/08/2025
Busileni Zone	Nkwene Inkhundla	02/08/2025
Ngudzeni	Ngudzeni High	26/07/2025
Etjendlovu/ Eastern	Etjendlovu High	26/07/2025
Magubheleni Zone	Magubheleni Primary	09/08/2025
Gege Zone	Gege Methodist	09/08/2025
Nhlangano Promotion	King Sobhuza	14/08/2025
Mkhitsini/Bhahwini Zone	King Sobhuza	18/08/2025
Siphambanweni	Sphambanweni Milling	18/08/2025
Zombodze	Zombodze Emuva Inkhundla	18/08/2025
Nhlangano Zonal	King Sobhuza	12/08/2025

REFEREE/MATCH COMMISSIONER FCMS WORKSHOP

SEASON 2025/26 REGISTRATION REPORT



FOUR REGIONAL FOOTBALL ASSOCIATION PLAYER REGISTRATION IN %



Summary

LEAGUE	Total Players	Team/Club Official	Foreign Players
Premier League of Eswatini	414	123	49
National First Division	439	82	16
Women Football League	338	16	5
Hhohho Region	8269	5	9
Manzini Region	5477	16	6
Lubombo Region	5367	7	2
Shiselweni Region	5593	0	2
Other Professional Players	62		
TOTAL	25959	249	89

Nature of Registration

Nature of Registration	Total Players
Domestic Player Loan	103
New Registration	6265
Renewal	13057
Transfer	6868
International Transfer Out	10
International Transfer Return	1

Premier League of Eswatini

#	FIFA ID	CLUB ID	CLUB NAME	PLAYERS	OFFICIAL	FOREIGN P
1.	14BVI9B	542	Amawele FC	26	5	3
2.	105MY1D	183	Ezulwini United F.C	24	5	5
3.	105N1VC	284	GREEN MAMBA	27	7	
4.	105MZAD	222	MALANTI CHIEFS FC	24	9	5
5.	105N23F	290	MANZINI SEA BIRDS	25	8	
6.	105N21J	289	MANZINI WANDERERS	30	9	5
7.	105MZHF	226	Mbabane Highlanders F.C	28	9	5
8.	105MZFA	225	Mbabane Swallows F.C	26	8	4
9.	105N1ZE	287	MONENI PIRATES	24	7	5
10.	105N3FF	318	NSINGIZINI HOTSPURS FC	25	9	5
11.	105N2YE	309	RANGERS F.C	22	6	
12.	105MZKJ	228	Royal Leopards FC	27	8	1
13.	105N15C	265	SISONKHE FC	23	7	1
14.	108K34A	384	TAMBANKULU CELTICS	27	10	5
15.	105MZWA	234	Ubombo Sugar F.C	28	9	5
16.	105N1XI	285	YOUNG BUFFALOES	28	7	
TOTAL				414	123	49

National First Division

#	FIFA ID	CLUB ID	CLUB NAME	PLAYERS	OFFICIAL	FOREIGN P
1.	105WUEJ	353	ALL NATIONS F.C	30	4	
2.	105N0AI	243	CK SURVIVORS F.C	26	6	3
3.	108K2CI	382	LOZITHA SPURS F.C	27	5	2
4.	105N0YH	258	LUDZELUDZE KILLERS	28	3	
5.	105N0UB	256	Madlenya FC	26	3	
6.	105N01H	237	MAGWANYANA F.C	24	7	
7.	105N1UE	283	Mankayane United F.C	30	8	
8.	105N20I	288	MANZINI SUNDOWNS F.C	27	6	3

9.	105N13J	263	MASUNDEVWINI ROYAL SWALLOWS	30	5	
10	105MYRE	207	Msumpe Manchester United	22	3	
11	105N2VD	307	NKWENE SUNDOWNS	26	2	2
12	105MYQF	206	Piggs Peak Professionals	28	6	1
13	105N07E	241	Red Rhinos FC	29	4	1
14	105MY2B	184	SIDWASHINI UNITED	30	7	3
15	105N0RJ	254	Usuthu Liverpool FC	26	8	
16	105N1BE	270	VIVA Stumbo's XI FC	30	5	1
TOTAL				439	82	16

Amateur Under-Contract

#	FIFA ID	CLUB ID	CLUB NAME	PLAYERS
1.	105MY1D	183	Ezulwini United F.C	1
2.	108K2DB	383	HOME AFFAIRS F.C	1
3.	108K2CI	382	LOZITHA SPURS F.C	3
4.	105N0UB	256	Madlenya FC	4
5.	105N2OI	288	MANZINI SUNDOWNS F.C	1
6.	105N1ZE	287	MONENI PIRATES	1
7.	105MYRE	207	Msumpe Manchester United	1
8.	105N2VD	307	NKWENE SUNDOWNS	1
9.	105WQFG	329	Nsingizini Hotspurs Ladies	12
10.	105MZKJ	228	Royal Leopards FC	1
11.	14C4PQJ	1053	SANGCOTFO FC	1
12.	105N15C	265	SISONKHE FC	2
TOTAL				29

Other Professional Players

#	FIFA ID	CLUB ID	CLUB NAME	PLAYERS
17.	14BVB0E	535	Brave Lions FC	1
18.	14BVINF	553	Double Action FC	1
19.	14BUCMD	524	Eleven Angels FC	2
20.	105MZ8J	220	Hawane Shooting Stars FC	1
21.	142YBZI	406	HLUTI TERRORS	2
22.	108K2DB	383	HOME AFFAIRS F.C	7
23.	14C4P2A	1009	Jubela FC	2

24.	105MZ5D	217	Kappa Kappa FC	1
25.	14C4U0H	1017	KUKHANYENI FC	1
26.	14BVMZI	665	Kusasa Sporting FC	1
27.	105N1KF	277	KWALUSENI REBELS	5
28.	105N1GH	274	LOUIS XIV F.C	1
29.	14DKE4B	1566	MAGUBHELENI CELTICS FC	1
30.	105N0FG	246	MALAHLENI UNITED FC	1
31.	105N1EG	272	MALKERNS FC	1
32.	14BGE3D	488	Mawelawela Black Aces FC	2
33.	14C47MA	839	Mhlatane United FC	1
34.	14E9IKB	1711	Morefire FC	2
35.	14BVCCF	590	Motshane Submarine FC	1
36.	14C4NVB	1000	MOYENI SUPERSPORT F.C	3
37.	105N1QC	280	MOYENI UNITED	1
38.	14C4B8J	949	Mvembili Sundowns FC	1
39.	105MYZF	212	Ndeva Galaxy	1
40.	14C48VF	809	Ndzingeni Roman United FC	2
41.	14C4A6H	742	Nkonjaneni FC	1
42.	14BVF1J	579	Ntsetse Flyers FC	1
43.	14C47VB	850	Pigg's Peak Citizen Fc	1
44.	105N2SJ	305	ROYAL POWER STARS	1
45.	14C1WWJ	887	Siphofaneni City FC	1
46.	14C4BAD	950	Soccer Rose FC	1
47.	14CFL9E	1087	Young International	3
48.	14A9U2C	426	Young Lovers FC	1
49.	105MYTG	209	Zibonele Vultures	1
TOTAL				53

Women Football League

#	FIFA ID	CLUB ID	CLUB NAME	PLAYERS	OFFICIALS	FOREIGN P
1.	105MZ6G	218	AS Inter-ladies F.C	29		
2.	105N17B	267	GREEN MAMBA LADIES	25		
3.	14EKAGI	1793	MALANTI CHIEFS U19	1		
4.	105WQAI	331	Manzini Wanderers Ladies	32	5	
5.	105WQ8C	336	Matsapha Roses Ladies	29	1	
6.	105WQDF	327	Mbabane Swallows Ladies	30		
7.	105WQBJ	332	Mbekelweni Ladies	27		
8.	105WQFG	329	Nsingizini Hotspurs Ladies	21	5	5
9.	105MYBH	193	Red Rhinos Ladies F.C	30		
10.	105WQED	328	Royal Leopards Ladies	28		
11.	105MYJG	201	Sidwashini United Ladies FC	30		
12.	105WQ7E	335	SOUTHERN DIVAS LADIES	29		
13.	105WQ9G	330	Young Buffaloes Ladies	27	5	
TOTAL				338	16	5

HHOHHO REGION

#	FIFA ID	MA ID	CLUB NAME	PLAYERS	OFFICIALS	FOREIGN P
1.	105MYMJ	203	19 Celtics FC	23		
2.	14BVX2G	707	Academy FC	27		
3.	14C4BRH	964	AK 47 FC	30		
4.	14BVIYD	564	Amabhubezi United FC	30		
5.	14BVLQA	657	Amacabane FC	26		
6.	14EKEDE	1794	Amawele U19	15		
7.	14CULFD	1362	Apocalypso FC	24		
8.	14CV70G	1393	Baceceshi Limited FC	30		
9.	14CV77J	1387	Bashokobezi FC	30		
10.	14CEWVD	1086	Besutfwini FC	30		
11.	14BVF7A	571	BI Pros FC	30		
12.	105MYAB	192	Billy Ocean	20		
13.	14BWC8D	917	Buhleni Aces FC	30		
14.	14DJ4WA	1470	Buka Eagles FC	29		
15.	14C48UC	808	Bulandzeni Rebels FC	30		
16.	105MY4F	186	Burning Spear	26		
17.	14DJ4XJ	1471	Cebelele Tiki Taka FC	25		
18.	14DJGVF	1492	CF Juventus United	20		
19.	14CV7BA	1401	Chesa Mpama FC	26		
20.	14BVI AF	543	Corporation All Stars FC	30		
21.	14CV72C	1392	Coumaflage FC	29		

22.	14BVFAC	570	Dangerous Darkies FC	25		
23.	14DJ53I	1486	DK Valley FC	24		
24.	14BVMVE	661	Dlangeni Dribbling Wizards FC	30		
25.	14BVINF	553	Double Action FC	26		
26.	14BVMXA	663	Drikkoppies FC	27		
27.	14CT39B	1305	Early Sunset FC	29		
28.	14DJ5DD	1482	Ekudzingeni FC	20		
29.	14BVNOI	666	Elangeni Vultures FC	30		
30.	14CV78H	1386	Elephant FC	19		
31.	14C49TD	755	ElevenMen FC	30		
32.	105MYGD	198	Emajukujuku FC	26		
33.	14A9TFG	424	Emaselesele FC	30	2	
34.	14AMSAD	445	EZULWINI UNITED U19	10	1	
35.	14BVN2E	668	Fast Reaction FC	27		
36.	14DJ4VH	1469	Fontotje FC	28		
37.	14C4AAG	745	Foster United FC	30		
38.	14BE5FH	472	Gobholo Greensea FC	30		
39.	14C4A1E	737	Gunwane FC	30		
40.	14C48AE	815	Happiness FC	30		
41.	14BVX1I	705	Happy Tigers FC	28		
42.	14BVCRE	600	Hawane Arsenal FC	27		
43.	105MZ8J	220	Hawane Shooting Stars FC	23		
44.	14C4A5B	741	Hellenic FC	30		
45.	14DJ51E	1487	Herefords Young Stars FC	25		
46.	14C4BJB	962	Hhohho Pirates FC	30		
47.	14BVX0F	704	Hill Stars FC	27		
48.	14BVIKI	566	Hilltop Stars FC	19		
49.	14BVLPC	656	Hlobani City Stars FC	30		
50.	14C49VC	757	Home Defenders FC	25		
51.	14BWC3J	911	Hungry Lions FC	29		
52.	14BVISA	557	Hurricane FC	30		
53.	14C4A3I	739	Imbube Celtics FC	26		
54.	14C4BTA	966	JB Arsenal FC	30		
55.	14BVWYI	702	Jubukweni United FC	30		
56.	14BVIWB	562	Junction Stars FC	21		
57.	105MZ9A	221	JUNIOR STARS F.C	28		
58.	105MZ5D	217	Kappa Kappa FC	27		
59.	14BVN4D	670	Kasi Warriors FC	27		
60.	14BVLWD	658	Kasiko FC	30		
61.	105MZ4E	216	Khanjana Rovers FC	30		
62.	14BVUFH	694	Khulangwane FC	30		
63.	14C48EI	824	KK Ajax FC	24		
64.	14C48RI	805	Kubongeni Celtics FC	26		
65.	14C4B7H	948	Kudvwaleni United FC	30		
66.	105MYEJ	196	Kupheleni FC 71	30		
67.	14BVMZI	665	Kusasa Sporting FC	29		

68.	14C480E	857	Lesley United FC	30		
69.	14BVUSG	699	Liselesele FC	21		
70.	14BVMUA	660	Litje Barcelona FC	25		
71.	14BVNEE	681	Liwakawaka FC	30		
72.	14BVN3F	669	Lobamba Bees FC	30		
73.	14BVN8B	675	Lobamba Cosmos FC	30		
74.	14BVNIJ	686	Lobamba Dynamos FC	29		
75.	14BVN1J	667	Lobamba Masters United FC	25		
76.	105MYZD	213	Lobamba Sunrise F.C	25		
77.	14C4A2D	738	Lomshiyo Express FC	30		
78.	14C4ACC	747	Lomshiyo Liverpool FC	30		
79.	14C492G	771	Lonhhalane FC	23		
80.	14CTCWE	1320	Lonhhalane Young Stars FC	22		
81.	14BVWZG	703	Love & Peace FC	25		
82.	14C48DG	822	Lozaza FC	29		
83.	14BVCH	593	Lubhedze FC	26		
84.	14BVX3J	708	Lunkanka Highlanders FC	29		
85.	14C13SH	1269	Lusito Lions FC	30		
86.	14BVIZA	565	Lusoti FC	26		
87.	14BVEWE	581	Lusushwana Nationals FC	21		
88.	14BVNFD	683	Luveve Killers FC	23		
89.	14DJ3MJ	1468	Mabini United FC	30		
90.	14C49QC	752	Macocweni United FC	25		
91.	14CT2SD	1318	Madelezini Sweet Corner FC	30		
92.	14C47UJ	849	Maguga Cosmos FC	30		
93.	14BVIHB	550	Mahwalala Rebels FC	28		1
94.	14BVCNC	598	Majotini Citizen FC	25		
95.	14C49UE	756	Makhweya Young Stars FC	30		
96.	14EKAGI	1793	MALANTI CHIEFS U19	18		1
97.	14C49SB	754	Malibeni Tigers FC	27		
98.	14C49PH	751	Manjengeni United FC	30		
99.	14CTCYI	1323	Manjengeni Young Eleven FC	30		
100.	14CUT6B	1375	Mantsholo FC	10		
101.	14BVBCA	567	Mantsholo United FC	22		
102.	14CHEFF	1186	Manyisa United FC	20		
103.	14BVF6C	576	Manzanzima Celtics FC	30		
104.	14BVUIF	695	Maphalaleni Blue Birds FC	28		
105.	14CT3AF	1306	Maphalaleni Green Pastures FC	23		
106.	14BVWXD	701	Maphalaleni Killers FC	29		
107.	14BVUCA	691	Maphalaleni Manchester United FC	19		
108.	14BVUBC	690	Maphalaleni Rangers FC	29		
109.	14BVUNH	698	Maphalaleni Stone Breakers FC	30		
110.	14BVX8D	713	Maphalaleni Sunrise FC	27		
111.	14CT3BI	1307	Maphalaleni Tjoveni United FC	25		

112.	14CV04B	1382	Maphalaleni Young Professionals FC	20		
113.	14BVUAE	689	Maphalaleni Young Stars FC	25		
114.	14CUR7E	1368	Mashobane Young Killers FC	30		
115.	14DJDCG	1490	Mashobeni Sunrise FC	29		
116.	14A9T0B	423	Matsamo Swallows FC	30		
117.	14CURBJ	1369	Mavula City Stars FC	26		
118.	14BWC7B	916	Mavula Seven Up FC	30		
119.	14BWCBE	919	Mawombe Arsenal FC	21		
120.	14BWCAJ	918	Mayiwane FC	27		
121.	14CUSTF	1371	Mazulwini Sundowns FC	30		
122.	14BVIJE	552	Mbabane Arsenal FC	24		
123.	14BH8EH	498	Mbabane Highlanders U-19	18		2
124.	14BD9XC	463	Mbabane Swallows U19	29	1	
125.	14C4BMD	960	Mbasheni Swallows FC	30		
126.	14BVCTG	601	Mdzimba Achievers FC	30		
127.	14BVBAE	610	Mdzimba All Stars FC	29		
128.	14BVCBH	604	Mdzimba Arsenal FC	26		
129.	14CT3GA	1311	Mdzimba Blue Birds FC	29		
130.	14BVB9J	608	Mdzimba Bush Bucks FC	25		1
131.	14BVB7D	606	Mdzimba Green Sea FC	27		
132.	14CT1LE	1310	Mdzimba Mayoloza United FC	27		
133.	14BVCFY	603	Mdzimba Rebels FC	29		
134.	14BVB6B	609	Mdzimba Rhinos FC	21		
135.	14BVMWC	662	Mdzimba Top Centre FC	24		
136.	14BVMYG	664	Mdzimba United Bombers FC	30		
137.	14BVBBC	611	Mdzimba United Rangers FC	22		
138.	14BV50I	612	Mdzimba Young Swallows FC	29		
139.	14DJ4ZB	1473	Mguleni United FC	20		
140.	14DJ9RA	1489	Mhlambanyatsi FC	22		
141.	14BVF3F	573	Mhlane United FC	23		
142.	14C49XI	760	Mhlangatane Celtics FC	26		
143.	14CG35D	1126	Mhlangatane Chelsea FC	23		
144.	14C498D	778	Mhlangatane City Stars FC	24		
145.	14C494H	774	Mhlangatane Democracy FC	30		
146.	14C48ZH	767	Mhlangatane Fast Movers FC	27		
147.	14C48YJ	766	Mhlangatane Hot Fighters FC	29		
148.	14A9TIB	425	Mhlangatane Manchester FC	23		
149.	14CTCZG	1324	Mhlangatane New Castle FC	24		
150.	14C490F	769	Mhlangatane Professionals FC	30		
151.	14C491I	770	Mhlangatane Thuluzobona FC	30		
152.	14C47MA	839	Mhlatane United FC	24		
153.	14BVCJG	594	Mhlosheni Celtics FC	15		
154.	14BVX5C	710	Mighty Birds FC	25		
155.	14C49WF	758	Mighty Bombers FC	30		
156.	14BVF9H	578	Mighty Chiefs FC	29		

157.	14C1WXE	853	Mkhunjini Warriors FC	30		
158.	14BVCSI	588	Motshane Crocodiles FC	24		
159.	14BVCCF	590	Motshane Submarine FC	30		
160.	14BVCKH	595	Motshane Very Good FC	20		
161.	14BVIEH	547	Mphalati Dribbling Stars FC	28		
162.	14C489J	814	Mphondla United FC	28		
163.	14C493J	773	Mpofu Aces FC	30		
164.	14BVJ0C	568	Mpolonjeni Hotspurs FC	29		
165.	14BVIUH	559	Mpolonjeni Young Fighters FC	23		
166.	14C48WI	810	Mpumalanga Aces FC	26		
167.	105MYFI	197	Msahweni F.C	30		
168.	105MYVI	210	Mshinande Arsenal	27		
169.	14BVIGA	549	Multi Classic FC	25		
170.	14BVIBI	544	Mvakwelitje FC	27		
171.	14C4B8J	949	Mvembili Sundowns FC	23		1
172.	14C4A9F	744	Mvembili Young Tigers FC	29		
173.	105MYSI	208	Mvuma Hotspurs	28		
174.	14DJ5AG	1479	Mvutjini United FC	29		
175.	14BVNHH	685	Mvutshini Invaders FC	30		
176.	14C48IF	830	Mzimnene Celtics FC	22		
177.	105MYFF	212	Ndeva Galaxy	25		
178.	14C4BEC	955	Ndlalambi Young Stars FC	20		
179.	14CUSUJ	1372	Ndvwabangeni Liverpool FC	30		
180.	14C48GB	827	Ndzingeni Academy FC	24		
181.	14C48JJ	831	Ndzingeni Blue Birds FC	29		
182.	14C49CD	799	Ndzingeni M. Professionals FC	26		
183.	14C48KA	832	Ndzingeni Red Sea FC	30		
184.	14C48VF	809	Ndzingeni Roman United FC	28		
185.	14C48CA	820	Ndzingeni Super Aces FC	30		
186.	14DJ5CC	1481	Ndzingeni Super Eagles FC	1		
187.	14C1WRE	797	Ndzingeni White City FC	30		
188.	14C485H	812	Ndzingeni Young Chiefs FC	29		
189.	14C48QJ	804	Ndzingeni Young Stars FC	30		
190.	14DLHQA	1517	Ngcwengcweni United FC	24		
191.	14DJ5BB	1480	Nginamadvolu United FC	30		
192.	14BVNCI	679	Ngonini City Stars FC	20		
193.	14CUR8C	1367	Ngweni Highlanders FC	30		
194.	14BVCQF	589	Ngwenya Leeds United FC	30		
195.	14BVCLA	596	Ngwenya United FC	30		
196.	14BVAIG	628	Nhlokomeni Cosmos FC	27		
197.	14C4BBG	951	Njakeni City FC	30		
198.	14C4C5E	971	Njakeni United FC	30		
199.	14BVCWJ	587	Nkhamba Atletico FC	19		
200.	14BVCXE	586	Nkhamba Dribbling Stars FC	10		
201.	14DJ4YC	1472	Nkhamba Golden Warriors FC	30		
202.	14DJ5EA	1483	Nkhondvosini FC	22		

203.	14A9SZI	422	Nkomazi United FC	30		
204.	14C4A6H	742	Nkonjaneni FC	26		
205.	14BVCMJ	597	Nkoyoyo Juniors FC	30		
206.	14BVIXC	563	Nkwadini United FC	29		
207.	14BWCEG	921	Ntabinezimpisi City Cosmos FC	30		
208.	14BWCCD	920	Ntabinezimpisi City Stars FC	30		
209.	14BWBZG	900	Ntabinezimpisi Fontotje Dangerous Darkies FC	30		
210.	14BWC1I	906	Ntabinezimpisi Golden Arrows FC	30		
211.	14BWCFB	922	Ntabinezimpisi Manchester United FC	25		
212.	14DJDDJ	1491	Ntabinezimpisi Never Die FC	21		
213.	14BWC6A	915	Ntabinezimpisi Super Stars FC	28		
214.	105MYXE	211	Ntabinezimpisi Swallows FC	22		
215.	14BWC0F	902	Ntabinezimpisi Zamalek FC	29		
216.	14C4ADD	748	Ntfonjeni Barcelona FC	28		
217.	14DJ56H	1485	Ntfonjeni City Stars FC	30		
218.	14DJ57C	1484	Ntfonjeni Mayangeni Cosmos FC	24		
219.	14C49ZE	735	Ntfonjeni Sidwashini FC	21		
220.	14C4ABB	746	Ntfonjeni Zibonele FC	30		
221.	14BVF1J	579	Ntsetse Flyers FC	29		
222.	14BVX4H	709	Ntunjambili Killers FC	30		
223.	14CV74A	1384	NYAKATFO HOTSPURS FC	26		
224.	14CV71B	1390	Nyakatfo Nhlambeni Aces FC	27		
225.	14CV73D	1389	Nyakatfo White City FC	13		
226.	14C47QH	845	Phophonyane FC	28		
227.	14CUY2D	1377	Phuzweni United FC	29		
228.	14C47VB	850	Pigg's Peak Citizen Fc	30		
229.	14C47ZJ	856	Pigg's Peak Darkies United FC	30		
230.	14DJ59F	1478	Pigg's Peak Real Darkies FC	30		
231.	14C47TF	847	Pigg's Peak Rockville United FC	21		
232.	14C47WH	851	Pigg's Peak Supersport FC	14		
233.	14C47XF	852	Pigg's Peak Thuluzobona FC	28		
234.	14CV6ZF	1385	Pikiliyeza FC	27		
235.	14BVIRC	556	Pine Valley FC	23		
236.	14BVIPD	554	Pot O Gold FC	30		
237.	14BVN6C	673	Power Stars FC	29		
238.	14CTCXD	1322	PPK Shinning Stars FC	22		
239.	14BVB8F	607	Real Monaco FC	30		
240.	14BVI8I	541	Real Tec FC	28		
241.	14BVF5G	575	Real Touch FC	30		
242.	14BVEXD	582	Real United FC	30		
243.	14BVJ1F	569	Red Stars FC	13		
244.	14BVCUD	602	Rhumba Stars FC	21		

245.	14C484I	841	Rise & Shine FC	23		
246.	14BVX7B	712	Rollers FC	24		
247.	14BVIDJ	546	Royal Dynamos FC	30		
248.	14BD9WB	464	Royal Leopards U19	25	1	
249.	14BWC5C	914	Russian Bombers FC	30		
250.	14BVIID	551	Sandla All Stars FC	29		
251.	105MZ1F	214	SEVEN STARS FC	30		
252.	14BW55J	733	Seven Up FC	28		
253.	105MY9C	191	Sibuyeni FC	24		
254.	14CV7FF	1388	Sidvashini Killers FC	24		
255.	14BVF4D	574	Sigangeni FC	30		
256.	105MZ3B	215	SIGODLO F.C	30		
257.	14C49AJ	787	Sihhoye Academy FC	29		
258.	14C4BDE	954	Sikhaleni FC	30		
259.	14BVN7A	674	Silomo FC	29		
260.	14BE5HD	473	Sitseni Young Chiefs FC	30		
261.	14DJ58A	1477	Sivutsa Stars FC	30		
262.	14BWC2G	909	Skom Boyz FC	30		
263.	14C4BAD	950	Soccer Rose FC	20		
264.	14DJ50J	1474	Soweto 2.0 FC	24		
265.	14BWBXD	896	Special Killers FC	15		
266.	14C4BCH	952	Star Wanderers FC	30		
267.	108LBEF	395	Stone Breakers F.C	30		
268.	14BVEYI	584	Super Stars FC	19		
269.	14BVMSH	659	Swazi Sundowns FC	30		
270.	14C49BE	795	Sweet Banana FC	30		
271.	14C49YB	734	Teenagers FC	22		
272.	14BVUEI	693	Thuluzobona FC	30		
273.	14C4C6F	972	Timphisini All Stars FC	25		
274.	14C4BZB	969	Timphisini Blue birds FC	29		
275.	14C4BGJ	956	Timphisini Ellegence FC	27		
276.	14C4BVH	967	Timphisini Golden Arrows FC	27		
277.	14C4BXJ	968	Timphisini Gunners FC	27		
278.	14DJ54G	1475	Timphisini New Castle FC	30		
279.	14CI2DD	1268	Timphisini Ngonini FC	30		
280.	14C4B9A	965	Timphisini Rockville FC	30		
281.	14C4BPG	961	Timphisini Sevilla FC	28		
282.	14C4BQB	963	Timphisini Young Tigers FC	26		
283.	14C4BHF	957	Timphisini Zamalek FC	30		
284.	14CUJ1E	1355	Tipikili Peacemaker FC	26		
285.	14BVX6A	711	Top Classic FC	30		
286.	14BVF2E	572	Total XI FC	25		
287.	14BE5IF	475	Trounge FC	30		
288.	14C48HD	829	Tsunami FC	28		
289.	105MY7G	189	Umbelebele Cosmos FC	25		
290.	14BVUKA	696	Umkhokha FC	23		

291.	14BVITB	560	Veni Cosmos FC	26		
292.	14BVF0I	580	Villa Sport FC	29		
293.	14C48PF	833	Volcano FC	5		
294.	14C4C4A	970	Vusweni City Stars FC	26		
295.	14C4BII	958	Vusweni Cosmos FC	28		
296.	14CULDB	1361	Vusweni United FC	16		
297.	14BVNGG	684	Vutha FC	30		
298.	14C495C	776	Weirma Cosmos FC	30		
299.	14BVICG	545	White City FC	30		
300.	14DLHRJ	1518	White Rangers FC	23		
301.	14C48XG	811	Winners Park FC	20		
302.	14BVIVG	561	Woodlands FC	30		
303.	14BVN9H	676	X-Eleven FC	29		
304.	14BVULD	697	Xi Experience FC	30		
305.	14BVF8B	577	Young Fighters FC	30		
306.	14A9U2C	426	Young Lovers FC	20		
307.	14BFM5B	480	Young Professionals FC	25		
308.	14BVMTJ	682	Zabeni All Stars FC	30		1
309.	105MYTG	209	Zibonele Vultures	29		2
310.	14C49NJ	750	Zintantjana Liverpool FC	26		
311.	14BE5JJ	476	Zinyane All Stars FC	24		
312.	14CUT3G	1374	Zizweni United FC	17		
313.	14BVN5G	671	Zulwini Aces FC	25		
TOTAL				8269	5	9

MANZINI REGION

#	FIFA ID	MA ID	CLUB NAME	PLAYERS	OFFICIALS	FOREIGN P
1.	14C4RVH	1012	1995 MBULUZANA F.C	29		
2.	14C4NFF	981	Abancobi F.C	28		
3.	14CFLIA	1092	Africa 2010	30		
4.	14C4NXF	992	African Chiefs F.C	30		
5.	14CTNXB	1337	All Stars FC	29		
6.	14C4NMA	987	Alliance Foods FC	27		
7.	105N26C	292	BAD BOYS	30		1
8.	14C4QPB	1043	BANTU CITY FC	30		
9.	14DJYSJ	1545	BAVULI FC	30		
10.	14C4Q0A	1063	BETHANY UNITED FC	27		
11.	14BG5EG	481	Bhekinkhosi FC	30		
12.	149V7WI	420	Bhudla Celtics FC	30		
13.	14DJYDB	1550	BLACK MAMBA FC	30		

14.	14C4NQH	988	Chaos LTD F.C	30		
15.	14E9IQI	1716	Classic FC	29		
16.	108NJ0H	399	COLANI UNITED	30		
17.	14CFLMG	1095	Commandos	26		
18.	105N18D	268	CURRENT TOASTERS	28		
19.	105N1JF	276	CUTTER COSMOS	28		
20.	14C4QHE	1077	DON DON FC	30		
21.	14CFLUE	1101	Dudusini Zamalek	30		
22.	14CFLEG	1088	Dvudvusini Killers	24		
23.	14DJYFD	1537	DZIBE UNITED F.C	29		
24.	14C4PVF	1058	EKUTSIMULENI LIVERPOOL FC	30		
25.	14E9INA	1714	Emapiano FC	25		
26.	14DJYGG	1541	EMAZONDO F.C	30		
27.	14E9T5J	1734	Eni United FC	19		
28.	14C4TZG	1015	ESTATE CLASSIC FC	30		
29.	14C4UFJ	1038	ESWATINI WIRE FC	28		
30.	105N1TD	282	FAIRVIEW CHIEFS F.C	30		
31.	10CFSQJ	405	FASHION INTERNATIONAL	30		
32.	14E9TBH	1740	FC MULTI	15		
33.	14BG5HC	483	FC Navara	24		
34.	14C8J3G	1081	FC North	30		
35.	14C4P6B	1004	FC NTABAS	26		
36.	14DJYVD	1532	FC SPORTING	25		
37.	14E9IXD	1723	Gaza FC	23		
38.	14C4QEJ	1074	GEBENI FC	28		
39.	14C4U7I	1030	GIANT CLOCKWORK FC	27		
40.	14E9TFI	1744	Giirrona FC	16		
41.	14C4UJC	1042	GOCWENI TROMPIES FC	30		
42.	14C4NTF	995	God's Property F.C	21		
43.	105N1VC	284	GREEN MAMBA	1		
44.	14C4NHI	982	Green Way FC	30		
45.	14CFLPH	1108	Highlands Blues FC	28		
46.	14CTNUB	1338	Home Defenders FC	28		
47.	14CTMMB	1349	Hotline FC	21		
48.	14CSXPG	1289	Hungry Lions FC	27		
49.	14DKMJG	1583	Iceberg Blue	30		
50.	14DJYYE	1536	INTERNATION ACADEMY FC	12		
51.	14CTNPC	1342	Jabavu FC	30		
52.	14C4P2A	1009	Jubela FC	26		2
53.	14C4UIE	1040	JUNIOR EAGLES FC	30		
54.	14C4NNG	998	Khamatfo F.C	26		
55.	14E9IJI	1712	Khawula United FC	27		
56.	14C4MPA	975	Kholwane Flying Birds F.C	30		
57.	14C4U0H	1017	KUKHANYENI FC	28		
58.	14E9IPJ	1715	Kwaluseni Dark City FC	22		
59.	105N1KF	277	KWALUSENI REBELS	24	1	

60.	14DJYTH	1543	LAMGABHI FC	29		
61.	14CFLBE	1096	Lamgabhi Peacemakers	30		
62.	14DJZ2H	1522	LIKHITSI EAGLES FC	30		
63.	14C4U3C	1024	LION HEART FC	29		
64.	105N1GH	274	LOUIS XIV F.C	23		
65.	105N25G	291	LUDZELUDZE BROTHERS	29		
66.	14C4UBD	1034	LUDZELUDZE CELTICS FC	24		
67.	14CFLJF	1093	Luhleko Classic	26		
68.	14CFLNJ	1097	Luhleko Flyers	30		
69.	14CFLKF	1094	Luhleko Ravensers	23		
70.	14C4PXG	1059	LUVE ALL NATIONS FC	29		
71.	14C4PUC	1057	LUVE CLASSIC FC	30		
72.	105N1AJ	269	LUVE COSMOS FC	30		
73.	14C4Q9C	1047	LUVE STARS FC	30		
74.	14CTP1D	1331	Luyengo Young Killers FC	29		
75.	14C4MQE	977	Lwandle Young Tigers F.C	28		
76.	14C4NUJ	999	MA-G-MAN FC	29		
77.	14DJYIJ	1544	MACEMBE FC	19		
78.	14DSJMC	1620	MADLOLO KILLERS FC	30		
79.	14EDDCC	1756	Mafutseni City FC	12		
80.	14C4P5H	1008	Mafutseni United FC	29		
81.	14C4P4I	1002	MAFUTSENI VULTURES F.C	35		
82.	14CTNVA	1348	Mafutseni Young Stars FC	30		
83.	14C4UDH	1036	MAHASHULANE FC	30		
84.	14CTMRI	1333	Mahlanya Sundowns FC	28		
85.	14CFZQG	1112	Mahlanya United	28		
86.	14BIPHG	500	Malandela Cyclone FC	30		
87.	14E9IVJ	1721	Malayisha FC	30		
88.	105N10F	260	Maliyaduma Community XI	30		
89.	14C4QKH	1080	MALKERNS CHIEFS FC	29		
90.	105N1EG	272	MALKERNS FC	30		
91.	14C4QLA	1072	MALKERNS GOLDEN ARROWS FC	30		
92.	14C4UKC	1045	MANTSHONGA FC	29		
93.	14C4P3G	994	Manzini Combine Stars F.C	25		
94.	14DJZ1G	1520	MANZINI HAWKS FC	30		
95.	14C4NLC	993	Manzini Home Sparrows F.C	30		
96.	14BD9SA	468	Manzini Sea Birds U19	15	1	
97.	14C4P8F	974	Manzini Superstars FC	22	2	
98.	14C4P0E	991	Manzini United F.C	30		
99.	105WQAI	331	Manzini Wanderers Ladies	2		
100.	14BD9QG	466	Manzini Wanderers U19	22		
101.	14CTNSF	1346	Matsapha City FC	29		
102.	14DJZ3E	1528	MATSAPHA TIGERS FC	25		
103.	14DJYZC	1534	MBANGAVE ARSENAL FC	29		
104.	14DJZ9B	1524	MBASHENI BROTHERS F C	30		

105	14E9IRD	1717	Mbekelweni Maystars FC	24		
106	14E9J0H	1728	Mbekelweni United FC	22		
107	14CFLXI	1105	Mcengeni Sundowns	25		
108	14CFLRA	1107	Mcengeni United	24		
109	14C4RTA	1020	MDAYANE FC	29		
110	14C4QDA	1069	MDONJANE ARSENAL FC	25		
111	14CTP2B	1332	Mdonjane Scorpions FC	30		
112	14E9IYI	1725	Mdonjane Young Stars FC	30		
113	14CFLZE	1104	Mfeni Spurs	5		
114	14DKK6F	1584	Mhlabubovu FC	29		
115	14CTNNE	1343	Mhlaleni Citizens FC	26		
116	14C4U9D	1037	MHLALENI SUPERSTARS FC	30		
117	14CFLTD	1100	Mhlangeni Rhinos	30		
118	14CFLAJ	1089	Mhlangeni United	28		
119	14CFLQC	1098	Mhlangeni Young Buffaloes	30		
120	14CTP0A	1334	Mhlosheni United FC	24		
121	105N14H	264	MILLING HOTSPURS	30		2
122	14DJYPA	1531	MKHUZWENI UNITED FC	30		
123	14C4QCF	1049	MLIBA RANGERS FC	30		
124	14C4QBH	1048	MLIBA UNITED FC	30		
125	14C4PTE	1056	MLINDZAVE ALL STARS FC	30		
126	14BD9UH	470	Moneni Pirates U19	17		
127	14E9IKB	1711	Morefire FC	30		
128	14C4PRI	1054	MOYENI FC	29		
129	14C4NVB	1000	MOYENI SUPERSPORT F.C	21	2	
130	105N1QC	280	MOYENI UNITED	26	2	
131	14C4QMJ	1071	Mphini FC	30		
132	14C4S3E	1018	MPHOLA CELTICS FC	30		
133	14CULEE	1359	Mpondweni Red Lions	28		
134	14C4QFI	1075	NDINDA VOLCANO FC	29		
135	14CTMPF	1328	New Generation FC	30		
136	14CFLDI	1111	Ngcayini Black Aces	24		
137	14C4NRB	1003	NGCULWINI YOUNG CANNIBALS F.C	30		
138	14C4QGD	1076	NGODINI FC	28	2	
139	14CFLSB	1099	Ngogodla Young Stars	30		
140	14DJZ7F	1526	NGONINI UNITED FC	3		
141	14C4NYA	976	Ngwane Park Aces FC	29		
142	14C4NWH	985	Ngwane Park Eagles F.C	30		
143	14C4S1G	1021	NGWAZINI F.C	23		
144	14DJYCI	1549	NKILIJU UNITED	30		
145	14C4P9J	1005	Nkonga Pirates F.C	30		
146	14BG5IA	484	Nsenga Comrades FC	30	5	
147	14E9TCF	1741	Nsenga FC	13		
148	14E9T8E	1737	Nsenga United FC	26		
149	14CFLFB	1110	Nsuka Fight	28		

105	14E9IRD	1717	Mbekelweni Maystars FC	24		
106	14E9J0H	1728	Mbekelweni United FC	22		
107	14CFLXI	1105	Mcengeni Sundowns	25		
108	14CFLRA	1107	Mcengeni United	24		
109	14C4RTA	1020	MDAYANE FC	29		
110	14C4QDA	1069	MDONJANE ARSENAL FC	25		
111	14CTP2B	1332	Mdonjane Scorpions FC	30		
112	14E9IYI	1725	Mdonjane Young Stars FC	30		
113	14CFLZE	1104	Mfeni Spurs	5		
114	14DKK6F	1584	Mhlabubovu FC	29		
115	14CTNNE	1343	Mhlaleni Citizens FC	26		
116	14C4U9D	1037	MHLALENI SUPERSTARS FC	30		
117	14CFLTD	1100	Mhlangeni Rhinos	30		
118	14CFLAJ	1089	Mhlangeni United	28		
119	14CFLQC	1098	Mhlangeni Young Buffaloes	30		
120	14CTP0A	1334	Mhlosheni United FC	24		
121	105N14H	264	MILLING HOTSPURS	30		2
122	14DJYPA	1531	MKHUZWENI UNITED FC	30		
123	14C4QCF	1049	MLIBA RANGERS FC	30		
124	14C4QBH	1048	MLIBA UNITED FC	30		
125	14C4PTE	1056	MLINDZAVE ALL STARS FC	30		
126	14BD9UH	470	Moneni Pirates U19	17		
127	14E9IKB	1711	Morefire FC	30		
128	14C4PRI	1054	MOYENI FC	29		
129	14C4NVB	1000	MOYENI SUPERSPORT F.C	21	2	
130	105N1QC	280	MOYENI UNITED	26	2	
131	14C4QMJ	1071	Mphini FC	30		
132	14C4S3E	1018	MPHOLA CELTICS FC	30		
133	14CULEE	1359	Mpondweni Red Lions	28		
134	14C4QFI	1075	NDINDA VOLCANO FC	29		
135	14CTMPF	1328	New Generation FC	30		
136	14CFLDI	1111	Ngcayini Black Aces	24		
137	14C4NRB	1003	NGCULWINI YOUNG CANNIBALS F.C	30		
138	14C4QGD	1076	NGODINI FC	28	2	
139	14CFLSB	1099	Ngogodla Young Stars	30		
140	14DJZ7F	1526	NGONINI UNITED FC	3		
141	14C4NYA	976	Ngwane Park Aces FC	29		
142	14C4NWH	985	Ngwane Park Eagles F.C	30		
143	14C4S1G	1021	NGWAZINI F.C	23		
144	14DJYCI	1549	NKILIJU UNITED	30		
145	14C4P9J	1005	Nkonga Pirates F.C	30		
146	14BG5IA	484	Nsenga Comrades FC	30	5	
147	14E9TCF	1741	Nsenga FC	13		
148	14E9T8E	1737	Nsenga United FC	26		
149	14CFLFB	1110	Nsuka Fight	28		

150	14E9ILH	1713	Nsuka Killers FC	30		
151	105N1NJ	279	NSUKA UNITED	27	1	1
152	105N28B	293	Ntondozi Celtics FC	25		
153	14C4QIC	1079	NTONDOZI FC	23		
154	14C4Q7G	1078	NTONDOZI TROUBLEMAKERS FC	30		
155	14C4RWA	1010	NYAKENI COSMOS FC	30		
156	14C4RUF	1011	NYAKENI HEROES F.C	30		
157	14C4S2H	1022	NYAKENI RAVENS FC	21		
158	14C4RZB	1016	NYAKENI TROMPIES FC	25		
159	14CFLCD	1090	Othandweni Swallows	25		
160	14C4Q1D	1073	PHONDO FC	28		
161	14E9T4F	1745	Phowe FC	18		
162	14E9TAB	1739	Power XI	19		
163	14E9TEJ	1743	Real Mococoma FC	19		
164	14C4U5F	1028	REAL PROFESSIONALS FC	29		
165	14E9T7G	1736	Real Santos FC	17		
166	14DJYLB	1546	REBELS FC	22		
167	14C4PZH	1061	RED SWALLOWS FC	27		
168	10CFSPF	404	RFG United FC	28		
169	14E9ITC	1719	Rise And Shine FC	22		
170	14E9IWE	1722	Rising Stars FC	27		
171	14C4QJG	1026	SACRAMENT FC	29		
172	14C4PQJ	1053	SANGCOTFO FC	30		
173	14DJYEE	1535	SCORPION FC	30		
174	14CGL5B	1145	Seven Stars	30		
175	14DJZ4C	1521	SIDVOKOKODVO SUN BIRDS FC	29		
176	14C4UCB	1033	SIGOMBENI SOCCERS FC	28		
177	14CTNLG	1341	Silver Stars FC	30		
178	14E207G	1663	Sisonkhe U19	21		
179	14DJYHH	1529	SOWETO FC	27		
180	14CTNYH	1335	Sporting Londlovu FC	30		
181	14C4PPF	1051	STEP AHEAD FC	30		
182	14E9J2J	1732	Submarine FC	26		
183	14C4UEF	1035	SUPER 16 FC	30		
184	14C4QNC	1070	SURVIVOR FC	27		
185	149V7XG	421	TALIBAN FOOTBALL CLUB	30		
186	14E9HJE	1703	The Heroes FC	30		
187	14DJYQE	1542	TIGERS FC	30		
188	14E9J1A	1730	Tiki Taka FC	30		
189	14C4PMB	1006	Timbutini All Stars F.C	27		
190	14C4P7D	1007	Timbutini Combine Stars F.C	30		
191	14DKMKH	1585	Tinyalitsi FC	24		
192	14C4NGE	980	Twosticks Comrades FC	30		
193	14E9T6I	1735	TYSON FC	22		

194	14C4PWI	1062	UCHE FC	25		
195	14C4RXJ	1013	UMSHINA WEDORTMUND FC	4		
196	14C4Q4F	1066	VUKA ACES FC	29		
197	14C4NEB	997	Vulamehlo Classic FC	30		
198	14E9T9C	1738	Vusweni Young Brothers FC	9		
199	14C4UHG	1044	WHITE KILLERS FC	28		
200	14BD9RC	467	Young Buffaloes U19	14		
201	14CFL9E	1087	Young International	27		
202	14CFLYB	1103	Young Lovers	29		
203	14CFLHC	1109	Young Madrid	29		
204	14CFLWF	1106	Zama	20		
205	14C4PNH	1050	ZAMA UNITED FC	30		
206	14C4U6E	1029	ZOMBODZE UNITED FC	29		
207	14CFLGH	1091	Zondwako Killers	30		
TOTAL				5477	16	6

LUBOMBO REGION

#	FIFA ID	MA ID	CLUB NAME	PLAYERS	OFFICIALS	FOREIGN P
1.	14C1WSI	886	African Pride FC	24		
2.	14CT36J	1304	ALL STARS FC	28		
3.	14CSNMF	1283	Ambassadors FC	27		
4.	14C1WVI	860	Bacambi FC	28		
5.	14CSIYI	1278	Baleni FC	30		
6.	14E9DRB	1694	Bambanani FC	29		
7.	14CHVAI	1215	BARCELONA FC	29		
8.	14E9HME	1708	Bekela Chiefs FC	22		
9.	105MZNI	229	BHELEBANE F.C	29		
10.	14BVALC	617	Bhunu FC	27		
11.	14C1X1F	890	Big Bombers FC	30		
12.	14BW23F	724	Big Boys FC	30		
13.	14BVAMA	618	Black Bombers FC	29		
14.	14BUC3B	516	Black Mamba FC	24		
15.	14BVAXF	532	Born Again FC	30		
16.	14BVXEG	634	Boys to Men FC	30		
17.	14BVB0E	535	Brave Lions FC	29	1	
18.	14BVXIA	639	Bush Bucks FC	28		
19.	14BVY0C	706	Bush Rangers FC	26		
20.	14BUC9A	513	Calabash XI FC	28		
21.	146LGDJ	410	Chesterville FC	27		
22.	105N0SF	255	CITY WARRIORS	25		
23.	105MZRH	231	CPL FC	30		
24.	14BWCGH	881	Crystal Palace F&C -	29		

25.	105MZSC	232	DANGEROUS DARKIES	29		
26.	14C462F	927	Dangerous XI FC	25		
27.	14BVXNJ	645	Double Classic FC	28		
28.	14BUCKJ	529	Dvokodweni United FC	21		
29.	14C47LC	880	Dynamite Sporting FC	26		
30.	14C469G	933	Easy Choppers FC	26		
31.	14BUCMD	524	Eleven Angels FC	33		
32.	146T3JG	415	Equator FC	28		
33.	14C474A	913	Fatherless FC	28		
34.	14DL2LA	1591	Fearless FC	29		
35.	14E9DNG	1689	Fidelity FC	28		
36.	14BEWRC	478	Free at Last F.C	30		
37.	14C47CJ	872	Future Stars FC	25		
38.	14CSYRI	1291	GABIGABI FC	30		
39.	108KA9B	386	GUCUKA COSMOS	28		
40.	14C46JH	907	Heavenly Birds FC	30		
41.	14BVAPI	620	Heroes Sundowns FC	27		
42.	14BUB7G	523	Highway Never Die FC	28		
43.	108K35E	385	Home Sparrow FC	26	1	
44.	105N0JH	249	HOT CHILLIES	26		
45.	14BVXCD	632	Hungry Lions FC	30		
46.	146T3GD	412	Hungry Vultures	29		
47.	14DL3ZE	1597	Inhliziyo The Heart FC	30		
48.	14C46LG	910	Insha Sport FC	29		
49.	14E9DIG	1682	Jezi Juventus FC	30		
50.	14BW22E	723	Jija Matdecel FC	22		
51.	14CSNYI	1287	Jimba United FC	29		
52.	14CHN9G	1212	JUNIOR AMAKHOSI FC	30		
53.	105MZYC	235	JUVENTUS F.C	26	2	
54.	14C465I	929	Kasi Warriors FC	26		
55.	14C468C	932	Killer Wizard FC	26		
56.	14BVXPH	646	Kotas FC	22		1
57.	14BVAQH	621	Kubuta Celtics FC	26	1	
58.	14BVAHI	613	Kubuta Red Lions FC	20		
59.	14BW1TD	714	Kukhanyeni United FC	27		
60.	14C46DF	897	Lanjani Cosmos FC	30		
61.	14BVAVB	627	Lavundlamanti Sea Birds FC	30		
62.	14BVXSB	649	Lomacimba FC	22		
63.	108PM9J	400	LUBHUKU UNITED F.C	30		
64.	14BUCEC	526	Lubhuku Young Stars FC	30		
65.	14E9DSD	1696	Lubhuku Zamalek FC	26		
66.	14BVXTD	650	Lubilweni Suprise FC	30		
67.	14BVXRA	648	Lukhula Black Stars FC	29		
68.	14BEWSA	479	Madadeni Real Madrid F.C	30		
69.	14CHNBJ	1211	Madubeni Young Aces FC	26		
70.	14CSYYJ	1290	Madubula Rovers FC	30		

71.	14C46CE	893	Madvuma FC	27		
72.	14DLC8E	1609	Mahaleni FC	25		
73.	14C47HI	877	Mahlabaneni Junior Stars FC	30		
74.	14CT3PD	1298	MAHLABATSINI CITY FC	25		
75.	14BVAUJ	626	Mahlabatsini Stone Breakers FC	30		
76.	14BVATF	624	Makhwekhwetl Mighty Birds FC	30		
77.	105N0FG	246	MALAHLENI UNITED FC	29		
78.	14BUCCH	515	Malindza Juventus FC	21		
79.	14E9E7D	1681	Malindza Young Lovers FC	26		
80.	14BVASD	623	Mamisa Professionals FC	30		
81.	14CHV9G	1214	MAMISA UNITED	30		
82.	14DL3WF	1592	Mantentsaba FC	24		
83.	105N0IB	248	MANYOVU YOUNG FIGHTERS	23		
84.	14CHWAJ	1217	MAPHILINGO FC	20		
85.	14DL3XI	1593	Matitila Classic United FC	30		
86.	14BVXJF	640	Matsetsa Chiefs FC	30		
87.	14DL2JG	1594	Mayaluka FC	30		
88.	14E9DKE	1687	Mbutfu Stone Breakers FC	28		
89.	14BVANG	619	Mbuzana Swallows FC	28		
90.	14C45XD	923	Mdumezulu United FC	30		
91.	14CSNGF	1282	Mganyaneni United FC	30		
92.	14CSNFE	1281	Mganyaneni White City FC	25		
93.	14C49DI	781	Mhembe United FC	30		
94.	14DL3VC	1588	Mhlabudumayo United FC	30		
95.	14BVB3G	538	Mhlume Community FC	27		
96.	14BVAWH	531	Mhlume Professionals FC	29		
97.	14DL45B	1603	Mjejobula Sporting FC	26		
98.	14BVXDI	633	Mkhutjane FC	28		
99.	107KN1A	381	MKHWELI ALL STARS FC	30		
100	105N0HA	247	MKHWELI UNITED	22		
101	14BVB5H	540	Motivators FC	30		
102	14CT2HI	1300	MPAKA EMALANDA FC	22		
103	14DLC7G	1612	Mpaka New Castle	27		
104	14CT1KJ	1302	MPAKA RANGERS FC	11		
105	14BUB8E	525	Mpaka Seven Stars FC	24		
106	14DL41E	1587	Mphaphati Eleven Experience FC	27		
107	14BVXBE	631	Mpolonjeni United FC	27		
108	14BVX9E	629	Mpolonjeni Young Zebras FC	28		
109	14E9DUJ	1699	Mpumalanga Aces FC	30		
110	14BUCFA	527	Mshana Stone Breakers FC	29		
111	14C49LI	791	Nceka Black Swallows FC	30		
112	14CSNKB	1285	Nceka United FC _{6.4}	28		
113	14BVXHC	637	Ndangu City Rollers FC	30		

114	14C46ED	898	New School FC	21		
115	14DL5DB	1608	Ngcina Happy Time FC	29		
116	14BW2AC	730	Ngoni FC	28		
117	14BW1XI	718	Ngwenyaboya FC	29		
118	14E9DTF	1698	Nisela Bananas FC	27		
119	14C47IG	878	Nisela FC	27		
120	14BVAJD	615	Nkunzemnyama FC	30		
121	14CT3NF	1297	NTABAMHLOPHE UNITED FC	21		
122	14C46KD	908	Ntengenyane FC	21		
123	14BW1UE	715	Ntsambo FC	28		
124	14C467E	931	PG Rangers FC	25		
125	14BEWQG	477	Phumlamcashi FC	30		
126	14E9E3G	1674	Phuzumoya FC	27		
127	14BW1ZE	720	Piano FC	21		
128	14C45YI	924	Powerful Heroes FC	26		
129	14BUCDE	520	Promising Stars FC	30		
130	14E9E4I	1675	Qwaqwa FC	28		
131	14DLC6I	1611	RAFOS Foundation FC	16		
132	105N03A	239	RAIL UNITED	25	1	
133	14E9E6B	1676	Rhumba Stars FC	30		
134	14C47AH	869	Richmond Aces FC	30	1	
135	14CT2ZJ	1316	RIO ACADEMY FC	30		
136	14BVXXI	654	Samba Boys FC	30		
137	105N0CE	244	Shewula Arsenal FC	30		
138	14BWBWE	864	Shewula Classic FC	30		
139	14DL3YB	1596	Shewula Cosmos FC	30		
140	14CE49C	1082	Shewula JB	29		
141	14C477J	866	Shewula Juventus FC	28		
142	14E9DQH	1693	Shewula Nkoyane FC	30		
143	105N0LG	251	SHEWULA PROFESSIONALS	24		
144	14C1WZD	862	Shewula Rhinos FC	30		
145	14C1X0C	863	Shewula Silver Stars FC	30		
146	14C1WYF	861	Shewula Summerise FC	29		
147	14C476F	865	Shewula XI Stars FC	30		
148	14E9DPI	1691	Shewula Young Boys FC	30		
149	146T3IC	414	Shewula Zamalek	30		
150	14CT2UJ	1317	SHINING STARS FC	30		
151	14BVAYA	533	Shinning Young Stars FC	30		
152	14C49KF	790	Shoba Super Eagles FC	29		
153	14CULHH	1363	Sicalo FC	24		
154	14C463A	928	Sigcaweni Bombers FC	30		
155	14C45TC	945	Sigcaweni Classic FC	25		
156	14CZR9F	1456	Sigcaweni Thuluzobona FC	20		
157	14C45WE	944	Sigcaweni Young Aces FC	25		
158	14CT2DC	1301	SIGODLO FC	30		1
159	105N05I	240	SIGUBHU SAMAMPELA XI	25		

160	105N0VA	257	SIKHALO SE-AFRICA	25		
161	105MZUF	233	SINCENI UNITED F.C	26		
162	14E9HPD	1710	Sinkweni Young Killers FC	27		
163	14C1WWJ	887	Siphofaneni City FC	29		
164	14C49HC	786	Siphofaneni Super Eagles FC	26		
165	14CT32H	1314	SISHOSHOMANE FC	30		
166	14CHXBF	1232	SISONKHE JUNIOR PIRATES FC	26		
167	14BVXLI	643	Siteki United Stars FC	29		
168	14BW25G	726	Sithobela United FC	30		
169	14BUC7H	512	Siweni United FC	30		
170	14BVXAJ	630	Six to Six FC	28		
171	14CSNLH	1284	SUNPROOF FC	30		
172	14CSNSE	1286	SUPERHEROES FC	25		
173	14BVAZJ	534	Tambankulu FC	30		
174	14C1X6G	892	Taster FC	26		
175	14BVAKE	616	Tawern Sundowns FC	26		
176	14E9HNF	1709	Team Swazi FC	30		
177	14BW1WF	717	Thuluzobona FC	29		
178	14BW24D	725	Thuthuka FC	30		
179	14C46AI	934	TKZEE FC	29		
180	14C1X5D	891	Tongaat FC	30		
181	14BW26C	727	Typers FC	30		
182	108PM8F	401	U.S.A DISTILLERS F.C	9		
183	105N09G	242	UBOMBO FLYERS F.C	25		
184	14CV79I	1400	Ubombo Sugar U19	23		
185	14C45VJ	946	Umncumane Zebras FC	21		
186	14BUB6I	522	Umsech FC	26		
187	14BUC6G	511	Umtjezi FC	30		
188	14DL2NC	1590	VOVOVO United FC	23		
189	14BVXGH	636	Wenela Junior Pirates FC	30		
190	14E9E2A	1673	West Side FC	26		
191	14C466D	930	White City Boys FC	30		
192	14BW2BF	731	White City FC	28		
193	14C461H	926	XI Experience FC	30		
194	14BW28B	728	Young Chiefs FC	28		
195	14BVXFB	635	Young Heroes FC	30		
196	14C475E	855	ZWELABANTU FC	30		
TOTAL				5367	7	2

SHISELWENI REGION

#	FIFA ID	MA ID	CLUB NAME	PLAYERS	OFFICIALS	FOREIGN P
1.	105N3QH	325	AMALANDA F.C	23		
2.	14DKE6E	1569	AMALANDA UNITED FC	4		
3.	14C4ALH	936	ARSENAL F.C	26		
4.	105N3LC	322	ASSEGAI KILLERS	21		
5.	14C4BUF	763	BAFFOE FC	26		
6.	14CG1LH	1118	Bambatha FC	26		
7.	14CG68E	1137	BHAHWINI CITY PRESS FC	23		
8.	14CG6BH	1139	BHAHWINI DULINI SUNRISE FC	26		
9.	14CG66I	1135	BHAHWINI FC	26		
10.	14CG5NH	1131	BHAHWINI MADULINI FC	29		
11.	14CG5MB	1130	BHAHWINI RIVER SIDE FC	30		
12.	14DLGLF	1613	BHANGANOMA FC	30		
13.	105N2BF	294	BLACK ACES F.C	28		
14.	14CGWZA	1158	BLUE BIRD FC	20		
15.	14C4AJI	937	BLUE OCEAN FC	28		
16.	14C4CFF	800	BOKO FC	30		
17.	14DJW6D	1507	BOZONDWAKO FC	14		
18.	14CHL9D	1207	BUCCANEER FC	14		
19.	14CHB9B	1184	BUSELENI HOTLINE FC	14		
20.	14CHB8I	1180	BUSELENI JUVENTUS FC	30		
21.	14CHB6J	1185	BUSELENI PROFFESIONALS FC	20		
22.	14CVR6G	1414	BUSELENI REAL UNITED FC	22		
23.	14CHAVF	1183	BUSELENI TINYOSANA FC	27		
24.	14CVM1J	1411	CASABLANCA UNITED FC	16		
25.	14BGDZI	489	Combined Stars FC	20		
26.	14CSYTE	1294	COMMITTEE FC	21		
27.	14CHYDC	1244	COMMUNITY OCEAN FC	21		
28.	14CGWYD	1157	DANGEROUS FC	21		
29.	14CHX5G	1218	DECAPRIOS FC	27		
30.	14CHY1B	1241	DECCAPOL FC	30		
31.	14CVT8A	1415	DEEP BLUE OCEAN FC	29		
32.	14CHAUC	1169	DINGA SWALLOWS FC	27		
33.	14E9DXF	1679	Dinga TLB	30		
34.	14E9DFF	1697	Dwaleni FC	23		
35.	14CURYH	1366	EMALUNGA FC	30		
36.	14CHXVD	1236	EMAPANSULA FC	23		
37.	14CGWNF	1146	EMAZONDO FC	29		
38.	14CH2YA	1127	ETJENDLOVU HOME TIGERS FC	7		
39.	14DJW5I	1509	ETJENDLOVU MANCHESTER CITY FC	12		
40.	14C4CHI	802	EXPRESS FC	29		
41.	14E9DWH	1678	Flamingo FC	18		
42.	14C4C3D	803	FLYING BIRDS FC	30		
43.	14CGWXC	1156	FORMLINE SPURS FC	30		
44.	14C4B2I	794	FREE STATE STARS FC	29		

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45.	14DKE2J	1565	G-TOWN MANCHESTER UNITED FC	30		
46.	14CGWPD	1147	GEGE ALL STARS FC	30		
47.	14CGWTB	1151	GEGE SHOOTING STARS FC	27		
48.	14CUU9E	1379	GELEGELE FC	27		
49.	14CG64F	1134	GESINI UNITED FC	26		
50.	14CHAWI	1170	GIANT KILLER FC	30		
51.	14CHXWG	1237	GOGO PHASI FC	30		
52.	14C4CAH	782	HAPPY FIGHTERS FC	26		
53.	14CHY5E	1242	HHONJANE FC	30		
54.	14CHXCI	1223	HLATIKHULU MASTERS FC	25		
55.	105N3PI	324	HLATIKHULU TYCOONS	28		
56.	105N2RF	304	HLATIKHULU UNITED	30		
57.	14CHXPA	1220	HLATIKULU FC	26		
58.	142YBZI	406	HLUTI TERRORS	28		
59.	14CSYSG	1293	HOLNECK STARS FC	30		
60.	108K2DB	383	HOME AFFAIRS F.C	19		1
61.	14CV5TC	1398	INNER CITY SPURS FC	21		
62.	14CGWVG	1154	INNERCITY SUNDOWNS FC	19		
63.	14CUSWH	1373	INTOKOZO FC	29		
64.	105N2FD	297	J B TIGERS F.C	30		
65.	14CI1LJ	1253	JOBERT BURNING SPEAR FC	28		
66.	14CI1FC	1265	JOJO FC	26		
67.	14C4ATC	835	JUNIOR CALLIES F C	30		
68.	14DLGNB	1616	JUNIOR CELTICS FC	30		
69.	14C4APJ	825	JUNIOR LIVERPOOL FC	30		
70.	14E9I7C	1731	Junior Pirates FC	18		
71.	14E9DHI	1701	Junior Stars FC	24		
72.	14C4AUG	836	KING LOVERS FC	29		
73.	14CHLCB	1205	KITAZA FC	25		
74.	14E9DVB	1677	Lebovu Red Swallows	25		
75.	14DJW3A	1511	LIPHAYIPHI FC	30		
76.	14CHY6F	1246	LOMPALA FC	30		
77.	14CGWCG	1159	LUBHUKU UNITED FC	19		
78.	14C4ASE	821	LULAKENI COSMOS FC	30		
79.	14C4AQI	823	LULAKENI HAPPYFIGHTERS FC	29		
80.	14DKE7I	1570	LULAKENI PEACEMAKERS FC	30		
81.	14DLGMI	1615	LULAKENI REAL COSMOS FC	19		
82.	14CI1GA	1263	LUNYATI FC	28		
83.	14CGWKI	1166	MAGANWAKO SUNDOWNS FC	16		
84.	14CHXLB	1221	MAGELE FC	29		
85.	14DJWDF	1498	MAGELE JUNIOR FC	27		
86.	14DKE4B	1566	MAGUBHELENI CELTICS FC	26		
87.	14CHB3E	1175	MAGUBHELENI COSMOS FC	19		
88.	14CHB0D	1174	MAGUBHELENI DIPLOMATES FC	30		

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89.	14CHAXG	1171	MAGUBHELENI YOUNG KILLERS FC	26		
90.	14CGWQG	1148	MAHLABATSINI ARSENAL FC	22		
91.	105N2JA	300	MAHLALINI F.C	30		
92.	14C4CCJ	788	Mahlambi United FC	30		
93.	14C4C2C	779	Mahandle FC	29		
94.	14CG1GF	1114	MAHOSHA UNITED FC	19		
95.	14DKEAA	1573	MAKHAMOTHO ELEVEN MEN FC	24		
96.	14DLGQD	1614	MAKHANYA CITY STARS FC	28		
97.	14CI1AF	1261	MAKHONZA UNITED FC	30		
98.	14BGE2C	487	Makhwelela Liverpool FC	27		
99.	105N2LB	301	MAKHWELELA YOUNG STARS	25		
100.	105N3CJ	316	MASHEKESHENI UNITED	27		
101.	14CHYAH	1247	MASHOBENI PEACEMAKERS FC	29		
102.	14C4CBA	784	MASHOBENI PIRATES FC	28		
103.	14C4C8H	775	MASIBINI UNITED FC	26		
104.	14CI1EH	1267	MATHENDELE TERRORS FC	30		
105.	14CHL3C	1210	MATSANJENI SWAZI SUN FC	14		
106.	14BGE3D	488	Mawelawela Black Aces FC	28		
107.	105N2QE	303	MAZOMBA F.C	30		
108.	14CI1ID	1255	MBANGWENI RED LIONS FC	25		
109.	14CHXGG	1229	Mbelebeleni Black Killers FC	13		
110.	14E9E1C	1686	Mbita Liverpool FC	23		
111.	14CHYBA	1245	MBOLOLWENI CITY STARS FC	27		
112.	14CG5LD	1129	MBOWANE EGLEAS FC	29		
113.	14C4AGF	939	MHAWU UNITED FC	28		
114.	14E9DZJ	1683	Mhlaba Cannibals FC	24		
115.	14CH2IG	1168	MHLABA FC	26		
116.	14CHXMC	1225	MHLABUYADUMA YOUNG TIGERS FC	27		
117.	14CHXUI	1235	MHLAMAZANE FC	27		
118.	14DKE0H	1563	MKHITSINI BAFANA BAFANA FC	17		
119.	14CGWGA	1162	MKHITSINI COSMOS FC	23		
120.	14CGWHB	1163	MKHITSINI HAPPY BROTHERS FC	20		
121.	14CGWID	1164	Mkhitsini Happy Juniors FC	26		
122.	14CGWJE	1165	MKHITSINI NEW ACCADEMY FC	30		
123.	14CGWLJ	1167	MKHITSINI ROVERS FC	30		
124.	14CGWEH	1161	MKHITSINI YOUNG BOMBERS FC	22		
125.	14DKE1A	1564	MKHITSINI YOUNG RANGERS FC	15		
126.	14E9DDC	1692	Mkhitsini Zamalek	18		

127.	105N3JD	321	MOUNTAIN CITY STARS	21		
128.	14C4AYI	819	Mpakeni Grooming Stars F C	30		
129.	14CHLQD	1199	MPAKENI YOUNG PIANO FC	30		
130.	105N38H	314	MPINI COSMOS F.C	29		
131.	14CE93I	1085	MPINI ROVERS FC	30		
132.	14CHLJC	1194	MPINI UNITED BROTHERS FC	29		
133.	14CHLAA	1187	MSENGENI WANDERES FC	29		
134.	14E9DCJ	1690	Msengeni XI FC	22		
135.	14CHLBD	1206	MVUNDLENI FC	23		
136.	14CS6FB	1276	MWENI FC	18		
137.	14CI1PD	1258	MZIZI REAL REBELS FC	30		
138.	14CI1JE	1259	MZIZI YOUNG ROVERS FC	30		
139.	14DN4VD	1640	NDUNAYITHINI BUFFOLO	28		
140.	14CHY2C	1240	NDUNAYITHINI BURNING SPEAR FC	30		
141.	14CHY4A	1243	NDUNAYITHINI XI KILLERS FC	29		
142.	14C4BYC	765	NEDSO ARSENAL FC	27		
143.	14CG63H	1133	NEDSO FUTURE STARS FC	27		
144.	14C4CEB	796	NEW CLASSIC FC	28		
145.	14DJW9G	1502	NGABINI HELLENIC FC	23		
146.	14CHB7F	1179	NGABINI YOUNG HEROS FC	24		
147.	14CHLMI	1200	NGABISA FC	22		
148.	14CHB4C	1176	NGONINI ROVERS FC	30		
149.	14CV5UG	1397	NGUDZENI HOT SPURS FC	11		
150.	14DJW7E	1506	NGUDZENI HOTLINE FC	30		
151.	14CHLKC	1195	NGUDZENI YOUNG ROCKERS FC	23		
152.	14CHLFJ	1193	NGUDZENI YOUNG TIGERS FC	20		
153.	14CI18I	1252	NGWABI KILLERS FC	30		
154.	105N2TH	306	NGWANE COLLEGE	18		
155.	14DJW2F	1512	NHLANGANO DYNAMOS FC	30		
156.	14CHY3D	1248	NHLANGANO GROOMING STARS FC	23		
157.	14CGWME	1144	NHLANGANO NKONENI VULTURES FC	29		
158.	14CHL5F	1209	NHLONGOMANZI FC	22		
159.	14E9E0E	1685	Nkhomonye Liverpool	14		
160.	14CI1BI	1262	NKHUNDLENI FAST XI	30		
161.	14CG1HJ	1115	NKOFENI YOUNG STARS FC	28		
162.	142YC0E	407	NKOMONYE COSMOS	24		
163.	14E9I5B	1727	Nkwalini Celtics FC	14		
164.	14CVT9F	1402	NKWENE UNITED FC	19		
165.	105XVVG	375	NSINGIZINI F.C	23		
166.	14BCVKH	459	Nsingizini Hotspurs U-19	30		
167.	14CHLIE	1202	NSINGIZINI LEGENDS FC	17		
168.	14BGE0G	485	Nyamane Classic FC	30		

169.	105N3HI	319	NYANYALI CELTICS F.C	28		
170.	14C4ANA	828	NYATSINI UNITED FC	28		
171.	14CHAZH	1173	NYIKANYIKA FC	21		
172.	14CHLDH	1192	NZAMEYA FC	30		
173.	14CHLGI	1203	PARK SPINNERS FC	13		
174.	14C4AXD	817	PROFESSIONALS FC	29		
175.	14E9HSA	1702	Pure Stars FC	13		
176.	14CHAYJ	1172	QWAQWA STARS FC	30		
177.	14CUJ4G	1356	Rangers U19	13		
178.	14DJWED	1497	REAL CITIZENS FC	24		
179.	14C4CGE	798	REAL TIGERS FC	26		
180.	142YC1C	408	RED SWALLOWS	30		
181.	14CHXDB	1231	Rocklands FC	29		
182.	105N2SJ	305	ROYAL POWER STARS	29		
183.	14CHXND	1224	SALEM HEATERS FC	27		
184.	14CUTSG	1378	SANDLENI YOUNG ACES FC	23		
185.	14C4BWA	764	SEA ROBBERS FC	30		
186.	14CG1IH	1116	SGCUMA YOUNG STARS FC	23		
187.	14DJWCE	1499	SIBETSAMOYA HAPPY STARS FC	21		
188.	14CHXQE	1219	SIBETSAMOYA REBELS FC	21		
189.	105N32C	311	SIBOVU F.C	30		
190.	14CG67G	1136	SIKHOTSENI HOME STARS FC	27		
191.	14C4CIG	801	SILVER STARS F C	18		
192.	14CTX9H	1350	SINGLE TREE FC	27		
193.	14CHL7I	1208	SIPHAMBANWENI CITY STARS FC	15		
194.	14CGWSA	1150	SISINGENI COSMOS FC	23		
195.	14DKE5F	1568	SIYENDLE REBELS FC	29		
196.	14DLGPE	1617	SIYENDLE YOUNG STARS FC	30		
197.	14CI1CG	1251	SMATRIX.COM FC	23		
198.	14C4AHJ	938	SPARROW KILLERS FC	30		1
199.	14BGE1B	486	Sprinters FC	24		
200.	14E9I6H	1729	Super Eagles FC	28		
201.	14CS28A	1275	TERMINATOR FC	25		
202.	14DKE3C	1567	THEE GUNNERS UNITED FC	24		
203.	105N36F	313	THULUZOBONA F.C	28		
204.	14CV5VJ	1396	THUNZINI CITY STARS FC	30		
205.	14CG5KA	1128	TJENDLOVU NKUNZI FC	26		
206.	14CHXIJ	1226	TJENDLOVU XI BOMBERS FC	17		
207.	14CHXZC	1234	TJENDLOVU XI EXPERIENCE FC	28		
208.	14C4BNI	816	TOTAL XI FC	30		
209.	14CHXHH	1228	UMHLOHLO RANGERS FC	22		
210.	14CGWDJ	1160	UMSEKENYA FC	21		
211.	1083CVD	374	VUSWENI YOUNG KILLERS	30		
212.	14C4C0G	768	XI PEACE FC	29		

213.	14CVP7D	1403	YOUNG GUNNERS FC	24		
214.	105N3AH	315	YOUNG MOVERS F.C	22		
215.	14C4AWE	818	YOUNG STARS FC	20		
216.	14CG1KB	1125	ZOMBODZE CALLIES FC	24		
217.	14CG1PJ	1113	ZOMBODZE ITALY FC	24		
218.	14DJPQJ	1494	ZOMBODZE JUVENTUS	28		
219.	14CHL1A	1121	ZOMBODZE SOUTHERN LEAPARD FC	16		
220.	14CG1JI	1117	ZOMBODZE TIGERS FC	23		
221.	14CG1RD	1123	ZOMBODZE XI MEN FC	25		
222.	14CUQTC	1365	ZOMBODZE YOUNG BOYS FC	29		
223.	14CG1QI	1124	ZOMBODZE YOUNG KILLER FC	23		
224.	14CGWUH	1153	ZONE 6 FC	20		
TOTAL				5593		2

Appendix 4: The refereeing courses/workshops and refereeing activities implemented in the period under review

1. Courses Hosted by Eswatini Football Association: Year 2025/26

No	Activity	Stakeholder	Date	Venue	Participants
1	FIFA MA Youth Referee Course	Nationwide	7 -11 July 2023	Technical Centre	22 Participants
2	FIFA MA Referee Course	Nationwide	4 – 8 August 2023	Technical Centre	33 Participants

2. International Invitations for Courses and Workshops: Year 2025/26

No	Activity	Date	Venue	Participants
1	WCL 2025 Preparation Course	3 – 7 November 2025	Cairo, Egypt	Letticia Antonella Viana
2	FIFA Video Match Official Seminar	3 – 5 February 2026	Doha, Qatar	Letticia Antonella Viana
3	TotalEnergies Women’s Africa Cup of Nations Morocco 2026 Preparation Course	15 – 20 February 2026	Cairo, Egypt	Letticia Antonella Viana

3. International Assignments: year 2025/26

Referees	Designation	Date
Viana Antonella Letticia		
1	TotalEnergies Women’s Africa Cup of Nation Morocco 2025	5 to 26 July 2025
2	TotalEnergies Africa Nations Championship 2024 – Kenya – Tanzania - Uganda	2 to 30 August 2025
3	TotalEnergies Africa Cup of Nation Morocco 2025	21 December 2025 to 19 January 2026
4	No.154: AS FAR(Morocco) VS Mamelodi Sundowns (South Africa), CL 2025/26	24 May 2026
Sabelo Thulani Sibandze		
1	No.47: Cercle de Joachim (Mauritius) VS Atlético Petroleos (Angola), CL 2025/26	20 September 2025
2	Match: Djibouti vs. Sierra Leone Preliminary Competition – Africa Zones	12 October 2025
Simelane Thula Zamani		
1	COSAFA Cup 2025 Bloemfontein, South Africa	4 to 15 June 2025

2	CAF U17 Africa Cup of Nation – COSAFA Qualifier 2025 Harare, Zimbabwe	11 to 20 September 2025
3	No.33: Rayon Sports F.C (Rwanda) VS Singida Black Stars (Tanzania), CC 2025/26	20 September 2025
	No.89: Vipers SC (Uganda) VS Power Dynamos FC (Zambia), CL 2025/26	19 October 2025
Celumusa Sivumelwane Phiri		
1	No.33: Rayon Sports F.C (Rwanda) VS Singida Black Stars (Tanzania), CC 2025/26	20 September 2025
2	No.89: Vipers SC (Uganda) VS Power Dynamos FC (Zambia), CL 2025/26	19 October 2025
3	No.115: Kaizer Chiefs FC (South Africa) VS Zesco United FC (Zambia), CC 2025/26	1 February 2026
Banele Bonkhosi Thwala		
1	CAF U17 Africa Cup of Nation – COSAFA Qualifier 2025 Harare, Zimbabwe	11 to 20 September 2025
2	No.47: Cercle de Joachim (Mauritius) VS Atlético Petroleos (Angola), CL 2025/26	20 September 2025
3	Match: Djibouti vs. Sierra Leone Preliminary Competition – Africa Zones	12 October 2025
Magagula Ndumiso Thembinkosi		
1	No.47: Cercle de Joachim (Mauritius) VS Atlético Petroleos (Angola), CL 2025/26	20 September 2025
2	Match: Djibouti vs. Sierra Leone Preliminary Competition – Africa Zones	12 October 2025
Thembinkosi Njabulo Dlamini		
1	No.33: Rayon Sports F.C (Rwanda) VS Singida Black Stars (Tanzania), CC 2025/26	20 September 2025
2	No.89: Vipers SC (Uganda) VS Power Dynamos FC (Zambia), CL 2025/26	19 October 2025
3	No.115: Kaizer Chiefs FC (South Africa) VS Zesco United FC (Zambia), CC 2025/26	1 February 2026
Celumusa Siphepho		

1	No.47: Cercle de Joachim (Mauritius) VS Atlético Petroleos (Angola), CL 2025/26	20 September 2025
2	Match: Djibouti vs. Sierra Leone Preliminary Competition – Africa Zones	12 October 2025
3	No.89: Vipers SC (Uganda) VS Power Dynamos FC (Zambia), CL 2025/26	19 October 2025
Buyisile Patricia Mkhaliphi		
1	COSAFA WOMEN'S CHAMPIONSHIP – Polokwane, South Africa	18 February to 1 March 2026
Banele Bonkhosi Thwala		
	CAF U17 Africa Cup of Nation – COSAFA Qualifier 2025 Harare, Zimbabwe	11 to 20 September 2025
Nothando Buyisile Mkhumane		
1	GIFT Tournament Harare Zimbabwe 2025	9 to 18 December 2025
Jabulile Fortunate Mgabhi		
1	2025 AUSC Region 5 Youth Games, Windhoek Namibia	4 to 15 July 2025
Veliswa Owethu Steenkamp		
1	CAF Africa School Championship – Stellenbosch, South Africa 2025	5 to 7 December 2025
Amahle Namile Sibandze		
1	CAF Africa School Championship – Stellenbosch, South Africa 2025	5 to 7 December 2025
Gilbert Dlamini		
1	No.40: Jwaneng Galaxy FC (Botswana) VS Mighty Wanderers (Malawi), CC 2025/26	27 September 2025
2	Match: Zimbabwe vs. South Africa Preliminary Competitions – Africa Zones	10 October 2025
3	Match: South Africa vs. Rwanda Preliminary Competitions – Africa Zones	14 October 2025
William Shongwe		

1	No.80: Kaizer Chiefs FC (South Africa) VS As Simba (DR Congo), CC 2025/26	25 October 2025
2	No.115: Kaizer Chiefs FC (South Africa) VS Zesco United FC (Zambia), CC 2025/26	1 February 2026
Noxolo Bongekile Mthimkhulu		
1	COSAFA Cup 2025 Bloemfontein, South Africa	4 to 15 June 2025
2	CAF U17 Africa Cup of Nation – COSAFA Qualifier 2025 Harare, Zimbabwe	11 to 20 September 2025
Sifiso Zondo		
1	2025 AUSC Region 5 Youth Games, Windhoek Namibia	4 to 15 July 2025
2	CAF U17 Africa Cup of Nation – COSAFA Qualifier 2025 Harare, Zimbabwe	11 to 20 September 2025
3	CAF Africa School Championship – Stellenbosch, South Africa 2025	5 to 7 December 2025
Mandla Ernest Dlamini		
1	CAF Africa School Championship – Stellenbosch, South Africa 2025	5 to 7 December 2025

List of Courses Participants:

FIFA MA Youth Referee Course 7 – 11 July 2025

No	Surname & Name	G	D. O. B	Contact	Email
1	Vuyolwethu Ntokozo KHOZA	M	16/05/2001	7867 6892	khozavuyo75@gmail.com
2	Siyanda Nhlanhla ZITHA	M	03/02/2000	7649 3714	sndzitha@gmail.com
3	Wethu Bandzile Nkambule	M	29-07-2000	7658 3420	wethubandzilen@gmail.com
4	Lindokuhle Wakhile Mamba	F	20-08-2002	7969 1775	lindowakhymamba30@gmail.com
5	Pholile Goodness Simelane	F	09-05-2000	7814 6966	goodness.simelane20@gmail.com
6	Zandile Dladla	F	09-11-2000	7912 7974	zandiledladla675@gmail.com
7	Sihlumile Tomu Mabuya	M	19-10-2004	7653 2133	sihlumilemabuya29@gmail.com
8	Velaphi Simelane	M	03-06-2005	7661 9466	simelanevelaphi331@gmail.com
9	Thokozani Mahlalela	M	13-01-2006	7660 9246	thokozanimahlalelaver0@gmail.com
10	Mhlonishwa Zwakele Mahlalela	M	04-09-2005	7661 6115	zwakelemahlalela@gmail.com
11	Veliswa Owethu Steenkamp	M	15-06-2006	7965 8915	veliswasteenkamp703@gmail.com
12	Cebolenkhosi Magaya	M	17-06-2009	7628 0875	slingtonmagaya@gmail.com
13	Lungelo Mkhonta	M	21-03-2007	7678 1543	lungelomkhonta319@gmail.com
14	Mpendulo Mncina	M	05-12-2005	7833 6582	mpendulotailly@gmail.com
15	Bongiswa Mbhamali	F	26-09-2004	7836 3832	mbhamalibp@gmail.com
16	Samkeliso Gamedze	M	01-03-2004	7813 9956	madlikza@gmail.com
17	Thokozani Hlanze	M	10-04-2004	7665 7515	thokozanihlanze65@gmail.com
18	Ncamiso Jele	M	16/09/2001	7681 8812	jncamiso1@gmail.com
19	Simphiwe Majawonke Mathonsi	M	11-08-2002	7819 0759	simphiwemathonsi05@gmail.com

20	Amahle Sibandze	F	24-12-2006	76507528	amahlegoje02@gmail.com
21	Lenhle Shabangu	F	01-12-2006	76886071	lenhles206@gmail.com
22	Nonhle Simelane	F	25-09-2003	78650480	nonhlemnguni607@gmail.com

FIFA MA Referee Course 8 – 9 August 2025

NO	NAME	ROLE	G	D. O. B	CONTACT	EMAIL
1	Thulani Sabelo SIBANDZE	Referee	M	14/12/1985	7605 1304	sibandzet15@gmail.com
2	Celumusa SIPHEPHO	Referee	M	11/05/1988	7652 1346	celumusasphephoo@gmail.com
3	Thembinkosi Njabulo DLAMINI	Referee	M	31/08/1990	7659 1586	thembinkosihlubie@gmail.com
4	Nothando Buyisile MKHUMANE	Referee	F	07/10/1995	7658 1638	mkhumanenothandolovee@gmail.com
5	Zamani Thula SIMELANE	A/referee	M	06/08/1987	7645 6523	zamanisimelane67@gmail.com
6	Thembinkosi Ndumiso MAGAGULA	A/referee	M	06/06/1989	7668 9345	thembasoso7@gmail.com
7	Banele Bonginkosi THWALA	A/referee	M	21/06/1993	7621 7592	thwalabanele02@gmail.com
8	Celumusa Sivumelwane PHIRI	A/referee	M	23/09/1993	7989 2190	celumusaphiri@gmail.com
9	Siphiwayinkhosi Cosma NXUMALO	A/referee	F	19/05/1987	7613 8213	sphiwanxux@gmail.com
10	Buyisile Patricia MKHALIPHI	A/referee	F	11/08/1989	7617 5420	mbuyisile89@gmail.com
11	Wethu Bandzile NKAMBULE	Referee	M	29/07/2000	7658 3420	wethubandzilen@gmail.com
12	Pholile Goodness SIMELANE	Referee	F	09/05/2000	7814 6966	goodness.simelane20@gmail.com
13	Jabulile Fortunate MGABHI	Referee	F	25/07/1998	7822 9219	jabulilemgabhi2@gmail.com
14	Njabulo Sibusiso SIPHEPHO	Referee	M	30/04/1999	7674 4038	sibusisosiphepho@gmail.com
15	Lwazi Mukelo DLAMINI	Referee	M	12/04/1998	7845 0738	lwazimukelo864@gmail.com
16	Gcinizwi Mthobisi SIHLONGONYANE	A/referee	M	16/05/1994	7676 1292	gcinizwishlongo@gmail.com
17	Siyanda Nhlanhla ZITHA	A/referee	M	03/02/2000	7649 3714	sndzitha@gmail.com
18	Sabelo Muzi THWALA	A/referee	M	21-04-1986	7805 7747	sabelothwala118@gmail.com
19	Lindokuhle Wakhile MAMBA	A/referee	F	20/08/2002	7696 3137	lindowakhymamba30@gmail.com
20	Wandile Mandla MAMBA	Referee	M	07/05/1989	7669 5110	mambawandile713@gmail.com
21	Sibonelo Bongiswa MBUYISA	Referee	M	24/08/1996	7699 9866	sibonelombuyisa06@gmail.com
22	Sakhile Steven NXUMALO	Referee	M	14/06/1998	7658 7995	nxumalosakhile27@gmail.com
23	Sambulo SIMELANE	A/referee	M	27/02/1987	7658 8220	sambulomremasimelane@gmail.com
24	Majawonkhe TSABEDZE	A/referee	M	04-07-1986	7644 1700	majawonkhetsabedze@gmail.com
25	Nkanyiso Msimisi MBHAMALI	A/referee	M	23/06/1997	7864 5326	msimisimbhamali@gmail.com
26	Nolwazi Bongiwe MAMBA	A/Referee	F	17/09/1988	7626 5149	mambanolwazi096@gmail.com
27	Mfundo Majuba NKOMO	Referee	M	18/04/1996	7645 4806	nkomomfundo1@gmail.com
28	Wandile Dlamini	A/Referee	M	20-09-1989	7685 5745	mtukuluwasefangani7@gmail.com
29	Njabuliso Mahlalela	A/Referee	M	01-12-1996	7636 9638	njabulisomahlalela@gmail.com
30	Simanga Ndzinisa	Referee	M	10-08-1995	7676 6288	smangamzomba21@gmail.com
31	Sanele Cedric NTIMANE	Referee	M	28/09/1993	7692 3330	ntimanesanele93@gmail.com
32	Vuyolwethu Ntokozo KHOZA	Referee	M	16/05/2001	7867 6892	khozavuyo75@gmail.com
33	Dumsane SIMELANE	A/Referee	M	25/11/1995	7852 9265	simelanedumsani486@gmail.com

Basic Referee Course 9, 10, 16 & 17 August 2025 – Hhohho, Sigwaca House

No	Name	G	Date of Birth	Contact
1	Tebesutfu Simmele Mlangeni	F	09-07-2007	79443748
2	Lindelwa Ndzinisa	F	06-10-2000	76828267
3	Fisiwe Gama	F	20-10-2001	78644192
4	Tandzile Tsabedze	F	21-09-2000	76484575/79116070
5	Mbongiseni Kwanele Dlamini	M	14-02-1995	76584883
6	Sebenele Lindani Dlamini	M	06-09-2001	76920295/79109252
7	Mbongiseni Sanele Simelane	M	03-05-2002	78550746/79550746
8	Bandzile Maseko	M	04-06-2009	79050684
9	Wandile Dlamini	M	22-05-2004	78668272/79081253
10	Mthobisi Mamba	M	14-10-2009	76715445/79824303

11	Mayibongwe Shongwe	M	22-02-2005	78016194/79627506
12	Mfanzile Mkhulisi	M	12-08-1979	76202605/78485586
13	Mpendulo Gama	M	05-03-1996	78519387
14	Lungelo Mamba	M	14-02-2001	76154172/79611692
15	Bonkhe Jele	M	08-02-2004	78253411/79265842
16	Siphesihle Walter Mangwe	M	21-10-1998	76599868/79202525
17	Mthobisi Gama	M	01-08-2000	76396503/79676430
18	Thando Ncongwane	M	01-12-2002	78205468/79866056
19	Sinethemba Dlamini	M	29-01-2005	76865726/79818022
20	Neliswa Dlamini	F	16-07-2004	78116238/79780736
21	Sandile Ndwandwe	M	25-07-1996	76140950
22	Sihlumile Mabuya	M	19-10-2004	79532133
23	Lindelwa Temahlubi Dlamini	F	18-05-2003	78110483/79205535
24				

Basic Referee Course 9, 10, 16 & 17 August 2025 – Hhohho, Timpisini

#	NAME	ID	CELL NUMBER
1	DLAMINI BANELE	971230 6100 661	78185795
2	DLAMINI LUNGELO	000321 7100 548	76892894
3	DLAMINI MANDLA	871114 6100 282	
4	DLAMINI SONKHE	040930 7100 381	76995171
5	FAKUDZE BONGANI	770721 6100 290	
6	GAMA FORTUNE	990510 6100 580	78406003
7	KHUMALO THAPELO	050706 7100 481	79775169
8	KHUMALO MELUSI		79841545
9	KHUMALO WELCOME	940519 6100 343	76364708
10	KUNENE MFANKHONA		78668021
11	KUNENE NKOSIKHONA	040130 7100 628	79103725
12	LUKHELE MLANDVO	940606 6100 777	79535758
13	LUKHULENI ANDILE	091006 7100 073	79283739
14	LUKHULENI MAYIBONGWE	060115 7100 020	78227606
15	MAGAGULA BAFANA	860722 6100 851	76078752
16	MAGAGULA MCEBISI	070313 7100 565	79687049
17	MAMBA ANDILE	050529 7100 602	78650423
18	MAMBA SEBENELE	891126 6100 080	78462997
19	MASILELA SENZO		79853683
20	MAVUSO SAKHAMUZI	980315 6100 289	
21	MDLULI SIBUSISO	800214 6100 072	76318929
22	MHLANGA SANDZISO	061913 7100 398	
23	MKHABELA PHINDA	950607 6100 269	
24	NDWANDWE MZWANDILE	970221 6100 778	79485955

Basic Referee Course 30, 31 August 6 & 7 September 2025 – Hhohho, Mkhuzweni

No	Name	G	Date of Birth	Contact
1	Dlamini Bonkhe	M	14-12-2004	76526510
2	Dlamini Mthokozisi	M	17-11-1996	76990741

3	Dlamini Mukelo	F	17-01-2009	79646690
4	Dlamini Sifiso	M	09-10-1990	76957518
5	Gumedze Bongani	M	01-07-1985	76237832
6	Malambe Philani	M	19-02-2001	76084431
7	Masilela Melusi	M	19-04-1995	78292698
8	Mbukwane Sibusiso	M	01-06-1987	76450249
9	Manftonsi Satiso	M	20-02-1990	76637201
10	Mkhwanazi Thokozani	M	31-10-1997	76566291
11	Shongwe Sifundvo	M	19-07-2004	78423570
12	Dlamini Valencia	F	01-03-2005	79833746
13	Celumusa Vilakati	M	10-10-1989	78406650
14	Sifundza Bandile	M	01-11-2001	78461256
15	Shongwe Bongani	M	01-03-1985	76893313
16	Dlamini Sanelisiwe	F	20-08-2002	76222446
17	Dlamini Fisokuhle	F	12-12-2005	76722703
18	Lubhedze Sanele	M	07-12-1994	76392544
19	Mhlanga Thembinkosi	M	19-10-1983	76714188
20	Manzini Mnakekeli	M	12-01-2001	79504831
21	Ndlovu Lusito	M	23-12-2003	79638992
22	Matfonsi Holy	M	14-01-1995	76815095
23	Khumalo Sonnyboy	M	10-10-1988	76433567
24				

Basic Referee Course 15, 16, 22 & 23 November 2025 – Shiselweni, Hlathikhulu

No	Name	G	D. O. B	Contact
1	Nontethelelo Chocky Mhlanga	F	27/07/1997	78546446
2	Thubelihle Gina	F	25/08/2009	76651140
3	Siphosethu Phiri	F	29/04/2010	76750243
4	Sihlelelwe Masuku	F	23/06/2010	78507944
5	Temusa Mamba	F	01/06/2000	79201522
6	Nomalungelo Simelane	F	23/11/2000	76566053
7	Langelihle Zipore Mabuza	F	13/07/2009	76919700/76785154
8	Thubelihle M Shabangu	F		78461074/79358082
9	Lindokuhle Gamedze	M	15/09/2011	76625229
10	Bonginkosi Sibandze	M	25/05/1987	76637529
11	Sinelile M Nzima	F	11/02/2010	
12	Melusi Mabuza	M	24/11/1990	76806500
13	Monwabisi Mngometulu	M	05/08/2008	76110920
14	Lunga Ernest Mabila	M	07/09/2006	78151666
15	Saneliso Khumalo	M	16/05/2003	76131086
16	Admire Banda	M	05/09/1992	76370610
17	Manqoba Nyawo	M	05/03/1985	76976083

18	Thulani Shabalala	M		
19	Mlandvo Mokoena	M	08/09/1995	78611900
20	Jeremiah B Matsebula	M		
21	Lenhle Mabuza	F	27/07/2011	
22	Phindokuhle Lukhele	M	13/04/2009	
23	Falakhe Hlatjwako	M	20/08/2011	
24	Nkosenhle Dladu	M	15/06/2011	
25	Princess Mathabela	F		76886358
26	Sakhile Ndzinisa	F		
27	Ziyanda Dlamini	F		76702207
28	Sonto Shongwe	F		

Basic Referee Course 17 - 21 November 2025 – Manzini, Matsapha Correctional Service

No	Name	G	Date of Birth	Contact
1	Dlamini Mduduzi	M	30-03-1982	76345564
2	Sithole Lungelo	M	04-01-1990	76966690
3	Stewart Frank	M	29-06-1991	76672495
4	Dlamini Mfanufikile	M	04-12-1983	76233157
5	Mavimbela Ciniso	M	15-04-1993	76929759
6	Shabangu Bhikizulu	M	01-07-1990	76400149
7	Mhlanga Lucky	M	31-05-2000	78132444
8	Shabangu Sebenele	F	09-08-1999	78375065
9	Dlamini Mpho	M	11-10-1990	76456419
10	Sibandze Nozipho	F	26-11-1998	76473328
11	Ntshalintshali Sthembiso	M	23-05-2003	MYPC
12	Gama Banele	M	23-06-2003	MYPC
13	Dlamini Simphiwe	M	27-08-2003	MANKAYANE
14	Dlamini Vusi	M	10-09-1981	MBABANE
15	Mafu Bongani	M	23-01-1992	76468045
16	Tsabedze Ntokozo	M	18-12-1990	76288245
17	Dlamini Bongani M.	M	18-10-1982	76131367
18	Dladla Sanele	M	09-10-1990	MANKAYANE
19	Khumalo Celucolo	M	26-06-1993	ZAKHELE
20	Nkhambule Simanga	M	08-02-1992	MBABANE
21	Dlamini Sithuli	M	01-12-1986	PIGGS PEAK
22	Shongwe Sifiso	M	06-08-1995	PIGGS PEAK
23	Matsenjwa Mvuselelo	M	27-04-2001	NHLANGANO
24	Ndwandwe Andile	M	13-10-2001	NHLANGANO
25	Mlotsa Lucky	M	21-10-1979	MATSAPA
26	Nhlabatsi Majahonkhe	M	12-09-1999	ZAKHELE
27	Maziya Sizwe	M	28-05-1994	79116355
28	Dlamini Khetselo	M	21-07-1996	BHALEKANE
29	Khumalo Simanga	M	10-04-1984	MATSAPA
30	Mabundza Menzi	M-10	01-05-1988	BIG BEND

31	Vilakati Wethu	M	13-15-1998	BHALEKANE
32	Dlamini Mbongseni	M	01-01-2000	BIG BEND

Basic Referee Course 18 - 21 December 2025 – Shiselweni, Somtongo

No	Name	G	Date of Birth	Contact
1	Owen Nhleko	M	02-08-2004	76808155
2	Mangaliso Zwane	M	11-09-2003	78263788
3	Ncamiso Simelane	M	12-09-1998	76692615
4	Khumbulani Nkonyane	M	03-02-2002	78137332
5	Likhwa Nhlabatsi	M	11-04-2006	78681677
6	MLungisi Gina	M	23-09-2003	76048172
7	Sanele Simelane	M	15-05-1995	76994944
8	Simanga Shiba	M	28-04-2000	78483460
9	Bheki Mngometulu	M	25-02-1996	76156044
10	Sandziso Dlamini	M	05-01-2005	76403818
11	Nkosinathi Ndzinisa	M	25-12-1983	76494168/79
12	Mncedisi Simelane	M	23-01-2003	78017750
13	Malungelo Ngcamphalala	M	15-12-2001	76070590
14	Siyabonga Mabuyakhulu	M	20-10-2003	76957656
15	Linda Myeni	M	15-04-2004	78556693

Basic Referee Course 14, 15, 21 & 22 February 2026 – Lubombo, Siphofaneni

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2	Dlamini Letsiwe	16-09-2002	76433473	Female
3	Sibiya Cinisani	25-04-2006	78645300	Male
4	Sihlongonyane Nosiviwe	30-03-2011	76653485	Female
5	Ndlangamandla Mayenziwe	19-12-2010	78490108	Female
6	Motsa Setsembiso	21-05-2015	76366135	Female
7	Gamedze Thokozani	05-07-1999	78273024	Male
8	Shongwe Wakhile	12-04-2007	78390683	Male
9	Gamedze Ayanda	18-02-1997	76873490	Male
10	Vilakati Thandokuhle	03-08-2009	76425794	Male
11	Hlatjwako Sihle	05-04-2006	76939443	Female
12	Tsabedze Mfezi	18-01-2004	76113565	Male
13	Mosia Nompandolo	18-04-2009	79245556	Female
14	Mamba Sinethemba	21-04-2012	76434824	Female
15	Tsabedze Sphamandla	23-03-2009	78148009	Male
16	Lukhele Sabelo	08-11-1987	78111355	Male
17	Mazibuko Mongi	02-10-2006	76434824	Male

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18	Matse Vukani Boniface	14-03-1989	76624582	Male
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Basic Referee Course 22 - 25 April 2026 – Shiselweni, Magubheleni

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6	Simelane Velaphi	M	03-06-2005	7661 9466
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Elite Referee Workshop 22 March 2026

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15	Sithembiso Mduduzi NYAWO	M	7812 0286	07/01/1976	mduduzi.nyawo@gmail.com
16	Siphesihle Malacia SIBEKO	F	7696 8129	26/07/1988	sibekosiphesihle81@gmail.com
17	Mbuso Phetsile MATSE	F	7674 4774	11/05/1989	mmbuso88@gmail.com
18	Sifiso Bingo NXUMALO	M	7606 5118	03/09/1982	bingonxumalo@gmail.com
19	Phinda DLAMINI	M	7607 5581	27/12/1982	ndishdlamini@gmail.com
20	Petros MBINGO	M	7615 1820	07/04/1982	petrosmbingo@gmail.com
21	Dumisani HADEBE	M	7607 4715	17/02/1963	dumisanihadebef@gmail.com
22	Mbongeni SHONGWE	M	7632 4267	09/09/1980	mbongenimcusi@gmail.com
23	Senzo NKAMBULE	M	7820 1140	08/07/1965	senzoankambule@gmail.com
24	Phinda NDZIMANDZE	M	7642 3230	12/04/1976	phindandzimandze.fa@gmail.com
25	Milton KHOZA	M	7615 1217	28/02/1954	mrmiltonkhoza@gmail.com
26	Henry MMEMA	M	7649 4712	23/09/1958	mhemahenry@gmail.com

Appendix 5:**CAF Safe Stadium Initiative Workshop at the Bethel Court, Ezulwini in Eswatini, on 16th to 18th July 2024**

NAME AND SURNAME	NAME INSTITUTION/CLUB/ORGANIZATION
PREMIER LEAGUE CLUBS	
1. Clement Mkhathshwa	Royal Leopards FC
2. Michael Vilakati	Young Buffaloes FC
3. Mbuso Hlophe	Moneni Pirates FC
4. Philip Nkambule	Denver Sundowns FC
5. Mlungisi Mamba	Manzini Seabirds FC
6. Thembinkosi Zwane	Rangers FC
7. Bheki Magagula	Mbabane Swallows FC
8. Nkosinathi Shongwe	Ezulwini United FC
9. Clive Dlamini	Green Mamba FC
10. Sihle Dlamini	Nsingizini Hotspurs FC
11. Mpendulo Dlamini	Illovo FC
12. Ronny Sibandze	Mbabane Highlanders FC
13. Buyani Khumalo	Madlenya FC
14. Ncamiso Dlamini	Manzini Wanderers FC
FIRST DIVISION CLUBS	
15. Elvis Mahlalela	Sisonkhe FC
16. Sifiso Mkhathshwa	Seven Dreams FC
17. Wakhile Mamba	Red Rhinos FC
18. Eshle Magagula	Lozitha Spurs FC
19. Loren Shongwe	CK Survivors FC
20. Bongsi Mkhwanazi	Tambankulu Celtics FC
21. Nkosing'phile Shongwe	Pigg's Peak Rangers FC
22. Busta Vilakati	Pigg's Peak Black Swallows FC
23. Nhlakanipho Dlamini	Ludzeludze Killers FC
24. Nolwazi Vilakati	Malanti Chiefs FC
25. Nicholas Malinga	Magwanyana FC
26. Mcolisi Mkhonta	Amawele FC
27. Dominic Tsabedze	Masundvwini Royal Swallows FC
28. Clifford Mamba	PLE Safety & Security Officer
Eswatini Football Association	
29. Nkosinathi Kunene	EFA Safety & Security Committee
30. Lucky Dube	EFA Safety & Security Committee
31. Nosipho Mnguni	EFA Safety & Security Committee
32. Banele Nhlengetfwa	EFA Safety & Security Committee
33. Bongani Mkhwanazi	EFA Safety & Security Committee
34. Muzi Malinga	EFA Safety & Security Officer
35. Enock Maseko	EFA Safety & Security Officer
36. Thulani Magagula	EFA Safety & Security Officer
Government	
37. Bafana Sipho Hlophe	Royal Eswatini Police Service
38. Mphumelelo D. Vilakati	Royal Eswatini Police Service
39. Thembinkosi B. Mhlanga	Royal Eswatini Police Service
40. France Mfundo Nxumalo	Royal Eswatini Police Service

Appendix 8: Contract of Agreed Objectives between FIFA and the EFA for the 2023-2026 Cycle

Contract of Agreed Objectives

between:

- (1) **FÉDÉRATION INTERNATIONALE DE FOOTBALL ASSOCIATION (FIFA)**, whose principal place of business is at FIFA-Strasse 20, P.O. Box, CH-8044 Zurich, Switzerland (hereinafter **"FIFA"**); and
- (2) **ESWATINI FOOTBALL ASSOCIATION**, whose registered offices are at Sigwaca House, Plot 582, Sheffield Road, P.O. Box 641, Mbabane, Eswatini (hereinafter **"MA"**, and together with FIFA, the **"Parties"**).

Introduction

- (A) FIFA conducts a football development programme under the name of "Forward" (**"Forward Programme"**) whereby FIFA primarily grants its MAs and the confederations financial and non-financial support in their endeavours to develop and foster football at all levels within their territories, as set out in the FIFA Forward Development Programme Regulations (**"Forward Regulations"**) promulgated by FIFA, as amended from time to time, which form an integral part of this Agreement.
- (B) In accordance with the Forward Regulations, the Parties hereby enter into a contract of agreed objectives (**"Agreement"**), setting out the specific objectives agreed between the MA and FIFA for the four-year cycle (2023 - 2026) for the use of the financial support granted by FIFA to the MA for specific projects under the Forward Programme.

NOW, IT IS AGREED as follows:

1 Agreed objectives

- 1.1 After an analysis of the footballing situation in its territory, the MA, with the assistance of FIFA, has determined the following specific objectives for football development in its territory (**"MA Objectives"**):
 - 1.1.1. To implement a talent identification and development programme, whilst supporting the participation and development of grassroots and youth football (i.e. school football, youth regional and national leagues, academies, knockout competitions and National Youth/ Women's Age Group Teams) with all innovations and format transformations being guided by Eswatini FA's participation in the FIFA Talent Development Scheme, the FIFA Football For Schools Programme, the CAF African Schools Programme and the CAF Club Licensing Regulations
 - 1.1.2. To assume a programme of infrastructure development including new pitches and transnational-standard amenities in designated locations across the country by the end of 2026, in order to provide high attribute match and training facilities. Appropriately, a comprehensive scope of works will be fashioned and approved based on a robust project blueprint integrating the financial plan (budget), timeline and project proprietor. Accomplishment will be adjudicated based on the delivery of the whole plan fundamentals, on time and within fiscal estimates
 - 1.1.3. To progress a contemporary, dynamic commercial department with competent staff, and capable of generating sales, signing new sponsorships, in order to incessantly

upsurge the EFA's business revenues and to diversify the financial resources by the end of 2026

- 1.1.4. To implement a women's football development project covering the competition pathway, participation growth, the development of female coaches, referees, administrators and volunteers. Eventually, to inaugurate a regional women's leagues (with at least 10 clubs) by June 2025 and assure a senior women's national league with a universal business plan and competition structure and resources to ensure the long-term success of the league
- 1.1.5. To capitalise in the development of the governance and administration to ensure an effective and efficient Eswatini Football Association. To incorporate the institution of new fit-for-purpose secretariat departments/divisions, contemporary systems, hardware and software to speed up decision-making, subvention and communication with our members. To guarantee our processes and policies are documented and accessible by all of our members and covering key priorities, especially in the areas of social responsibility (Equality, Diversity & Inclusion, Safeguarding, Integrity and Sustainability).

The MA Objectives shall be consistent with the strategic framework that the MA may have already implemented (Annexe A).

- 1.2 Pursuant to article 7 of the Forward Regulations, FIFA hereby approves the MA Objectives as agreed objectives between the Parties.
- 1.3 The MA wishes to make use of its right to benefit from FIFA's revenues under the Forward Programme as stipulated in article 4 paragraph 1 of the Forward Regulations currently in force. The MA shall submit applications for specific projects to be implemented during the period of this Agreement for approval by the FIFA general secretariat or the FIFA Development Committee, as the case may be. Once approved, such projects shall be known as "MA Projects" for the purpose of this Agreement and the application together with the corresponding statement of approval ("SoA") which has entered into effect for each of these projects, shall become and be deemed an integral part of Annexe B to this Agreement entitled "MA Projects (Application and SoA)".
- 1.4 Funds received by the MA from FIFA under the Forward Programme for specific projects shall not be used for any purposes other than to achieve the MA Objectives as described in clause 1.1 unless there is a decision by the Development Committee in this regard.
- 1.5 The MA must inform FIFA in writing if it intends to use the funds to achieve other objectives. In this case, the new objectives shall be subject to this Agreement, and not permitted before the execution of a written amendment to this Agreement or the termination of this Agreement and the conclusion of a new contract of agreed objectives.

2 Use of funds under the Forward Programme

- 2.1 The MA hereby undertakes and agrees (i) to only use the financial support received from FIFA under the Forward Programme for specific projects in accordance with the

Page 2 of 8

terms of this Agreement, and (ii) to fully adhere and comply with all its obligations and all the requirements under the Forward Regulations as well as with any regulations, circulars or directives issued by FIFA from time to time.

- 2.2 Any breach of the MA's obligations under the Forward Regulations or of any circulars or directives issued by FIFA shall constitute a breach by the MA of this Agreement.
- 2.3 The MA commits to ensuring, in addition to compliance with the Forward Regulations, that (i) any third parties (such as companies, manufacturers, contractors, suppliers and consultants) appointed by the MA shall be engaged under the customary conditions prevailing in the geographical area where the MA Projects shall be implemented, (ii) no kickbacks or other undue benefits shall be paid, delivered or received by any party or person involved in such transactions, (iii) the selection process for the appointment of third parties (such as companies, manufacturers, contractors, suppliers or consultants) is undertaken in accordance with best practice and all applicable laws with a clearly described selection policy, (iv) any third-party contractor fully complies with all applicable laws when performing its contractual obligations related to the MA Projects, and (v) the involvement of third parties (such as companies, manufacturers, contractors, suppliers and consultants) shall not violate any sanction lists published by Switzerland, the United Nations and/or any other applicable national or international sanction list.
- 2.4 The MA acknowledges, agrees and certifies that receipt of any financial support from FIFA under the Forward Programme remains at all times also contingent on the MA conducting its general business (not limited to development projects) in accordance with all applicable laws in force and amended from time to time. This includes but is not limited to the way in which the MA conducts the commercialisation of any rights it holds to events or football matches hosted or organised by the MA (either on its own or together with any third party). FIFA may request, at any time, the MA to provide specific information and data in relation to its general business as stated above.
- 2.5 FIFA is entitled to monitor closely the activity of the MA and the local auditors, carry out regular controls and rigorously sanction any situation leading to the misuse or misappropriation of funds granted by FIFA. Amongst other things, in the event of the misuse or misappropriation of funds by the MA, or in the event of any other breach of this Agreement (including the Forward Regulations) by the MA, FIFA expressly retains the right to act as per clause 3 or to terminate this Agreement as per clause 5 of this Agreement. The foregoing is without prejudice to any other measures that may be taken and/or sanctions that may be imposed by FIFA under its regulatory framework or any notification to any competent authorities.

3 Performance of FIFA's payment obligations

- 3.1 The grant of any funding by FIFA is subject to the conditions of the Forward Regulations, including but not limited to the MA fully cooperating with any audits performed pursuant to the Forward Regulations.
- 3.2 Any payments to be remitted by FIFA to the MA for specific projects shall become payable in line with the payment schedule and conditions set out in the relevant SoA.
- 3.3 The MA acknowledges that, while it has a general entitlement to receive funding from FIFA in accordance with article 6 of the Forward Regulations, FIFA remains entitled to withhold any payments due, suspend any future payments, suspend the approval of any project applications and/or oblige the MA to return released funds in the event that the MA is in breach of this Agreement (including, but not limited to, the use of the funds

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provided by FIFA under the Forward Programme not in line with the Forward Regulations, this Agreement or with any circulars or directives issued by FIFA in connection therewith).

4 Warranties, covenants and indemnity

- 4.1 The MA warrants, represents and undertakes to FIFA that:
- 4.1.1 FIFA shall not in any way be liable to any third party on account of (i) any of the MA Projects and FIFA's contribution to any of the MA Projects pursuant to this Agreement, or (ii) any actions or omissions by a third party; and
 - 4.1.2 there are no legal proceedings pending or threatened for the winding-up or dissolution of the MA (including bankruptcy, composition or similar proceedings) or to appoint a receiver or administrator for the whole or any part of the MA's respective undertakings or assets.
- 4.2 The MA shall not (i) do anything which undermines or prejudices the integrity and good image of, or brings into disrepute, FIFA, its affiliates, any FIFA competition and/or association football, and (ii) be authorised to receive any monies payable to FIFA, pledge FIFA's credit, and/or enter into any contracts or undertakings on behalf of FIFA.
- 4.3 The MA hereby indemnifies and holds harmless FIFA, its officers, employees, contractors and assigns ("**Indemnified Parties**") on first demand from and against any losses, damages (including consequential damages), judgements, penalties and expenses obtained against, imposed upon, incurred or suffered by any of them in relation to any violation of this Agreement. The MA's right to offset any obligations against such indemnification claim(s) shall be and is hereby waived.

5 Term and termination

- 5.1 This Agreement enters into force on 6 July 2023 and will, subject to clauses 5.2 and 5.3 below, expire automatically on 31 December 2026.
- 5.2 FIFA may immediately terminate this Agreement and/or any of the MA Projects by giving written notice to the MA in the event of any of the following situations:
- (a) the MA is in breach of any of its obligations under this Agreement, including the Forward Regulations, and fails to remedy such breach within 15 days of receiving written notice from FIFA;
 - (b) there are valid reasons for a termination, in particular if (i) the MA or any of its key representatives is in breach of other regulations, circulars or decisions of FIFA and/or contracts with FIFA, and/or (ii) the MA or any of its key representatives are involved in criminal or unethical activity;
 - (c) the MA becomes insolvent, enters into bankruptcy, composition, dissolution or similar proceedings, has a receiver, administrator or manager appointed over its business or assets, ceases to carry on its business, or claims the benefit of any statutory moratorium.
- 5.3 If this Agreement is terminated for any reason whatsoever:
- (a) all MA Projects pursuant to this Agreement shall be cancelled automatically, and all permissions, authorisations and consents of whatsoever nature granted to the MA under this Agreement or any of the respective MA Projects shall immediately and automatically be revoked;
 - (b) the MA shall not assert any claims for damages or other claims against FIFA under any title whatsoever in connection with the termination;

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- (c) any funds received by the MA from FIFA under this Agreement, which upon termination have not yet been used by the MA, shall remain in the bank account set up as per article 8 paragraph 1 (e) of the Forward Regulations; such funds shall not be used by the MA without written approval from FIFA.
- 5.4 Any termination shall be without prejudice to any other rights or remedies to which FIFA may be entitled under this Agreement or any of the MA Projects and/or at law (e.g. statutory termination or rescission rights). Any termination shall have no effect on any accrued liabilities of the MA.

6 Miscellaneous

- 6.1 The MA shall not assign, sub-license or transfer any rights under this Agreement to any third party. No third party shall have any benefits, rights, claims or remedies under this Agreement and/or under any of the MA Projects against FIFA. FIFA shall not be responsible for the performance of any contract entered into by an MA, even if it relates to an MA Objective or any of the MA Projects described above.
- 6.2 The annexes to this Agreement form an integral part of this Agreement. Any amendments to this Agreement, including to this clause 6.2, shall only be valid if made in writing.
- 6.3 The MA shall ensure that all activities of the MA (including its officials and employees) undertaken in connection with this Agreement and/or any of the MA Projects and all activities undertaken by any third party in the context of any of the MA Projects fully comply with all applicable laws, ordinances, regulations, rules, decrees, governmental or judicial orders, or other decisions of any instances at any level whatsoever in any relevant territory. This shall also include, in particular, compliance with (i) any applicable money-laundering laws, (ii) any applicable global anti-corruption laws, and (iii) any applicable sanction regimes.
- 6.4 The Parties acknowledge that giving and taking bribes can lead to criminal proceedings in accordance with article 4a of the Swiss Federal Law on Unfair Competition and articles 102 and 322^{octies} of the Swiss Criminal Code as well as pursuant to any other applicable criminal laws or any anti-corruption laws. FIFA is entitled to solicit information in this regard and the MA shall be obliged to provide all requested information.

7 Applicable law and arbitration

- 7.1 This Agreement (including any of the MA Projects concluded hereunder) shall be governed by and interpreted in accordance with the laws of Switzerland to the exclusion of any choice-of-law principles and to the exclusion of the Vienna Convention on the International Sale of Goods.
- 7.2 All disputes in connection with this Agreement and/or any of the MA Projects, including disputes as to their conclusion, binding effect, amendment and termination, are to be promptly settled between the Parties by negotiation. If no solution can be reached, such disputes shall, to the exclusion of any court or other forum, be exclusively resolved by the Court of Arbitration for Sport (CAS) consisting of three arbitrators. The seat of arbitration is Lausanne, Switzerland, and the language of the proceedings shall be English. Any determination by CAS shall be final and binding on the Parties.

IN WITNESS whereof, the Parties have caused this Agreement to be executed by their duly authorised representatives on the day and year stated below.

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Fédération Internationale de Football Association (FIFA)

Signature: 

Full name: Mattias Grafström

Title: Deputy Secretary General (Football)

Date: 28/07/2023

Signature: 

Full name: Kenny Jean-Marie

Title: Chief Member Associations Officer

Date: 27/07/2023

Eswatini Football Association

Signature: 

Full name: Peter SIMELANE

Title: President

Date: 21 / 07 / 2023

Signature: 

Full name: Frederick MNGOMEZULU

Title: General Secretary

Date: 21 / 07 / 2023

**Eswatini Football Association
Contract of Agreed Objectives 2023 – 2026**

1. To implement a talent identification and development programme, whilst supporting the participation and development of grassroots and youth football (i.e. *school football, youth regional and national leagues, academies, knockout competitions and National Youth/ Women's Age Group Teams*) with all innovations and format transformations being guided by Eswatini FA's participation in the FIFA Talent Development Scheme, the FIFA Football For Schools Programme, the CAF African Schools Programme and the CAF Club Licensing Regulations.
2. To assume a programme of infrastructure development including new pitches and transnational-standard amenities in designated locations across the country by the end of 2026, in order to provide high attribute match and training facilities. Appropriately, a comprehensive scope of works will be fashioned and approved based on a robust project blueprint integrating the financial plan (budget), timeline and project proprietor. Accomplishment will be adjudicated based on the delivery of the whole plan fundamentals, on time and within fiscal estimates.
3. To progress a contemporary, dynamic commercial department with competent staff, and capable of generating sales, signing new sponsorships, in order to incessantly upsurge the EFA's business revenues and to diversify the financial resources by the end of 2026
4. To implement a women's football development project covering the competition pathway, participation growth, the development of female coaches, referees, administrators and volunteers. Eventually, to inaugurate a regional women's leagues (*with at least 10 clubs*) by June 2025 and assure a senior women's national league with a universal business plan and competition structure and resources to ensure the long-term success of the league.
5. To capitalise in the development of the governance and administration to ensure an effective and efficient Eswatini Football Association. To incorporate the institution of new fit-for-purpose secretariat departments/divisions, contemporary systems, hardware and software to speed up decision-making, subvention and communication with our members. To guarantee our

processes and policies are documented and accessible by all of our members and covering key priorities, especially in the areas of social responsibility (*Equality, Diversity & Inclusion, Safeguarding, Integrity and Sustainability*).

INFRASTRUCTURE – VERSION A

Implement a series of infrastructure projects to enable football development at all levels from national to regional.

INFRASTRUCTURE – VERSION B

PERFORMANCE AREA	OBJECTIVE(S)				
	Specific	Measurable	Achievable	Responsibility	Time-bound
	What does the MA want to achieve?	By how much/many? What's a target that can be measured?	How can the Federation accomplish this objective?	Who is the responsible person for the execution of the objective?	By when shall the objective be achieved?
Infrastructure	Implement a series of infrastructure projects to enable football development at all levels from national to regional. Specifically focus on: ▪ Improved Drainage of Mkhuzweni technical centre ▪ Erection of a new stand at Kalanga technical centre ▪ Installation of new turnstiles at Kalanga technical centre ▪ Construction of gymnasium, storeroom and changing rooms at the national training centre ▪ Construction of new regional training centre and artificial pitch at Manzini.	Develop a detailed scope of works and project plan including budget, outlining key deliverables. Success will be measured through compliance with all deliverables outlined in the project plan and ensuring all elements are delivered on time and within budget.	Detailed discussions between Consultants, Contractor, MA and FIFA to capture all construction and operational costs. Effective planning and collaboration	General Secretary supported by FIFA Forward Manager	By 2026

OTHER: TALENT DEVELOPMENT – VERSION A

To implement a talent identification and development programme, whilst supporting the participation and development of grassroots and youth football (*i.e. school football, youth regional and national leagues, academies, knockout competitions and National Youth/ Women's Age Group Teams*) with all advancements and format changes being guided by eSwatini FA's participation in the FIFA Talent Development Scheme, the FIFA Football For Schools Programme, the CAF African School Programme and the CAF Club Licensing Regulations

OTHER: TALENT DEVELOPMENT - VERSION B

AREA	OBJECTIVE(S)				
	Specific	Measurable	Achievable	Responsibility	Time-bound
	What does the MA want to achieve?	By how much/ many? What's a target that can be measured?	How can the Federation accomplish this objective?	Who is the responsible person for the execution of the objective?	By when shall the objective be achieved?
OtherTalent Development	To implement a talent identification and development programme, whilst supporting the participation and development of grassroots and youth football (<i>i.e. school football, youth regional and national leagues, academies, knockout competitions and National Youth/ Women's Age Group Teams</i>) with all advancements and format changes being guided by eSwatini FA's participation in the FIFA Talent Development Scheme, the FIFA Football For Schools Programme, the CAF African School Programme and the CAF Club Licensing Regulations	The number of qualified and licensed coaches, the number of players detected as eligible by age group (men and women), the performance of national teams through FIFA rankings and the rate of team wins from one year to the next.	Collaboration between MA, FIFA and RTC	Technical Director	By 2026

COMMERCIAL – VERSION A

To progress a contemporary, dynamic commercial department with competent staff, and capable of generating sales, signing new sponsorships, in order to incessantly upsurge the EFA's business revenues and to diversify the financial resources by the end of 2026

COMMERCIAL - VERSION B

AREA	OBJECTIVE(S)				
	Specific	Measurable	Achievable	Responsibility	Time-bound
	What does the MA want to achieve?	By how much/ many? What's a target that can be measured?	How can the Federation accomplish this objective?	Who is the responsible person for the execution of the objective?	By when shall the objective be achieved?
Commercial	Develop a modern, dynamic commercial department with commercial staff and capable of generating sales, signing new sponsorships, in order to increase continuously the eSwatini FA's commercial revenues and to diversify the financial resources	Grow commercial revenues by 30%	Recruitment and effective education and development	General Secretary supported by the FIFA Forward Manager	By 2026

WOMEN'S FOOTBALL – VERSION A

To implement a women's football development project covering the competition pathway, participation growth, the development of female coaches, referees, administrators and volunteers. Eventually, to inaugurate a regional women's league (*with at least 10 clubs*) by July 2025 and assure a senior women's national league with a universal business plan and competition structure and resources to ensure the long-term success of the league.

WOMEN'S FOOTBALL - VERSION B

AREA	OBJECTIVE(S)				
	Specific	Measurable	Achievable	Responsibility	Time-bound
	What does the MA want to achieve?	By how much/many? What's a target that can be measured?	How can the Federation accomplish this objective?	Who is the responsible person for the execution of the objective?	By when shall the objective be achieved?
Women's Football	Implement a women's football development project covering the competition pathway, the growth in participation, the development of female coaches, referees, administrators and volunteers. Eventually, to inaugurate a regional women's league (<i>with at least 10 clubs</i>) by June 2025 and assure a senior women's national league with a universal business plan and competition structure and resources to ensure the long-term success of the league.	Track growth in female players, coaches, referees, administrators and volunteers over the period 2023 - 2026	Collaboration with FIFA, RTC, Government and clubs	General Secretary supported by the FIFA Forward Manager	By 2026

GOVERNANCE & ADMINISTRATION – VERSION A

To capitalize in the development of the governance and administration to ensure an effective and efficient Eswatini Football Association. To incorporate the institution of new fit-for-purpose secretariat departments/divisions, contemporary systems, hardware and software to speed up decision-making, subvention and communication with our members. To guarantee our processes and policies are documented and accessible by all of our members and covering key priorities, especially in the areas of social responsibility (*Equality, Diversity & Inclusion, Safeguarding, Integrity and Sustainability*).

GOVERNANCE & ADMINISTRATION - VERSION B

AREA	OBJECTIVE(S)				
	Specific	Measurable	Achievable	Responsibility	Time-bound
	What does the MA want to achieve?	By how much/ many? What's a target that can be measured?	How can the Federation accomplish this objective?	Who is the responsible person for the execution of the objective?	By when shall the objective be achieved?
Governance & Administration	To capitalize in the development of the governance and administration to ensure an effective and efficient Eswatini Football Association. To incorporate the institution of new fit-for-purpose secretariat departments/divisions, contemporary systems, hardware and software to speed up decision-making, subvention and communication with our members. To guarantee our processes and policies are documented and accessible by all of our members and covering key priorities, especially in the areas of social responsibility (<i>Equality, Diversity & Inclusion, Safeguarding, Integrity and Sustainability</i>).	Develop a detailed scope of works and project plan including budget, outlining key deliverables. Success will be measured through compliance with all deliverables outlined in the project plan and ensuring all elements are delivered on time and within budget.	Careful planning, review of best practice	General Secretary supported by the FIFA Forward Manager	By 2026



Living the Football Spirit and our Pride

Notes

[illegible]



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